

END-OF-TERM and IMPACT ASSESSMENT

REPORT







AUGUST 2017- JULY 2023











END-OF-TERM and IMPACT ASSESSMENT

REPORT







The Role of UP CIDS in Policy-Making

AUGUST 2017-JULY 2023







Published by the
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Introduction: UP CIDS

Summary of Activities: UP CIDS Programs
Tally of Key Activities: UP CIDS Programs

Tally of Publications: UP CIDS Publications Covers

Institutional Reach: Jason Goodman via Unsplash. https://unsplash.com/photos/vbxyFxlgpjM

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ORGANIZATIONAL CHART

CENTER FOR INTEGRATIVE AND DEVELOPMENT STUDIES

President, University of the Philippines

(Danilo L. Concepcion (9 February 2017–9 February 2023) Angelo A. Jimenez (10 February 2023 to the present)

Vice President for Academic Affairs (UP OVPAA)

Maria Cynthia Rose B. Bautista, Ph.D. (9 February 2017–26 April 2023) Leo D.P. Cubillan, M.D., MPH (27 April 2023 to the present)

UP Center for Integrative and Development Studies

Teresa Encarnacion S. Tadem, PhD, Executive Director

UP CIDS Core Staff

- · Research and Publications
- · Administration and Finance
- Library and Resources

UP CIDS Research Programs

Education and Capacity Building Cluster

- Education Research Program (ERP)
- Program on Higher Education Research and Policy Reform (HERPRP)
- Assessment, Curriculum, and Technology Research Program (ACTRP)
- Program on Data Science for Public Policy (DSPPP)

Development Cluster

- Program on Escaping the Middle-Income Trap: Chains for Change (EMIT C4C)
- Political Economy Program (PEP)
- Program on Alternative Development (AltDev)
- Program on Health Systems Development (PHSD)

Social, Political, and Cultural Studies Cluster

- Program on Social and Political Change (PSPC)
- Islamic Studies Program (ISP)
- Strategic Studies Program (SSP)
- Decolonial Studies Program (DSP)

THE PEOPLE

CENTER FOR INTEGRATIVE AND DEVELOPMENT STUDIES

This personnel list only covers the core/full-time staff of each Research Program as of 31 July 2023. It does not include Research Fellows, Job Order and Contract-of-Service Personnel who take on specific tasks (writing, research assistance, etc.). Asterisks after names indicate plantilla positions.

UP CIDS Core Staff

Executive Director

Teresa Encarnacion-Tadem, PhD*

Administration and Finance

- Sueyen D. Austero (Senior Administrative Assistant)*
- Patrick Gregory D. Cariño (Administrative Assistant II)*
- Winston D. Ayon-ayon (Administrative Aide IV)*
- Dominador V. dela Cruz, Jr. (Administrative Aide IV)*
- Thea Lorraine B. Flores (Senior Office Assistant)*
- Geo Kariz D. Cabaron (Senior Office Associate)*

Research and Publications

- Janus Isaac V. Nolasco (University Researcher IV)*
- Mika Andrea O. Ramirez (Junior Project Associate)
- Lakan Uhay D. Alegre (Junior Project Associate)
- Zylyka Mae F. Gendraule (Senior Project Assistant)

Library and Resources

 Joseph Angelo E. Cruzado (Scientific Documentation Officer II)*

Program on Higher Education Research and Policy Reform (HERPRP)

Convenor

• Fernando C. Paragas, PhD*

Senior Research Analyst

· Shaira Melissa T. Tengco

Senior Project Assistant

· Raisa Kirstie Aquino

Senior Office Aide

· Joyce Quitan

Program on Data Science for Public Policy

Convenor

• Jalton G. Taguibao, PhD*

Junior Research Analyst

· Julius Paolo Basa

Education Research Program (ERP)

Convenors/Co-Convenors

- Dina S. Ocampo, PhD (Co-Convenor)*
- Lorina Y. Calingasan (Co-Convenor)*

Senior Research Associates

- · Margaret Mary Rosary Carmel Fua
- · Junette Fatima Gonzales
- · Kathrina Lorraine Lucasan

Junior Research Assistants

- Rizza Mae Baligad
- Paulina Regine Miranda

The Assessment, Curriculum, and Technology Research Program (ACTRP)

Convenors

- Marie Therese A. P. Bustos, Ph.D.*
- Kevin Carl P. Santos, Ph.D. (Co-Convenor)*

Deputy Director

• Marlene B. Ferido, Ph.D.

Research Officers

- · Lalaine B. Bagui
- Louie P. Cagasan Jr.
- Julie Anne dela Cruz
- Karizza Bianca Loberi

Senior Project Assistant

· Liza B. Villanueva-Caminong

ACTRP has an international counterpart, the Assessment Curriculum and Technology Research Center, which has its own staff.

Program on Escaping the Middle-Income Trap: Chains for Change (EMIT C4C)

Convenor

· Annette Pelkmans-Balaoing, PhD

Senior Research Analyst

· Jane Lynn D. Capacio

Junior Research Associate

· Moamar Rasad

Administrative/Finance Officer

· Rio Marie Delgado

Program on Alternative Development (ALTDEV)

Convenors

- Eduardo C. Tadem, PhD
- Benjamin B. Velasco (Co-Convenor)*

Project Leader

· Jose Monfred C. Sy*

Senior Research Analyst

· Ananeza P. Aban

Junior Research Analysts

- · Honey B. Tabiola
- Rafael Vicente V. Dimalanta

Senior Project Asisstant

· Ryan Joseph C. Martinez

Program on Social and Political Change (PSPC)

Co-Convenors

- Maria Ela L. Atienza, PhD*
- Jorge V. Tigno, DPA*

Senior Project Assistant

• Maria Corazon C. Reyes

Islamic Studies Program (ISP)

Convenor

· Darwin J. Absari*

Project Leader

Nefertari A. Arsad, PhD*

Project Staff

Camille Lucille A. Bello*

Program Staff

• Klara Rosan R. Bilbao*

Political Economy Program (PEP)

Convenors

- · Antoinette R. Raguiza, Ph.D
- · Monica F.A.W. Santos

Senior Project Associate

· Mary Josephine M. Bautista

Junior Project Associate

· Kiwanis M. Abunda

Program on Health Systems Development (PHSD)

Convenors

- Leonila F. Dans, MD*
- · Jose Rafael A. Marfori (Co-Convenor)*

Junior Managing Researcher

· Antonio L. Dans, MD

Senior Research Assistants

- · Josephine T. Sanchez
- Maria Rhodora N. Aquino

Strategic Studies Program (SSP)

Convenors

- · Herman Joseph S. Kraft*
- Maria Thaemar C. Tana, PhD (Co-Convenor)*

Senior Project Assistant

• Ronna Shane M. Belaro

Decolonial Studies Program (DSP)

Convenors

- Marie Aubrey Villaceran, PhD*
- Frances Antoinette Cruz (Co-Convenor)*

Staff/Coordinator

• Ilene de Jesus



Top: UP CIDS convenors and staff during the Mid-Year Convenors' Meeting in June 2023 | Bottom: End-of-Term meeting/workshop in July 2023



END-OF-TERM AND IMPACT ASSESSMENT REPORT

UP Center for Integrative and Development Studies

AUGUST 2017 TO JULY 2023

INTRODUCTION

This report provides an overview of the activities and accomplishments of the University of the Philippines Center for Integrative and Development Studies (UP CIDS) from 1 August 2017 to 31 July 2023 under the term of Executive

Director, Dr. Teresa Encarnacion Tadem. At one point during this period, UP CIDS housed 13 Research Programs. There are currently 12 such programs.

Education Research Program (ERP)	Curriculum and assessment, instruction, teacher development and governance, as well as finance and school improvement
Higher Education Research and Policy Reform Program (HERPRP)	Research agenda for policy analysis and establishment of a network of experts and researchers on various aspects of higher education in the Philippines
Assessment, Curriculum, and Technology Research Program (ACTRP)	Advisory services and empirical studies on the Philippine education system, focusing on teaching and assessment
Program on Data Science and Public Policy (DSPPP)	Applications of data science to public policy and governance; interdisciplinary problem-oriented research through high-level quantitative analyses
Program on Escaping the Middle-Income Trap: Chains for Change (EMIT C4C)	Big data analytics on manufacturing and exports, as well as action research on agriculture and fisheries value chains, and on business for peace
Political Economy Program (PEP)	Problem-solving research on development policies and practice; collaboration among the academe, government, industry, and other stakeholders for inclusive technology and sustainable industrial policy
Program on Alternative Development (AltDev)	Documenting and advancing development paradigms, policies, practices, and projects largely marginalized from mainstream discourses

Program on Health Systems Development (PHSD)	Scientific investigation of problems and innovative solutions to improve the overall performance of health systems
Program and Social Political Change (PSPC)	Empirical studies on and policy inputs for the varied social and political challenges facing modern Philippine society and polity from a multidisciplinary perspective
Islamic Studies Program (ISP)	Advancing the critical and strategic roles of Islam in nation-building, and enhancing the appreciation for Islam and Muslims through documenting Islamic systems of knowledge and law, and the history and status of Islam and Muslim communities in the Philippines
Strategic Studies Program (SSP)	Promoting interest and discourse on significant changes in Philippine foreign policy and developing capacity-building for strategic studies in the Philippines
Decolonial Studies Program (DSP)	Identification of the various dimensions of coloniality/modernity that continue to impact the Global South, particularly the Philippines, and which hinder their institutions from achieving their liberating potential
Local-Regional Studies Network (LRSN)* *Discontinued in 2020	Promotion of in-depth research from the Cordillera Studies Center (UP Baguio) and the Central Visayas Studies Center (UP Cebu) on various aspects of areas outside Manila, covering ecology, culture, tourism, and indigenous studies, among others

This report covers the following:

- I. Program Publications
 - A. Policy Papers: Policy Briefs, Discussion Papers, Monographs, and Proceedings
 - B. UP CIDS-Funded But Not UP CIDS-Published
 - C. UP CIDS Project Externally Funded (Partial or Whole)
 - D. Peer-Reviewed Publications
- II. Program Funding
- III. Program Reach and Linkages
- IV. Website
- V. Social Media
- VI. Strategic Planning Activities
- VII. Library
- VIII. Administration
- IX. Program Impact Assessment Reports

In each section, the report showcases how the activities therein helped in responding to the mandate of UP CIDS, which is captured by Executive Order No. 9, s. 1985 by then-UP President Edgardo J. Angara.

- Develop, organize, and manage research issues of national significance. Such issues, because of their importance and inherent complexity, require an integrative and collaborative approach and also more sophisticated research methodologies and skills:
- Encourage and support research and study on these issues by various units of the University and individual scholars;
- Secure funding from public and private persons and agencies; and
- Ensure that the research outputs and recommendations of the Center are published and openly disseminated.

Each section also features relevant achievements, while the concluding section identifies the challenges encountered and proposes several ways forward.

Program Publications

In line with its mandate to "develop, organize, and manage research issues of national significance," UP CIDS produces and distributes various publications, both peer-reviewed and non-peer-reviewed. All these publications are the product of the projects and activities of the Center's 12 Research Programs.

UP CIDS has come out with four types of publications: (1) the policy papers, which are not peer-reviewed; (2) UP CIDS-funded but have been published elsewhere; (3) publications that receive external funding; and (4) the peer-reviewed publications.

The policy papers include the UP CIDS Policy Brief Series, which features short articles that provide policy advice; the Discussion Paper Series, which presents preliminary research on current and pressing issues; the Public Policy Monograph Series, which features original scholarly work on themes relevant to Philippine public policy; and Proceedings, which emanate from forums, conferences, and roundtable discussions organized by the Center's research

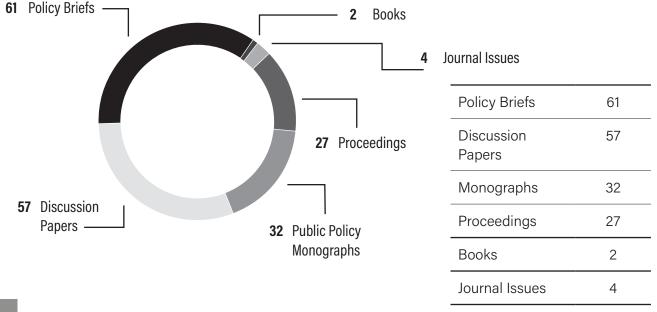
Programs. All publications are available for free on the UP CIDS website (cids.up.edu.ph) and in print (can be purchased).

UP CIDS also publishes a peer-reviewed journal, *Philippine Journal of Public Policy* (PJPP) and the Interdisciplinary Development Perspectives series (InDePPP). Beyond these writings, the Research Programs also publish their studies in prestigious journals abroad and with international, reputable publishers.

Collectively, the UP CIDS publications exemplify the Center's integrative and collaborative thrust, bringing in scholars and stakeholders from a multitude of disciplines and perspectives to provide policy advice, suggestions, and research on issues of national concern. The Center's interdisciplinary and multi-perspective approach demonstrates the broader expertise and excellence characteristic of the University of the Philippines.

Open-Access Policy Papers: Policy Briefs, Discussion Papers, Monographs, and Proceedings

From August 2017 to July 2023, the UP CIDS produced a total of 183 publications.



TOTAL NUMBER OF PUBLICATIONS BY TYPE FROM AUGUST 2017 TO JULY 2023

	2018	2019	2020	2021	2022	2023	Total
						(Until July)	
Policy Briefs	9	20	12	0	15	5	61
Discussion	7	15	13	5	9	8	57
Papers							
Public Policy	0	5	12	3	8	4	32
Monographs							
Proceedings	1	3	5	5	8	5	27
Books	1	0	0	0	0	1	2
Journal Issues	0	1	1	1	1	0	4
Total	18	44	43	16	41	23	183

TOTAL NUMBER OF PUBLICATIONS BY PROGRAM FROM AUGUST 2017 TO JULY 2023

12 Education Research	Program	(ERP)
------------------------------	---------	-------

- 2 Assessment, Curriculum, and Technology Research Program (ACTRP)
- 13 Higher Education Research and Policy Reform Program (HERPRP)
- 11 Program on Data Science and Public Policy (DSPPP)
- 14 Escaping the Middle-Income Trap: Chains for Change (EMIT C4C)
- 14 Political Economy Program (PEP)
- **50** Program on Alternative Development (AltDev)
- 1 Program on Health Systems Development (PHSD)
- **24** Program and Social Political Change (PSPC)

28 Islamic Studies Program (ISP)

Total Number of Publications by Program

205
See table on page 5 for breakdown per year

- 22 Strategic Studies Program (SSP)
- 9 Decolonial Studies Program (DSP)
- 5 Local–Regional Studies Network (LRSN)

TOTAL NUMBER OF PUBLICATIONS* PER PROGRAM PER YEAR

	2018	2019	2020	2021	2022	2023	Total
Education and Capacity-Building C	luster						
Education Research Program (ERP)	1	5	3	1	2	0	12
Assessment, Curriculum, and Technology Research Program (ACTRP)	0	0	0	1	1	0	2
Higher Education Research and Policy Reform Program (HERPRP)	5	1	1	1	4	1	13
Program on Data Science and Public Policy (DSPPP)	2	2	4	2	1	0	11
Development Cluster							
Escaping the Middle-Income Trap: Chains for Change (EMIT C4C)	1	2	4	4	2	1	14
Political Economy Program (PEP)	0	0	2	4	8	0	14
Program on Alternative Development (AltDev)	3	7	14	6	15	5	50
Program on Health Systems Development (PHSD)	0	0	0	0	1	0	1
Social, Political, and Cultural Studi	es Clus	ter					
Program and Social Political Change (PSPC)	2	7	3	4	1	7	24
Islamic Studies Program (ISP)	2	5	6	4	8	3	28
Strategic Studies Program (SSP)	2	9	3	1	5	2	22
Decolonial Studies Program (DSP)	0	1	1	2	1	4	9
Local Regional Studies Network							
Local-Regional Studies Network (LRSN)	0	4	1	0	0	0	5
Total	18	43	42	30	49	23	205

^{*}NOTE: 2023 numbers cover only until July. The totals from this table and that from the chart on page 3 do not match because some proceedings are produced by more than one Program and are therefore counted multiple times. Journal articles of CIDS Program personnel, as well as short essays published in blogs or news outlets, etc. are not included in this table.

UP CIDS-Funded But Not UP CIDS-Published

The following is a compilation of peer-reviewed publications by some of the Center's Programs, which were not published by UP CIDS but benefited from UP CIDS funding:

SELECTED LIST OF PEER-REVIEWED PUBLICATIONS THAT WERE FUNDED BY UP CIDS BUT PUBLISHED ELSEWHERE

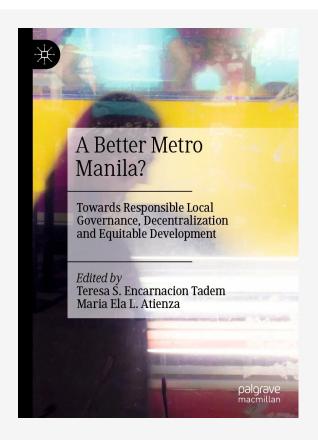
HERPRP	Quality of Nursing Schools in the Philippines: Trends and Evidence from the 2010-2016 Nurse Licensure Examination Results	2018
	John Robert Bautista, Geoffrey Ducanes, and Clarissa C. David	
PHSD	Impact of Improved Primary Care on Patient Satisfaction: Results of a Pilot Study in the University of the Philippines	2019
	Regine Ynez H. De Mesa, Cara Lois T. Galingana, Jose Rafael A. Marfori, Mia P. Rey, Nannette B. Sundiang, Jayson T. Celeste, Leonila F. Dans, Antonio Miguel L. Dans, and Jesusa T. Catabui	
PHSD	Equity in Health Benefit Utilization and Financial Risk Protection in Outpatient and Inpatient Care: Baseline Survey of Two Socioeconomic Groups of a Pilot Primary Care Benefits Scheme in the Catchment Areas of a University-Based Health Facility	2019
	Jose Rafael A. Marfori, Antonio Miguel L. Dans, Mica Olivine C. Bastillo, Ramon Pedro P. Paterno, Mia P. Rey, Jesusa T. Catabui, and Edna Estifania A. Co	
DSP	Foreign Language Policy and Pedagogy in the Philippines: Potentials for a Decolonial Approach	2020
	Kristine Cabling	
ERP	Participatory Policy Formulation on Indigenous Peoples Education in the K to 12 Basic Education Program in the Philippines	2021
	Dina Joana Ocampo, Rozanno Rufino, and Junette Fatima Gonzales	
PHSD	Governance in the Primary Care Systems: Experiences and Lessons from Urban, Rural, and Remote Settings in the Philippines	2023
	Nannette Bernal-Sundiang, Regine Ynez H. De Mesa, Jose Rafael A. Marfori, Noleen Marie C. Fabian, Ysabela T. Calderon, Leonila F. Dans, Mia P. Rey, Josephine T. Sanchez, Cara Lois T. Galingana, Jesusa T. Catabui, Ramon Pedro P. Paterno, Edna Estefania A. Co, and Antonio Miguel L. Dans	

CIDS project externally funded (partial or whole)

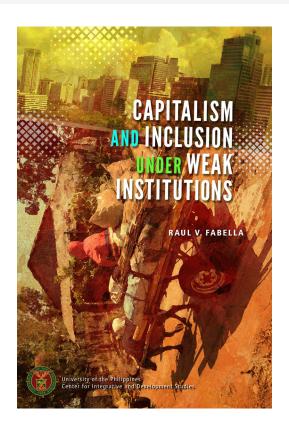
A Better Metro Manila? Towards Responsible Local Governance, Decentralization, and Equitable Development

Edited by Teresa Encarnacion Tadem and Maria Ela Atienza. 555 pages. Singapore: Palgrave.

The book, A Better Metro Manila? Towards Responsible Local Governance, Decentralization, and Equitable Development, discusses the problems faced by the Philippines' National Capital Region, and proposes several ways to promote alternative models of local governance. The book emanates from the research project of the University of the Philippines Center for Integrative and Development Studies (UP CIDS), the Department of the Interior and Local Government-National Capital Region (DILG-NCR), and the Office of the Quezon City Mayor, the output of which was a report entitled 'Federalism and the National Capital Region: Specific Governance Concerns, which in turn ran from 2018 to 2019. The book is edited by Dr. Teresa Encarnacion Tadem, UP CIDS Executive



Director, and Dr. Maria Ela Atienza, Co-Convenor of the Program on Social and Political Change.



Capitalism and Inclusion Under Weak Institutions

Raul C. Fabella. 135 pages. Quezon City: Center for Integrative and Development Studies.

Published under UP CIDS EMIT-C4C and funded by the Ayala Corporation-University of the Philippines School of Economics (AC-UPSE) Economic Forum, this book seeks to "imagine Capitalism in third world countries (market economy) that is at once efficient and inclusive." The book features eleven chapters on "macroeconomics and international economic policy to institutional change and social policy."

Peer-reviewed Publications

Philippine Journal of Public Policy

The precursor of the Center's former *Public Policy Journal* (PPJ), the *Philippine Journal of Public Policy* (PJPP) was launched last 2018. It is an annual, open-access, and peer-reviewed in-house journal of UP CIDS. It is released both online and in print.

The PJPP promotes the broadening of public policy discourse to accommodate more dynamic contemporary realities in the Philippines, as well as in developing and/ or industrialized countries in Southeast Asia and East Asia. It publishes policy research covering the following major themes: education, paradigms of development, and political social change, strategic studies, ethnicity and religion, health, and science and technology. The PJPP also accommodates scholarly work on issues such as peace and conflict transformation, migration, constitutional change, disaster risk reduction and management.

The PJPP publishes theoretical articles containing relevant literature, well-designed and analyzed empirical studies, and policy studies that are broadly applicable. PJPP articles are categorized into three main sections: full-length articles, book reviews, and policy insights. The PJPP has also published review essays, which are short commentaries by eminent scholars on prevalent issues, and tributes, which are brief recounts regarding the lives of luminaries in the field of public policy and the social sciences.

In the six years since its inception, the PJPP has had numerous achievements. So far, since 2018, the PJPP has published 16 articles, 31 book reviews, and 9 policy insights. The PJPP has also published 4 review essays and 4 tribute articles.

In 2019, it held a PJPP Writeshop, which gathered fellows and mentors to engage

and produce public policy research. A consequent special issue was created in line with this. Meanwhile, in 2020, PJPP provided a digital object identifier (DOI) for all its articles, ensuring their permanence of access.

From 2018–2022, the PJPP has published key research projects conducted by university faculty members across the UP System and evolved to be a platform for examining contemporary social, cultural, economic, and political issues in the Philippines, Southeast Asia, and East Asia. In the following years, it endeavors to do the same, not only contributing further to public policy discourse but also to development and nation-building—the main mandates of the UP System.



Interdisciplinary Development Perspectives on Public Policy (InDePPP)

Pursuant to the Center's mandate to aid the University in its fulfillment of its role as a research institution engaged in public service and national policy, UP CIDS started the Interdisciplinary Development Perspectives on Public Policy (InDePPP) book series in 2019.

InDePPP compiles selected articles from UP CIDS' former *Public Policy Journal* (PPJ), which published 18 volumes, 30 issues, and 151 articles.

In doing so, InDePPP gathers public policy perspectives from different disciplines and fields and across various themes such as development, gender, history, culture, and environment, among others.

The book series furthers the Center's role in using public policy research, cognizant of the various stages of the policy process:

- 1. Policy initiation
- 2. Policy formulation
- 3. Policy implementation, and
- 4. Policy evaluation (Heywood 2013, 256).

As such, a multi-level and multidisciplinary approach to development and public policy formulation is created.

The InDePPP book series has invited numerous professors, both from inside UP and outside, as book editors and contributors to create 12 chapters. These chapters will cover themes that can feed into the instruction of undergraduate courses as supplementary readings.

As such, InDePPP aims to hone a new generation of scholars looking into understanding and writing on public policy from an interdisciplinary development perspective.

Three InDePPP volumes have already been prepared and are currently with the UP Press for processing for publication. These are:

 Public Policy and Exploring Feminist Research and Gender Studies, edited by Jean Encinas-Franco, PhD

- Public Policy and Philippine National and Local Administration, edited by Dennis V. Blanco, DPA
- Public Policy and Statistics for the Social Sciences, edited by Francis Dee

Reference

Heywood, Andrew. 2013. *Politics*. 4th Edition. Basingstoke: Palgrave.

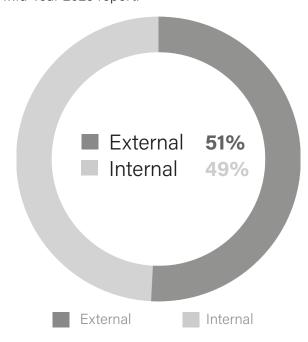
Program Funding

The Executive Order No. 9 of September 1985 by then UP President Edgardo Angara mandates UP CIDS to secure funds from public and private persons and agencies that can support its policy research activities. From 2017 to 2022, most UP CIDS Programs utilized external funding, in addition to the internal funding from UP. During this period, UP CIDS Programs' funding utilized 51% external sources and 49% internal funding.

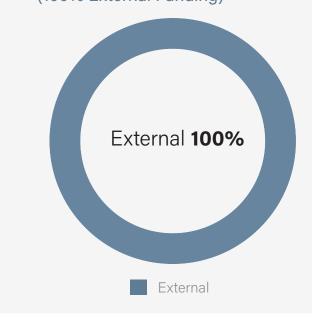
The Assessment, Curriculum, and Technology Research Program (ACTRP) utilized the most external funding, with the Program completely funded by non-UP CIDS sources. The Program on Health Systems Development (PHSD) took the second spot, with 91% of their activities externally funded.

There are also UP CIDS Programs that remain completely internally funded. For instance, both the Political Economy Program (PEP) and the Program on Higher Education Research and Policy Reform (HERPRP) reported zero external funding from 2017 to 2022. The two Local-

Regional Studies Networks (LRSN)—the Central Visayas Studies Center (LRSN-CVSC) and the Cordillera Studies Center (LRSN-CSC)—were also completely internally funded from 2017 to 2021, the year when their engagement ended with the Center. 2023 funding is reflected in the Mid-Year 2023 report.



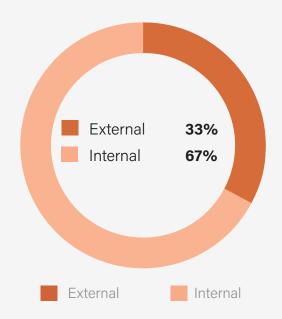
A. Assessment, Curriculum, and Technology Research Program (100% External Funding)



The Assessment, Curriculum, and Technology Research Program (ACTRP) utilized the most external funding. It is completely externally funded (i.e. funded by non-UP CIDS sources), but do occupy space in the UP CIDS office.

B. Program on Alternative Development

(67% Internal Funding, 33% External Funding)



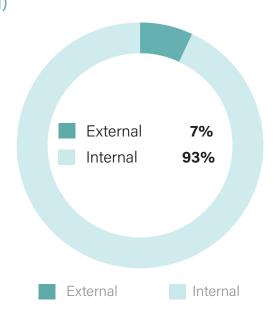
The Program on Alternative Development (AltDev) regularly receives some of its funding from external sources, with 33% external funding from 2017 to 2022. Some of its funding sources include:

• 11.11.11 Coalition of the North-South Flemish Movement

- Global Tapestry of Alternatives (GTA)
- The United Nations Educational, Scientific, and Cultural Organization (UNESCO) office in Jakarta, Indonesia
- Rosa-Luxemburg-Stiftung (RLS)
- Catholic Committee Against Hunger and for Development (CCFD)
- Strengthening Human Rights and Peace Research and Education in ASEAN/ Southeast Asia (SHAPE-SEA)
- Bloomberg Initiative for Global Road Safety– Legal Development Programme (BIGRS– LDP)
- Taiwan Foundation for Democracy
- UP Office for International Linkages (OIL)
- Fostering Southeast Asian Peoples' Alternative Regionalism in Pandemic Times and Rising Authoritarianism Project
- 2021 General Appropriations Act (GAA) for Comprehensive Release (FCR)

C. Decolonial Studies Program (93% Internal Funding, 7% External Funding)

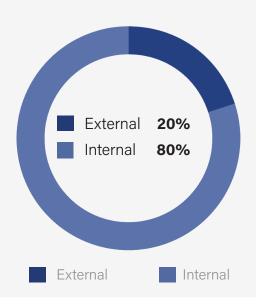
The Decolonial Studies Program (DSP) reported being 7% externally funded from 2017 to 2022. In 2019, DSP hosted a lecture that was partially funded by the UP Office of International Linkages.



D. Program on Data Science for Public Policy (100% Internal Funding)

The Program on Data Science for Public Policy (DSPPP) reported no external funding sources from 2017 to 2022.

E. Program on Escaping the Middle-Income Trap: Chains for Change (80% Internal Funding, 20% External Funding)



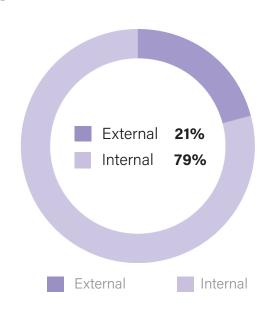
The Program on Escaping the Middle-Income Trap: Chains for Change (EMIT C4C) had 20% external funding from 2017–2022.

During this period, EMIT C4C only reported being externally funded in 2019, with funding from donors and partners from:

- Jollibee Group Foundation
- Unifrutti Tropical Philippines, Inc.
- The Netherlands Embassy
- The Department of Trade and Industry Board of Investments

F. Education Research Program (79% Internal Funding, 21% External Funding)

The Program on Escaping the Middle-Income Trap: The Education Research Program (ERP) regularly acquired a percentage of its funding from external sources, totaling to 21% external funding from 2017–2022. Some of its external funding sources include the HEAD Foundation, a Singapore-based organization, and the United Kingdom Research and Innovation–Global Challenges Research Fund (UKRI–GCRF), which funded ERP's TalkTogether Project.

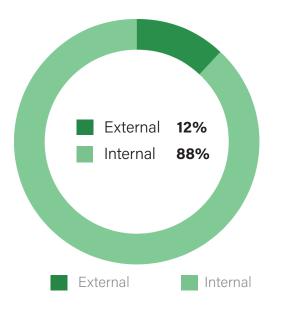


G. Higher Education Research and Policy Reform Program (100% Internal Funding)

The Program on Higher Education Research and Policy Reform (HERPRP) did not report any external funding source from 2017–2022.

H. Islamic Studies Program

(88% Internal Funding, 12% External Funding)



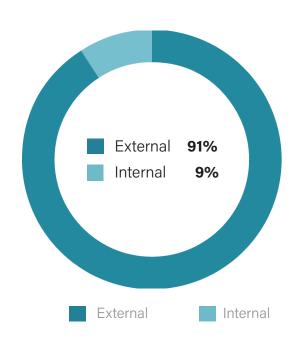
Although majority of the Islamic Studies Program (ISP) budget for 2017–2022 came from UP CIDS, it was able to secure 12% of its funding from external sources. This includes the Global Community Engagement and Resilience Fund (GCERF), through the Institute of Autonomy and Governance (IAG), with which ISP engaged in 2021.

I. Political Economy Program (100% Internal Funding)

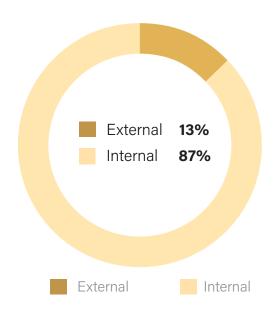
The Political Economy Program (PEP) did not employ any funding externally sourced from 2017 to 2022.

J. Program on Health Systems Development (9% Internal Funding, 91% External Funding)

The Program Health on **Systems** Development (PHSD) used primarily external funding sources from 2017 to 2022. To execute its main project, the Philippine Primary Care Studies (PPCS), PHSD was largely funded by the Philippine Health Insurance Corporation (PhilHealth), Department of Science and Technology's Philippine Council for Health Research and Development (DOST-PCHRD), and the Department of Health (DOH)'s Advancing Health through Evidence-Assisted Decisions with Health Policy and Systems Research (AHEAD-HPSR) Program.



K. Program on Social and Political Change Studies (87% Internal Funding, 13% External Funding)



The Program on Social and Political Change (PSPC) mainly utilized external funding sources (13%) for its projects and activities from 2017–2022. PSPC's external funding sources include:

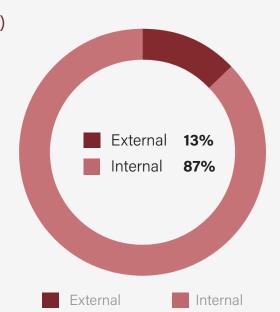
- The Department of Interior and Local Government-National Capital Region (DILG-NCR), which funded PSPC's project on Federalism in the National Capital Region;
- The International Institute for Democracy and Electoral Assistance (International IDEA), which funded PSPC's Constitutional Performance Assessment projects;
- The 2021 General Appropriations Act (GAA) for Comprehensive Release (FCR), which supported PSPC's Policy Studies for Political and Administrative Reform (PSPAR) project; and
- The National Research Council of the Philippines (NRCP), which commissioned a project to publish a Compendium of NRCP Research Works and Policy Advisory.

L. Strategic Studies Program

(87% Internal Funding, 13% External Funding)

The Strategic Studies Program (SSP) was mostly funded internally from 2017 to 2022. However, it also utilized external funding from the following sources:

- UP OIL, which partially funded SSP's 4th Katipunan Conference in 2019; and
- Konrad-Adenauer-Stiftung (KAS)
 Philippines, which supported the
 development of a manuscript, as well as
 the succeeding Katipunan conferences
 and Podcast Series.



M. Local Regional Studies Network (Central Visayas Studies Center) and Local Regional Studies Network (Cordillera Studies Center) [Both 100% Internally Funded]

When the two Programs were still involved with UP CIDS from 2018 to 2019, Both the Central Visayas Studies Center (LRSN-CVSC), from the University of the Philippines Cebu, and the Local-Regional Studies Network-Cordillera Studies Center (LRSN-CSC), from the University of the Philippines Baguio, were completely internally funded.

Program Linkages & Reach (Until 31 July 2023)

In line with its work on disseminating public policy research and work, UP CIDS Programs and their activities also collaborate and link with different institutions, both public and private. From August 2017, UP CIDS Programs' collaborations and partnerships totaled 590 public institutions and 622 private

entities. Meanwhile, Program activities that linked and engaged with other institutions involved 1,622 public organizations, 1,014 private organizations, and 332 international organizations. Meanwhile, 656 individuals were engaged in Program activities.

Collaborations and Partnerships

Total collaborations and partnerships

PUBLIC

229 LGUs, National Government

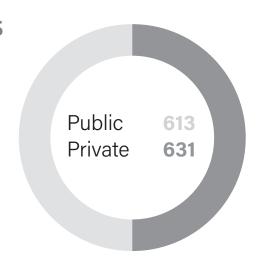
310 Other UP Units

74 Educational Institutions (Non-UP)

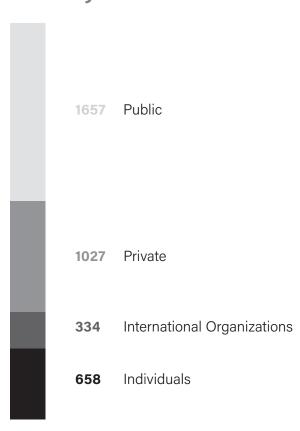
PRIVATE

318 Local

313 International



Total Linkages and Reach



PUBLIC

856 LGUs, National Government

55 Embassies

748 Educational Institutions

19 Student Organizations

PRIVATE

157 Corporate and Related groups

832 Social Movements, Peoples' Organizations, Civil Society Organizations, Non-Government Organizations

69 Private Foundations/Research Groups

228 Educational Institutions

71 Others

INTERNATIONAL ORGANIZATIONS

334 International Organizations

INDIVIDUALS

658 Individuals

Linkages and Reach

	2018	2019	2020	2021	2022	2023	Total
PUBLIC	142	130	151	222	126	35	664
LGUs, National Government	39	74	88	140	79	17	398
Embassies	1	26	2	3	5	0	36
Educational Institutions	101	29	54	73	40	18	214
Student Organizations	1	1	7	6	2	0	16
PRIVATE	84	154	189	164	109	13	629
Corporate and Related groups	9	12	27	37	13	6	95
Social Movements, Peoples' Organizations, Civil Society Organizations (CSOs), Non-government Organizations (NGOs)	57	96	121	41	24	6	288
Private Foundations/Research Groups	11	13	1	7	13	1	35
Educational Institutions	7	22	39	48	45	0	154
Others	0	11	1	31	14	1	58
INTERNATIONAL ORGANIZATIONS	54	26	66	49	49	2	192
International Organizations	54	26	66	49	49	2	192
INDIVIDUALS	157	19	81	57	110	1	268
Private Individuals	157	19	81	57	110	1	268

Collaborations and Partnerships: 2018 to July 2023

	2018	2019	2020	2021	2022	2023	Total
PUBLIC	45	123	130	179	113	23	613
Local Government Units (LGUs), National Government	22	44	47	67	40	9	229
Other UP Units	7	54	66	106	63	14	310
Educational Institutions (Non-UP)	16	25	17	6	10	0	74
PRIVATE	42	79	187	169	145	9	631
Local	15	49	93	74	83	4	318
International	27	30	94	95	62	5	313

Needless to say, all these would not be possible without the dedication of each UP CIDS Program Convenor (and Co-Convenor), as well as the tireless efforts of the Program personnel and UP CIDS' core administrative, finance, and publications staff.

As the University operates under the administration of UP President Angelo Jimenez, UP CIDS looks forward to continuing its mandate in serving the Filipino people through policy research.

List of Selected Institutions from AUGUST 2017 to JULY 2023

SELECTED COLLABORATIONS AND PARTNERSHIPS

PUBLIC

Local Government Units (LGUs), National Government

- Bangsamoro Transition Authority Policy Research and Legal Services
- Bashoy Ranger Station, Department of Environment and Natural Resources, Mt. Pulag, Bokod, Benguet
- Bohol Tourism Office
- Bulusan LGU
- Bulusan Rural Health Unit (RHU)
- Bureau of Fisheries and Aquatic Resources
- Cebu City Tourism Office
- Commission on Higher Education
- Commission on Higher Education Technical Panel on Teacher Education (TPTE) and Technical Committees under the TPTE
- Department of Agrarian Reform
- Department of Agriculture
- Department of Education
- Department of Education Alternative Learning System (ALS) Task Force
- Department of Education Bureau of Curriculum Development
- Department of Education Bureau of Education Assessment Education Assessment Division (DepEd BEA-EAD)
- Department of Education Bureau of Learning Delivery
- Department of Education Bureau of Learning Delivery - Teaching and Learning Division (BLD-TLD)
- Department of Education Davao Region
- Department of Education Education Forum
- Department of Education Office of Curriculum and Instruction
- Department of Education (Bureau of Alternative Education)
- Department of Education Regions I, IVA, V, VI, VII, VIII, IX, and X
- Department of Environment and Natural Resources
- Department of Environment and Natural Resources - City Environment & Natural Resources Office (DENR-CENRO), Baguio City

- Department of Environment and Natural Resources - Provincial Environment and Natural Resources Office (DENR-PENRO), Benguet
- Department of Environment and Natural Resources Region 7
- Department of Health
- Department of Information and Communications Technology
- Department of Science and Technology
- Department of Social Work and Development
- Department of the Interior and Local Government
- Department of Tourism Region 7
- Department of Trade and Industry
- Department of Trade and Industry, Board of Investments
- Department of Transportation
- DepEd Bureau of Curriculum Development
- DepEd Bureau of Education Assessment
- DepEd Bureau of Learning Delivery
- DepEd Cordillera Administrative Region
- DepEd National Capital Region
- DepEd National Educators Academy of the Philippines
- DepEd Office of Planning Service
- DepEd Office of the Assistant Secretary for Project Management and Field Operations
- DepEd Office of the Information and Communications Technology Service
- DepEd Office of the Undersecretary for Finance DepEd Region IV-A
- DepEd Schools Effectiveness Division
- Development Academy of the Philippines
- DOH Health Emergency Management Bureau
- DOH Region 4A
- E-Konsulta team from DOH
- Land Transportation Office
- Landbank Countryside Development Foundation
- Legislative research and policy offices of both houses of the Philippine Congress
- LGU of Badian municipality
- LGUs of Barangays Maribago and Punta Engano

- LGUs of Region 4A
- Mandaluyong LGU
- Marikina City LGU
- Ministry of Basic, Higher and Technical Education - Bangsamoro Autonomous Region in Muslim Mindanao (MBHTE-BARMM)
- Municipality of Bokod, Benguet
- Municipality of Kabayan, Benguet
- National Commission on Indigenous Peoples
- National Economic Development Authority
- NEDA Region 7
- Office of the Vice President
- Pasig City LGU
- Philippine Center for Economic Development
- Philippine Commission on Women
- Philippine Council for Health Research and Development
- Philippine Health Insurance Corporation
- Philippine Statistics Authority
- Project Converge Department of Agriculture
- Protected Area Management Board, Mount Pulag National Park
- Protected Area Office, DENR, Bokod, Benguet
- Quezon City LGU
- Samal LGU
- Samal Rural Health Unit
- Teacher Education Council
- Technical Education and Skills Development Authority
- United Nations Educational, Scientific and Cultural Organization - Philippines National Commission for UNESCO

UP Constituent Units/Units/UP-Affiliated

- Center for Women's and Gender Studies
- Institute for Small-Scale Industries
- National Institute for Science and Mathematics Education Development
- Office of the President
- Office of the Vice President for Academic Affairs
- Philippine Genome Center
- Resilience Institute
- School of Urban and Regional Planning
- Task Force on the Future of Teaching and Learning in UP
- UP Integrated School

- University of the Philippines Bagiuo
- University of the Philippines Cebu
- University of the Philippines Diliman
- Asian Center
- Center for Labor and Grassroots Initiatives, School of Labor and Industrial Relations
- College of Education
- College of Engineering
- College of Human Kinetics
- College of Law
- College of Mass Communication
- College of Music
- College of Science
- College of Social Sciences and Philosophy (CSSP)
- Computational Science Research Center, College of Science
- Department of Community Development, College of Social Work and Community Development
- Department of Computer Engineering, College of Engineering
- Department of Industrial Engineering, College of Engineering
- Department of Journalism, College of Mass Communication
- Department of Mechanical Engineering, College of Engineering
- Department of Mining, Metallurgical, and Materials Engineering, College of Engineering
- Department of Political Science, CSSP
- Department of Psychology, CSSP
- Department of Sociology, CSSP
- Digital Signal Processing Laboratory, College of Engineering
- DZUP 1602
- Electronics and Electrical Engineering Institute Digital Signal Processing Laboratory
- Engineering Research and Development Foundation, Inc., College of Engineering
- Extension Program in Pampanga and Olongapo
- Health Service
- Institute of Civil Engineering, College of Engineering
- Institute of Environmental Science and Meteorology, College of Science
- Library, College of Education
- Marine Science Institute, College of Science
- National Center for Transportation Studies

- National College of Public Administration and Governance
- National Institute of Physics
- Office for the Advancement of Teaching, Office of the Vice Chancellor for Academic Affairs
- Office of International Linkages Diliman, Office of the Vice Chancellor for Academic Affairs
- Office of the Chancellor
- Office of the University Registrar
- Office of the Vice Chancellor for Academic Affairs
- Research Association of Islamic Social Sciences, Inc., Institute of Islamic Studies
- School of Economics
- School of Labor and Industrial Relations
- School of Statistics
- Special Education Area, College of Education
- Task Force Nation-Building, UP Diliman
- Technology Transfer and Business Development Office, College of Engineering
- Third World Studies Center, CSSP
- UP sa Halalan 2019, Department of Political Science, CSSP
- UP sa Halalan 2022, Department of Political Science, CSSP
- University of the Philippines Los Baños
- Institute of Statistics, College of Arts and Sciences
- School of Economics
- Southeast Asian Regional Center for Graduate Study and Research in Agriculture
- University of the Philippines Manila
- College of Allied Medical Professions
- Department of Speech Pathology, College of Allied Medical Professions
- Health Informatics, College of Medicine
- National Institutes of Health
- University of the Philippines Mindanao
- College of Science and Mathematics
- Department of Mathematics, Physics, and Computer Science, College of Science and Mathematics
- Strategic Research and Management Foundation, Inc.
- University of the Philippines Open University
- University of the Philippines Tacloban College of Science
- University of the Philippines Visayas

Educational Institutions

- Adamson University
- Alpha Angelicum Academy
- Asia Pacific College
- Ateneo De Manila University
- Ateneo de Manila University Press
- Center of Geosocial and Cultural Research for Sustainable Development
- ALTERSEA Observatory of Political Alternatives in Southeast Asia
- Assessment Research Centre, University of Melbourne
- Balara Elementary School
- Batino Elementary School
- Cavite National High School
- Centre Asie du Sud-Est
- Centre for Educational Measurement and Assessment, University of Sydney
- College of Education, Bicol University
- De La Salle University
- Département Langue Etrangères Appliquées, La Rochelle Université
- Department of Asian and International Studies, City University of Hong Kong
- Department of Conflict and Development Studies, University of Ghent
- Department of Southeast Asian Studies, National University of Singapore
- Don Bosco Technical College
- Ecole des Hautes Etudes en Sciences Sociales
- Esteban Abada Elementary School
- Faculty of Teacher Training and Education, Universitas Sebelas Maret
- Far Eastern University
- Fatima University
- Holy Angel University
- Informal Research Hub, University of Melbourne
- International Institute of Social Studies, University of Amsterdam
- Institute for Peace and Development in Mindanao, Mindanao State University
- Iligan Institute of Technology, Mindanao State University
- Jesse Robredo Institute of Governance, De La Salle University
- Kini Academy
- La Salle Green Hills
- Mapua University
- Mindanao State University Maguindanao

- Mindanao State University Marawi
- Mondragon University
- National Defense College of the Philippines
- O.P. Jindal Global University of India
- Pamantasan ng Lungsod ng Pasig
- Philippine College of Emergency Medicine
- Philippine Normal University
- Polytechnic University of the Philippines
- Quirino High School
- San Vicente Elementary School
- Saint Mary's University
- School of Liberal Arts, Walailak University
- SEAMEO Innotech
- Senior High School Department, Manila Tytana College

- SoFA Design Institute
- Southern Illinois University, College of Arts and Media and Swan Ye Htut, Stanford University
- St. Anthony's College, Cagayan
- St. Louis University
- Technological University of the Philippines
- University of Asia and Pacific
- University of Hong Kong
- University of Manchester
- University of Melbourne
- University of Oxford
- University of San Carlos
- University of Santo Tomas

PRIVATE

Local

- Aboitiz Equity Ventures
- Aboitiz Foundation
- Accenture
- Action for Economic Reform
- Adarna House
- Asian Farmers' Associations for Sustainable Rural Development – Medium Term Cooperation Program Phase 2
- Aksyon sa Kahandaan sa Kalamidad at Klima, Kanlungan Center Foundation, Inc.
- Alcala Growers Association
- Al-Husna Foundation
- Alternatiba ng Masa Partylist
- Alyansa ng mga Samahan sa Sitio Mendez, Baesa Homeowners Association (ASAMBA) Community
- Alyansa Tigil Mina
- Amador Research Services
- Analytics Association of the Philippines
- Angat Pinas Foundation
- Animation Council of the Philippines
- Arabic and Jawi Experts in Mindanao
- Asia Pacific Pathways to Progress Foundation, Inc.
- Asia Partnership for the Development of Human Resources in Rural Asia
- Asian Peoples' Movement on Debt and Development
- Asosasyon sang mga Mamumungon sa Nolan

- Association of Foundations
- Automobile Association of the Philippines
- Bantay Kita
- BF Corporation
- Bistro Group
- Bukluran ng Manggagawang Pilipino
- Burma Solidarity Philippines
- Cabalen Institute
- Center for Barista
- Civil Society Coalition on the Rights of the Child
- Cobena
- Dignidad Migrante Society
- Education Pathways to Peace in Mindanao Program
- FarmKoop
- Fight Inequality Alliance
- Fisheries, Coastal resources and Livelihood Project
- Food Caterers Association of the Philippines
- Foundation for Integrative and Development Studies, Inc.
- Freedom from Debt Coalition
- Future Trends, ASEAN Matters, Current Affairs, Technology and Security
- Global Organic and Wellness Corporation
- Gokongwei Foundation
- Grow Asia Philippines Partnership for Sustainable Agriculture
- Hineleban Foundation
- iDefend

- Initiatives for International Dialogue
- Institute for Popular Democracy
- Institute of Autonomy and Governance
- IT and Business Process Association of the Philippines
- Jollibee Foods Corporation
- Jollibee Group Foundation
- Kalasag Multipurpose Cooperative
- Kanlungan Migration Centre
- Kapatiran ng Dalawang Gulong
- Kapatut Bangsa Sug
- Knowledge Channel Foundation, Inc.
- Konrad Adenauer Stiftung Philippines
- Laban ng Masa
- Last Thursday Colloquium
- Legal Engagement Advocating Development and Reform
- LILAK (Purple Action for Indigenous Women's Rights)
- Makati Business Club
- Malaga Cuenca Agrarian Reform Cooperative
- Mapua University
- Marilao Community Pantry
- Matiyaga Community Pantry
- Mayfield Montessori Academy
- Metro Manila Vendors Alliance
- Microsoft Phils.
- Motorcycle Dealers Association of the Philippines
- Motorcycle Development Program Participants Association
- Move as One Coalition
- Nagkaisa Labor Coalition
- Nakalang Padilla Farm Workers Association
- National Confederation of Transport Workers Union
- Network for Transformative Social Protection
- North Western Mindanao Front of the Moro Islamic Liberation Front
- Nuclear Free Bataan Movement
- Onion And Vegetable Producers Cooperative
- Pakigdait, Inc.
- Pambansang Kalipunan ng mga Manggagawang Impormal sa Pilipinas
- Pambansang Kilusan ng mga Samahang Magsasaka
- Pambansang Koalisyon ng Kababaihan sa Kanayunan
- Peace and Equity Foundation
- People Welfare and Reform for Social Advancement
- Philam Foundation

- Phil-Cuba Friendship Society
- Philippine Alliance of Human Rights Advocates
- Philippine Business for Education
- Philippine Business for Social Progress
- Philippine Data-Driven Development
- Philippine Movement for Climate Justice
- Philippine Partnership for the Development of Human Resources in Rural Areas
- Philippine Political Science Association
- Philippine Political Science Journal
- Philippine Society of General Internal Medicine
- Philippine Sustainability Challenge
- Philippine-Venezuela Solidarity Network
- PhilSETS
- PLDT Smart
- Private Education Assistance Committee
- Pulse Asia, Inc.
- Radhiya Halal Meat Store
- Rapid Growth
- Rex Publishing House, Inc.
- Sali Nudjang Foundation
- Samahan ng Kababaihan sa Rizal
- San Miguel Corporation
- Save Our Schools Network
- Save San Roque
- Save the Children
- Semiconductor and Electronics Industries in the Philippines, Inc.
- Shipyards Association of the Philippines
- Social Watch Philippines
- Social Weather Stations
- Sunlife Financial
- Sustainability and Participation Through Education and Lifelong Learning
- Tagudin Agroentrepreneurs Association
- The Learning Tree Child Growth Center
- The Socialist Circle
- The Teacher's Gallery
- Tondo Community Initiative
- TRIAS Philippines
- Tsek.PH
- Unifrutti Tropical Fruits
- UP Community Pantry and Pharmacy
- UP Foundation, Inc.
- WE Effect
- ZLift Solutions

International

- 11.11.11 Coalition of the Flemish North-South Movement
- 2022 Gwangju Democracy Forum
- Alternative Agriculture Foundation
- Alternative Budget Initiative Health Cluster
- AMISTAD Filipino-Cuban Friendship Association
- Arcoiris
- Arus Pelangi Indonesia
- ASEAN Parliamentary Network for Human Rights
- ASEAN SOGIE Caucus
- Asia Europe People's Forum
- Asia Indigenous Peoples Pact
- Asia Pacific Economic Cooperation
- Asia Pacific Social Forum 2022
- Asia Regional Exchange for New Alternatives
- Asian Music for Peoples' Peace and Progress
- Asian Peoples' Movement on Debt and Development
- Asian Regional Exchange for New Alternatives
- Asian Roundtable on Social Protection
- Asian Solidarity Economy Council
- Association of Pacific Rim Universities
- Australian Council for Educational Research
- BioThai
- Bangladesh Rehabilitation Assistance Committee
- Cambodian Center for Human Rights
- Cambodian Center for Independent Media
- Catholic Committee Against Hunger and for Development
- Center for Health Consultation and Community Development
- Center for Women and Development
- Child Rights Coalition Asia
- CIVICA Research
- Conflict Research Group
- Crianzas Mutua Colombia
- Crianzas Mutua Mexico
- Degrowth Research Networks
- Democratic Youth Council
- Department of Foreign Affairs and Trade of Australia
- Educational Development Global Pty Ltd.
- EngageMedia
- European Society for Ecological Economics
- Focus on the Global South
- Fundasaun Hafoun Timor Loro'sae

- Gender and Development for Cambodia
- Global Civic Sharing
- Global Community Engagement and Resilience Fund
- Global Social Justice
- Global Tapestry of Alternatives
- Google for Education
- Governance in Conflict Network
- GreenID
- Greenpeace
- Grow Asia
- Homenet Southeast Asia
- Intercontinental Network for the Promotion of Social Solidarity Economy
- International Fund for Agricultural Development
- International Institute for Democracy and Electoral Assistance
- International Institute for Research and Education – Netherlands
- International Labour Organization
- International Peace Bureau
- International Political Science Association
- International Society for Ecological Economics
- K'dadalak Sulimutuk Instituto
- Karen Development Network
- Knowledge Production Studies Initiative
- Koalisi Seni Indonesia
- Konfederasi Pergerakan Rakyat Indonesia
- Konrad-Adenauer-Stiftung Philippines
- Korea International Cooperation Agency
- Labor Rights Supported Union of Khmer Employees of Naga World
- Lepo Lorun Weavers Cooperative
- Live and Learn
- Mae Tao Clinic
- Manufahi Peasant Union Timor Leste
- Milk Tea Alliance
- Mondragon Corporation
- Movement for Alternatives and Solidarity in Southeast Asia (MASSA)
- National Taiwan University
- Netherlands Embassy in Manila
- NGO Forum on ADB
- NGO Forum Timor Leste
- North East Network
- Nusantara Foundation for Human Rights and Development
- Pannature
- Partnerships Resource Centre Rotterdam School of Management (PrC-RSM), Netherlands Embassy in Manila

- Pemberdayaan Perempuan Kepala Keluarga
- People's Empowerment Foundation Thailand
- People's Movement for a Just Society
- Perhimpunan Petani Sorgum untuk Kedaulatan Pangan NTT
- Philippines-Cuba Cultural and Friendship Association
- Public Services International
- Queer & Cheers Laos
- Rob Randall Group Pty Ltd
- Save the Children
- Serikat Petani Pasundan
- Social Action for Community and Development
- Society for International Development
- Sustainable Agriculture Foundation
- Taiwan Foundation for Democracy
- Tax and Fiscal Justice Asia
- Thandaunggi Women's Group
- The HEAD Foundation
- The Promise Foundation
- Trade Justice Pilipinas
- Uniaun Agrikultores Munisipiu Ermera
- United Nations Conference on Trade and Development
- United Nations Educational Scientific Cultural Organization – Bangkok

- United Nations Educational, Scientific and Cultural Organization – Jakarta
- United Nations Food and Agriculture Organization
- United Nations International Children's Emergency Fund
- United Nations International Fund for Agricultural Development
- United States Agency for International Development
- Verfassungblog
- Viet Nam Institute for Economic and Policy Research
- Vietnam Peace and Development Foundation
- Vietnam Women's Union
- Vikalp Sangam (Alternatives Confluence) India
- Vikalp Sutra
- Virtual Demonstrations Movement
- Wolters Kluwer
- Womanhealth
- Workers' Information Center
- World Health Organization
- World Rural Forum
- World Social Forum 2022

SELECTED LINKAGES AND REACH

PUBLIC

LGUs, National Government

- Agusan del Sur LGU
- Alaminos, Laguna LGU
- Aloran LGU
- Antipolo City LGU
- Asingan, Pangasinan LGU
- Bacolod City LGU
- Bacoor LGU
- Baliwag LGU
- Bangko Sentral ng Pilipinas
- Bangsamoro Autonomous Region in Muslim Mindanao - Ministry of Health
- Bangsamoro Development Agency
- Bangsamoro Liaison Office in Metro Manila
- Bangsamoro Transition Authority
- Bangsamoro Transition Authority Parliament
- Bangsamoro Transition Authority-Policy Research and Legal Services

- Bangsamoro Women Commission
- Bansalan LGU
- Barangay Council of Culiat, Quezon City
- BARMM Ministry of Human Settlements and Development
- BARMM Ministry of Science and Technology
- BARMM Ministry of the Interior and Local Government
- BARMM Ministry of Trade, Investments and Tourism
- BARMM Ministry of Transportation and Communications
- Bataan, Samal LGU
- Batangas City LGU
- Bayugan City LGU
- Boac LGU
- Board of Investments Department of Trade and Industry

- Bulusan, Sorsogon LGU
- Bureau of Plant Industry
- Butuan City LGU
- Cabanatuan City LGU
- Cagayan de Oro City Planning and Development Office
- Cagayan de Oro Public Employment Service Office
- Cagayan LGU
- Calapan LGU
- Caloocan City LGU
- Civil Service Commission
- Commission on Elections
- Commission on Filipinos Overseas
- Commission on Higher Education
- Congress of the Philippines
- Cooperative Development Authority
- Cotabato City LGU
- Dagupan City LGU
- Daraga, Albay LGU
- Davao City LGU
- Davao del Norte LGU
- Department of Agriculture
- Department of Agriculture Food Development Center
- Department of Agriculture Region XII
- Department of Budget and Management
- Department of Education
- Department of Education Division of Quezon City
- Department of Energy
- Department of Finance
- Department of Foreign Affairs
- Department of Health
- Department of Human Settlements and Urban Development
- Department of Information and Communications Technology
- Department of Justice
- Department of Labor and Employment
- Department of National Defense
- Department of Public Works and Highways
- Department of Science and Technology
- Department of Science and Technology -Calabarzon, Caraga
- Department of Science and Technology -Philippine Council on Health Research and Development (DOST-PCHRD)
- Department of Science and Technology -Regions III, VII, IX, XI, XII, XIII
- Department of Science and Technology -

- Science Education Institute
- Department of Social Welfare and Development
- Department of the Interior and Local Government
- Department of Tourism
- Department of Trade and Industry
- Department of Trade and Industry Export Marketing Bureau
- Department of Transportation
- Development Bank of the Philippines
- Early Childhood Care and Development (ECCD) Council
- Energy Development Corporation
- Escalante City LGU
- General Santos City LGU
- General Trias LGU
- Government Service Insurance System -Legal Services Group
- Guimaras LGU
- House of Representatives
- Human Resources Development Foundation
- Ibaba del Sur LGU
- Iloilo City LGU
- Kalamansig, Sultan Kudarat LGU
- Land Transportation Franchising and Regulatory Board
- Land Transportation Office
- Las Piñas City LGU
- League of Cities of the Philippines
- League of Cities of the Philippines
- League of Municipalities of the Philippines
- Legazpi City LGU
- Lobo LGU
- Lung Center of the Philippines
- Mabalacat City LGU
- Magsaysay, Occidental Mindoro LGU
- Makati City LGU
- Malabon City LGU
- Malapatan, Saranggani LGU
- Mandaluyong City LGU
- Mandaue LGU
- Manila Traffic and Parking Bureau
- Marikina City LGU
- Maritime Industry Authority
- Masbate City LGU
- Metro Manila Development Authority
- Ministry of Basic, Higher, and Technical Education (MBTHE)
- Municipality of Pateros LGU
- Muñoz LGU

- Muntinlupa City LGU
- National Commission on Muslim Filipinos
- National Commission on Muslim Filipinos -Bureau of Pilgrimage and Endowment
- National Council on Disability Affairs
- National Economic and Development Authority
- National Housing Authority
- National Irrigation Administration
- National Research Council of the Philippines
- National Youth Commission
- Navotas City LGU
- North Luzon Expressway Corporation
- Nueva Vizcaya LGU
- Office of the Cabinet Secretariat
- Office of the President of the Philippines
- Office of the Vice President of the Philippines
- Pagadian City LGU
- Palayan City LGU
- Pantar, Lanao del Norte LGU
- Paranaque City LGU
- Pasig City LGU
- Philippine Academy of Family Physicians
- Philippine Chamber of Commerce
- Philippine Council on Health Research and Development
- Philippine Councilors League
- Philippine Health Insurance Corporation
- Philippine League of Secretaries to the Sanggunian, Inc.
- Philippine Railways Institute
- Philippine Rice Research Institute
- Philippine Statistics Authority
- Picong, Lanao del Sur LGU
- Presidential Commission for the Urban Poor
- Public Employment Service Office
- Public-Private Partnership Center of the Philippines
- Puerto Galera LGU
- Quezon City LGU
- Quezon City Vet Department
- Quezon LGU
- Rizal LGU
- Rosario, Cavite LGU
- Roxas City LGU
- Samal, Bataan LGU
- San Fernando, Pampanga LGU
- San Jose, Occidental Mindoro LGU
- San Juan City LGU

- San Mariano, Isabela LGU
- San Mateo, Rizal LGU
- San Pedro, Laguna LGU
- Sangguniang Barangay, Ermita
- Sariaya LGU
- Senate of the Philippines
- Sorsogon, Bulusan LGU
- South Cotabato LGU
- Sta. Rosa, Laguna LGU
- Sultan Kudarat Halal Agri-Fishery Council
- Supreme Court
- Surigao City LGU
- Tagaytay City LGU
- Taguig City LGU
- Task Force for Transport and Traffic Management
- Tayabas City, Quezon LGU
- Tobaco City LGU
- Toll Regulatory Board
- Tourism Infrastructure and Enterprise Zone Authority
- Tourism Promotions Board Philippines
- Tugaya, Lanao del Sur LGU
- Tuguegarao City LGU
- UNESCO National Commission for Philippines
- Valenzuela City LGU
- Zamboanga City LGU

Embassies

- Embassy of Australia
- Embassy of India
- Embassy of Netherlands
- Embassy of Sweden
- Embassy of the United States

Educational Institutions

- ALTERSEA Observatory of Political Alternatives in Southeast Asia
- Aklan State University
- Ankara Center for Crisis and Policy Studies
- Asian Center, UP Diliman
- Asian Institute of Tourism, UP System
- Aurora State College of Technology
- Baliwag Polytechnic College
- Basilan State College
- Bicol University
- Bulacan State University
- Cagayan State University
- Camarines Norte State College

- Capiz State University
- Cebu Normal University
- Cebu Technical University
- Cebu Technological University
- Center for Agri-Fisheries and Biosystems Mechanization, UP Los Baños
- Center for International Studies, UP Diliman
- Center of Geosocial and Cultural Research for Sustainable Development
- Central Bicol State University of Agriculture
- Centre Asie du Sud-Est
- Centre for Policy Research & International Studies, USM Penang Malaysia
- College of Allied Medical Professions, UP Manila
- College of Arts and Letters, UP Diliman
- College of Arts and Media & Swan Ye Htut, Stanford University
- College of Education, UP Diliman
- College of Engineering, UP Diliman
- College of Home Economics, UP Diliman
- College of Human Kinetics, UP Diliman
- College of Music, UP Diliman
- College of Public Health, UP Manila
- College of Social Sciences and Philosophy, UP Diliman
- College of Social Work and Community Development, UP Diliman
- Cotabato State University
- Department of Anthropology, UP Diliman
- Department of Asian and International Studies, City University of Hong Kong
- Department of Community Development, UP Diliman
- Department of Computer Science, UF Diliman
- Department of Conflict and Development Studies, University of Ghent
- Department of Philosophy, UP Diliman
- Department of Political Science, UP Diliman
- Department of Political Science, UP Manila
- Department of Sociology, UP Diliman
- Department of Southeast Asian Studies, National University of Singapore
- Department of Speech Pathology, UP Manila
- Development Academy of the Philippines
- Don Bosco Technical College
- Département Langue Etrangères Appliquées, La Rochelle Université
- Ecole des Hautes Etudes en Sciences Sociales

- Faculty of Teacher Training and Education, Universitas Sebelas Maret
- Film Institute, UP Diliman
- Foreign Service Institute, Carlos P. Romulo School of Diplomacy
- Gomal University Dera Ismail Khan Pakistan
- ILEM Summer School
- Iloilo Science and Technology University
- Iloilo State College of Fisheries
- Institute for Small Scale Industries, UP System
- Institute for Strategic Research and Development Studies, Visayas State University
- Institute of Islamic Studies, UP Diliman
- Institute of Policy Studies, Universiti Brunei Darussalam's
- Institute of Technology, UP Diliman
- International Institute for Halal Research and Training, International Islamic University
- Islamic University of Indonesia
- Jentara Law University
- King Faisal Center for Islamic, Arabic and Asian Studies, Mindanao State University
- Laguna State Polytechnic University
- Legazpi City Science High School
- Leyte Normal University
- Lingnan University
- Mariano Marcos State University
- Marine Science Institute, UP Manila
- Mindanao State University
- Mountain Province State Polytechnic College
- Muhammadiyah University
- National Center for Transportation Studies, UP Diliman
- National College of Public Administration and Governance, UP Diliman
- National College of Science and Technology
- National Institute for Science and Mathematics Education Development, UP System
- National Institutes of Health, UP Manila
- Northwestern University
- Palawan State University
- Pamantasan ng Lungsod ng Maynila
- Pangasinan State University
- Pasonanca National High School
- Philippine Central Islands College
- Philippine Genome Center
- Philippine Science High School
- Philippine Women's University

- Polytechnic University of the Philippines
- Research Center for Teacher Quality
- Romblon State University
- School of Economics, UP Diliman
- School of Labor and Industrial Relations, UP Diliman
- School of Liberal Arts, Walailak University
- School of Urban and Regional Planning, UP Diliman
- Sirawan National High School
- Southern Illinois University
- State Islamic University Indonesia
- Strategic Research & Management Foundation Inc., UP Mindanao
- Sulu State College
- Tagumpay National High School
- Task Force on Nation-Building, UP Diliman
- Technical Education and Skills Development Authority
- Technological Institute of the Philippines
- Technological University of the Philippines
- Third World Studies Center, UP Diliman
- UP Diliman Extension Program in Pampanga and Olongapo
- UP Integrated School
- United Voices for Peace Network
- Universitas Muslim Indonesia
- University of Caloocan City
- University of Cebu
- University of Melbourne
- University of Mindanao
- University of Rizal System
- University of Southern Mindanao
- University of Sto. Tomas

- Visayas State University
- West Visayas State University
- Western Mindanao State University

Student Organizations

- AIESEC, UP Manila
- Ateneo Islamic Studies Student Association
- Bukluran sa Sikolohiyang Pilipino, Polytechnic University of the Philippines
- CenPRIS, University of Southern Mindanao
- Junior Economic Society
- Kadipan, Philippine Normal University
- LupahSug, Inc.
- MAIS Society, Mindanao State University
- Masters in Community Development Students
- Muslim Students Association, Mindanao State University
- Muslim Students' Association
- Political Science Society, Mindanao State University
- SALAAM, Ateneo de Zamboanga University
- The Philosophical Society of UP Los Baños
- UP ALYANSA
- UP Bikeshare
- UP Institute of Islamic Studies Graduate Student Organization
- UP Philippine General Hospital Cardiology Alumni Association
- UP Pre-Medical Society
- University of Southern Mindanao Muslim Student Association
- University of the East International Studies Society

PRIVATE

Corporate and Related Groups

- 515 Life Construction
- Aboitiz Foundation
- ABS-CBN
- Accenture
- Accenture Advanced Technology Center
- Active Transport
- Acuaverde Beach Resort & Hotel
- ADEC Innovations
- ALMEC Corporation
- Analytics Association of the Philippines

- Ayala Corporation
- Bagong Kasaysayan, Inc.
- Bukidnonnews.net
- Center of Health Professions Cebu
- Chamber of Automotive Manufacturers of the Philippines
- Cobena
- Community Wireless & Power Corporation
- Dennis Coffee Garden
- Design Coordinates, Inc.
- Deutsche Gesellschaft für Internationale Zusammenarbeit

- D.M. Consunji, Inc.
- Dr. Paulino J. Garcia Memorial Research and Medical Center
- DSG Consultancy
- Education Consultancies
- EEEI Corporation
- Employers Confederation of the Philippines
- Engine EcoPhils, Inc.
- G.E.OHANA Construction, Inc.
- Gardenia Bakeries PH
- German Development Cooperation GIZ Office Manila
- Deutsche Gesellschaft für Internationale Zusammenarbeit
- GMA Network
- Hino Motors Philippines
- Industry Foundation, Inc.
- Inquirer
- JCI Zamboanga Hermosa
- Jollibee Group Foundation
- KE Asia, Inc.
- LAWIG PH, Inc.
- Libra Konsult
- M. Pulido Engineering and Urban Planning Services, Inc.
- Malaya Business Online
- Maynilad Water Services Inc.
- Mega Manila Consortium Corporation
- MERALCO
- Metro Manila Shipyard Association, Inc.
- Micahel M. Montefalcon Engineering Consultancy
- Motortrade Life & Livelihood Assistance Foundation
- Negosyong Halal
- NMT Consulting Legal Services
- Oridoo Halal Delivery Services
- Oriental Consultants Global Co., Ltd.
- PH Rubber
- Philippine Business for Education
- Philippine Chamber of Commerce
- Philippine Interisland Shipping
- Philippine Partnership for the Development of Human Resources in Rural Areas
- Philippine Parts Makers Association
- Philstar
- Pilipinas Shell Petroleum Corporation
- PL Aguila Manufacturing
- PLDT-Smart Foundation
- Powertrac, Inc.
- PRIMEX

- Publicus Asia, Inc
- RAPID
- Rappler
- Royal Crest Marine
- San Miguel Corporation
- Shipyards Association of the Philippines
- SIBS Publishing House
- SMDI Consultants, Inc.
- Society of Naval and Marine Engineers
- Southern Palawan Bangsamoro Marketing Cooperative
- Star 8 Green Technology
- Sunstar
- Swara Bangsa Student Organization
- Syconsult, Inc.
- Teng's Grill and Catering Services Zamboanga
- The Gideons International in the Philippines
- The Heritage Hotel Manila
- The Solon Project
- TMM Asia Consulting Inc.
- Toyota Philippines
- Trimotors Technology Corporation
- Unifrutti Tropical Philippines, Inc.
- Unihealth P'aque Hospital and Medical Center
- Urban-Rural Consulting Services, Co.
- Valdez Law and Associates
- Virtuous Aromatics Cosmetic Products Trading
- Wolster Kluwer
- Xiera Labs
- Zamboanga City Medical Center
- Zero Kelvin

Social Movements, Peoples' Organizations, Civil Society Organizations (CSOs), Non-Government Organizations (NGOs)

- ABI Health Cluster
- ASEAN Sogie Caucus
- ASEAN Young Leaders Forum Philippines
- Action for Economic Reforms
- Agriculture and Farmer Federation of Myanmar
- Aksyon sa Kahandaan sa Kalamidad at Klima
- Al-Husna Foundation
- Alab Katipunan
- Aliansi Petani Indonesia
- All Nepal Peasants Federation
- Alliance of Progressive Labor

- Alyansa Tigil Mina
- Alyansa ng Kabataang Mindanao para sa Kapayapaan
- Alyansa ng mga Mamamayan para sa Karapatang Pantao
- Alyansa ng mga Samahan sa Sitio Mendez, Baesa Homeowners Association
- Alyansa ng mga may Kapansanan na Nagmamaneho ng Sasakyan at Motorsiklo sa Pilipinas
- And Fundasaun Htl (Hafoun Timor Loro'sae)
- Angat Pinas Foundation
- Aniban ng mga Magsasaka, Mangingisda at Manggagawa sa Agrikultura Katipunan
- Arcoiris Timor Leste
- Asia South Pacific Association for Basic and Adult Education
- Asian Farmers' Association
- Asian Partnership for the Development of Human Resources in Rural Areas
- Asian Regional Exchange for New Alternatives
- Asian Solidarity Economy Council
- Asosasyon Sang Mga Mamumugon sa Nolan
- Assembly of the Poor
- Association of Luzon Coconut Farmers and Farmworkers, Inc.
- Ateneo de Davao Lakas Atenista
- Ayta Mag-indi Community of Porac, Pampanga
- BDEV Child Protection, Inc.
- Back Pack Health Worker Team
- Baclig Farmworkers Association
- Bangsamoro Architects
- Bantay Kalusugang Pampamayanan
- Baywatch Foundation
- Bicycle City
- Bike Scouts Philippines
- Bloomberg Initiative for Global Road Safety– Legal Development Program
- Buhay Movement Education Pathways to Peace in Mindanao
- Bukluran ng Manggagawang Pilipino
- Catholic Committee Against Hunger and for Development-Terre Solidaire
- Center for Migrant Advocacy
- Center for Renewable Energy and Sustainable Technology
- Center-Kasama sa Kalikasan
- Civica Research And Interns Of The Rural Internship Training Programme
- Clean Energy Group
- Clean Vehicle Solutions, Limited

- Coal-Free Bataan Movement
- Coalition for Human Rights in Development– Asia Region
- Community Pantry Philippines
- Concerned Bangmoro Youth of Davao Oriental
- Convergence of Initiatives for Environmental Justice
- Education Network Philippines
- Education for Economic Development
- Electric Vehicle Association of the Philippines
- Energy Development Corporation
- FarmKoop
- Farmer and Nature Net
- Federation of Free Farmers
- Federation of Free Workers Philippines
- Fight Inequality Alliance
- Firefly Brigade
- FishCORAL Project
- Fitianol Islam
- Focus on the Global South
- Foundation for a Sustainable Society, Inc.
- Freedom from Debt Coalition
- GRACE Education Network
- Gender and Development Advocates (GANDA) Filipinas
- Global Call to Action Against Poverty
- Global Compact Network Philippines
- Global Green Growth Institute
- Global Organic and Wellness Corporation
- Goodwill Charity 786
- Green Community Development Association
- Grow Asia Philippine Partnerships for Sustainable Agriculture
- Hineleban Foundation
- Hiraya Mindoro
- Homenet Southeast Asia
- IT & Business Process Association of the Philippines
- Iloilo Pride Team
- Imagine Law
- Imam Council of the Philippines
- Inclusive Mobility Network
- Initiatives for Dialogue and Empowerment through Alternative Legal Services
- Initiatives for International Dialogue
- Institute for Climate and Sustainable Cities
- Institute for Peace and Development in Mindanao
- Institute for Popular Democracy
- Integrated Shari'ah Bar of the Philippines

- Intersex Philippines
- Islamic Da'wah Council of the Philippines, Inc.
- Jacobs Project Philippines Inc.
- KATARUNGAN
- Kaisa Heritage Center
- Kalipunan ng Maliliit na Magniniyog ng Pilipinas
- Kalipunan ng mga Kilusang Masa
- Kanlungan Centre Foundation, Inc.
- Kapatiran ng Dalawang Gulong
- Kapatut Bangsa Sug
- Karao Tribal Multipurpose Cooperative, Inc.
- Karao-Ekip Tribal Regreening Movement
- Kdadalak Sulimutuk Institute
- Kilos Ko Youth
- Kilos Maralita
- Kilusan Para sa Pambansang Demokrasya
- Konfederasi Pergerakan Rakyat Indonesia
- K'dadalak Sulimutuk Institutu
- LILAK (Purple Action for Indigenous Women's Rights)
- La Liga Mariquina
- Laban ng Masa
- Labor Education and Research Network
- LakanBini Advocates Pilipinas Inc.
- Land Bank Countryside Dev't. Foundation
- Lao Farmer Network
- Leaders' Interconnective Coalition
- League of Municipalities of the Philippines
- Legal Rights and Natural Resources
- Luzon CMP People's Organization Network
- Madrasah Education Program
- Mae Tao Clinic
- Maigting na Samahan ng mga Panlipunang Negosyante ng Towerville, Inc.
- Malaga Cuenca Agrarian Reform Cooperative
- Marillac Center
- Maritime Forum
- Masjid Al-Burhan
- Matiyaga Community Pantry
- Mayor Rodrigo Roa Duterte National Executive Committee
- Mega Multi-purpose Cooperative
- Metro Manila Pride
- Metro Manila Vendors Alliance
- Midsayap IP Youth
- Migrant Forum in Asia
- Mindanao Development Authority
- Motorcycle Development Programme Participants Association

- Motorcycle Philippines Federation
- Move as One Coalition
- NMIS RTOC 9 Assistance Halal Focal
- Nagdilaab Foundation
- Nagkaisa Labor Coalition
- Nakalang Padilla Farm Workers Association
- National Center for Commuter Safety and Protection
- National Confederation of Transport Workers
 Union
- National Economic Protectionism Association
- Network for Transformative Social Protection
- NoBox Philippines
- Northwestern Mindanao Front of the Moro Islamic Liberation Front
- Nuclear Free Bataan Movement
- OC Vet Zamboanga City
- Organization of Sirawan OFW
- PASDEV Development Center
- Pakigdait, Inc.
- Pakisama
- Pambansang Kalipunan ng mga Manggagawang Impormal sa Pilipinas
- Pambansang Katipunan ng mga Samahan sa Kanayunan
- Pambansang Kilusan ng mga Samahang Magsasaka
- Pambansang Koalisyon ng Kababaihan sa Kanayunan
- Panalsalan Dagumbaan Tribal Association
- Partido Lakas ng Masa
- Partido Manggagawa
- Partnerships in Environmental Management for the Seas of East Asia
- Patamba Wise (Homenet Philippines)
- Peace and Equity Foundation
- People Management Association of the Philippines
- People's Empowerment Foundation
- People's Welfare and Reforms for Social Advancement
- Perhimpunan Petani Sorgum Untuk Kedaulatan Pangan, Ntt
- Philam Foundation
- Philippine Advocates for Road Safety
- Philippine Alliance of Human Rights Advocates
- Philippine Association of University Women
- Philippine Business for Education
- Philippine Business for Social Progress
- Philippine Chamber for Massage Industry for Visually Impaired

- Philippine College of Emergency Medicine
- Philippine Council for Foreign Relations
- Philippine Data Driven Development
- Philippine Institute of Civil Engineers
- Philippine Institute of Environmental Planners
- Philippine Movement for Climate Justice
- Philippine Public Policy Network
- Philippine Social Science Council
- Philippine Society of General Internal Medicine
- Philippine Society on Public Administration
- Pinoy Deaf Rainbow, Inc.
- Plan Philippines
- Project Propel
- Public Services Labor Independent Confederation
- Rural Poor Institute for Land and Human Rights Services, Inc.
- SEAMEO Regional Center for Educational Innovation and Technology
- SEAOIL Foundation, Inc.
- SIKHAY-Overseas Filipinos' Society for the Promotion of Economic Security
- SIKLABAN
- SIL Philippines
- Safe Kids Worldwide Philippines
- Safe Travel Alliance
- Safety Organization of the Philippines
- Samahan ng mga Community Health Organizations sa Tanay
- Samahang PugadLawin
- Sanlakas
- Sarangani Halal
- Save Our Schools Network
- Save San Roque Alliance
- Sentro ng mga Nagkakaisa at Progresibong Manggagawa
- Sigaw ng Kabataan Coalition La Union
- Social Watch Philippines
- Socialist Circle
- Society of Transexual Women of the Philippines
- Southeast Asian Regional Center for Graduate Study and Research in Agriculture
- Southern Peasant Federation Of Thailand
- Stop the War Coalition
- Sulong Kabataan Philippines
- Sulu Ulama Council for Peace and Development
- Sustainability and Participation through Education And Lifelong Learning
- TRIAS Philippines

- Taiwan Foundation for Democracy
- Tambuyog Development Center
- Teach Peace Build Peace Movement
- Teach for the Philippines
- Thandaunggyi Women's Group
- The Teacher's Gallery
- Trade Justice Pilipinas
- UP Alumni Association
- UP Community Pantry and Pharmacy
- United Vendors Alliance
- Urban Poor Alliance Philippines
- VERA Files
- Viet Nam Farmers' Union
- Vietnam Peace And Development Foundation
- Voice for Sexual Rights
- WE EFFECT-Davao Federation of Farmers' Integrated Services Cooperatives, Inc.
- WomanHealth Philippines
- Women's Legal and Human Rights Bureau
- World Vision
- Youth Development for Patikul Association
- Youth Franciscan-Kidapawan City
- Youth Islamic Propagators Association
- ZLift Solutions

Private Foundations/Research Groups

- Action for Economic Reforms
- Amador Research Services
- Analytics Association of the Philippines
- Arnold Jannsen Catholic Mission Foundation
- Asia Pacific Pathways to Progress Foundation, Inc.
- Australian Council for Educational Research
- BMW Foundation
- Foundation for Information Technology Education and Development, Inc.
- Future Trends, ASEAN Matters, Current Affairs, Technology and Security
- Governance in Conflict Network
- Healthcare Professionals Alliance Against COVID-19
- Hinelaban Foundation
- International Finance Institute
- International Institute for Halal Research and Training
- Knowledge Channel Foundation, Inc.
- Manuel S. Enverga University Foundation
- Mariner's Polytechnic Colleges Foundation of Canaman

- Motortrade Life and Livelihood Assistance Foundation, Inc.
- One La Salle Foundation
- Pakigdait Foundation
- Peace and Equity Foundation
- Promise Foundation
- SEAMEO Regional Centre for Educational Innovation and Technology
- Small Enterprises Research and Development Foundation
- Social Weather Stations
- Tuloy Foundation, Inc.
- UP Engineering Research and Development Foundation, Inc.
- Young Researchers Club

Educational Institutions

- Tagum Longford College
- Active Thinkers Child Development Center
- Adamson University
- Alhadeetha Mindanao College Inc.
- Arellano University Politeia
- Asia Academic Integrated School Inc.
- Asian Institute of Management
- Asian Social Institute
- Ateneo de Davao University
- Ateneo de Iloilo
- Ateneo de Manila University
- Ateneo Junior High School
- Ateneo de Naga University
- Ateneo de Zamboanga University
- Bicol University
- Biliran Province State University
- Bukidnon State University Medina Campus
- Camarines Norte State College
- Capitol University
- Cavite State University
- Central Colleges of the Philippines
- Central Luzon College of Science and Technology
- Central Luzon State University
- Central Mindanao University
- City College of Angeles
- City College of Tagaytay
- Claro M. Recto High School
- Colegio de San Juan de Letran Calamba
- Colegio de San Juan de Letran Manila
- College of Arts and Technology
- College of the Holy Spirit Tarlac
- College of the Immaculate Conception

- Davao del Sur State College
- De La Salle University
- DLSU College of Law
- DLSU Jesse Robredo Institute of Governance
- DLSU Manila
- Don Mariano Marcos Memorial State University
- Eastern Samar State University
- Ehime University Senior High School
- Emilio Aguinaldo College
- Eulogio "Amang" Rodriguez Institute of Science and Technology
- Far Eastern University Main Campus
- FEU Roosevelt-Rodriguez
- Fountain International School
- Georgia State University
- Global Reciprocal Colleges
- Halal Development Institute of the PH
- Holy Angel University
- Institute for Peace and Development in Mindanao of the Mindanao State University Iligan Institute of Technology
- Institute of Multi-disciplinary Growth and Development
- IQRA Islamic School
- Jiangsu University
- King Saud University
- La Salle College Antipolo
- Laguna University
- Lodwar Islamic center
- LORMA Colleges
- Magna Anima
- Mahardika Institute of Technology
- Maimbung Islamic Da'wah Organization
- Majad Al-ijtihad
- Manuel S. Enverga University Foundation
- Mapua University
- Markaz Abu Bakr Assiddeeq School
- Meridian International Learning Experience
- Mindanao State University
- Montessori Academy of Valenzuela
- Notre Dame of Dadiangas University
- Nourun Nisah Organization
- Olongapo Wesley School
- One Cainta College
- Our Lady of Fatima University
- Our Lady of the Sacred Heart College
- Oxford University
- Palawan State University
- Pamantasan ng Lungsod ng Maynila

- Pamantasan ng Lungsod ng San Pablo
- Partnerships Resource Centre -Rotterdam School of Management
- PH Christian Gospel School
- Philippine Christian Gospel School
- Philippine State College of Aeronautics
- Polytechnic University of the Philippines
- Rabbi Theological Seminary and International Ministries, Inc
- Rizal Technological University
- Rotterdam School of Management, Erasmus University
- Saint Joseph College
- Saint Louis University
- Saint Mary's University
- Samuel Christian College of General Trias, Inc.
- San Beda University
- San Beda University College of Medicine
- Sarang Bangun Learning Center
- Sault College
- Silliman University
- Southern Leyte State University
- St. Anthony's College, Cagayan
- Sta. Rita Elementary School
- Sultan Kudarat Islamic Academy Foundation College
- Sulu Online Library
- Sunlight Open School
- Tagum Longford College
- Technological Institute of the Philippines
- United Duat for Peace and Development
- Universidad de Zamboanga
- University of Asia and Pacific
- University of Caloocan City
- University of Makati
- University of Melbourne Informal Research Hub
- University of Perpetual Help System
- University of Rizal System
- University of San Carlos
- University of Santo Tomas
- University of Southern Philippines
- University of Southern Philippines Foundation
- University of Sto. Tomas
- University of Suffolk
- Universal Peace Federation Asia Pacific
- University of St. La Salle Graduate School
- University of Santo Tomas, Angelicum College

- Wesleyan University of the Philippines
- World Coti Colleges
- Xavier University
- Yanbu Islamic Center
- Zack Islamic Institute

Others

- Basicano Transport Service and Multi-Purpose
- 997 Sandigan Transport Service Cooperative
- Basicano Transport Service and Multi-Purpose Cooperative
- Blumentritt Transport Service Cooperative
- Buendia Transport Service Cooperative
- Caritas Diocese of Libmanan
- Chong Hua Hospital
- Data Ethics PH
- Davao City Police Office Advisory Council
- Davao del Norte Hospital
- Davao Writers Club
- De La Salle Philippines
- E-sakay
- Far Eastern University Muslim Circle
- Green Earth Transport Cooperative
- Guardians Police Bantay Pamilya Transport Cooperative
- Harakatudda' wa ZAMBACOM
- Insights Philippines Legal Advisors
- Jamiatul Waqf Al-Islamie
- Majma'ah University Filipino Students Association
- Manila Licensing Center
- Metro Comet Transport Service Cooperative
- Metro Gensan Transport Cooperative
- Ministry of National Guard
- MNLF Women Support Group
- Modesta Transport Cooperative
- Muhammadiyah Philippines Org., Inc.
- Muslim Revert Sisters in Deen
- Muzon SJDM Transport Cooperative
- National Museum of the Philippines
- Office of Transportation Cooperatives
- Pateros Market Operators and Drivers Transport Service Cooperative
- Philippine General Hospital
- Philippine Heart Center
- Philippine Society of Public Health Physicians
- Prince Mohammed Bin Abdul Aziz Hospital– Ministry of National Guard and Health Affairs, Kingdom of Saudi Arabia

- Rajah Buayan Transport Cooperative
- Rizal Public Utility Vehicle Transport Service and Multipurpose Cooperative
- Rodriguez Rizal Transport Cooperative
- South Metro Transport Cooperative

- Swatush Shabab Inc.
- Taytay Development Cooperative
- United Transport Operators and Driver's Cooperative
- Zamboanga City Doctor's Hospital

INTERNATIONAL

International

- 11.11.11 Coalition of the Flemish North-South Movement - Belgium
- 2022 Gwangju Democracy Forum
- Agroecology Fund
- All Loktak Lake Area Fishers' Association, Manipur India
- Alliance for Conflict Transformation (ACT) -Cambodia
- Alternative Agriculture Network Thailand
- Aruna Global South Thailand
- Arus Pelangi Indonesia
- ASEAN Parliamentary Network for Human Rights
- ASEAN SOGIE Caucus (ASC)
- Asia Democracy Networks
- Asia Europe People's Forum
- Asia Indigenous Peoples Pact
- Asia Monitor Resource Centre
- Asia Pacific Economic Cooperation (APEC)
- Asia Pacific Social Forum 2022
- Asia-Europe People's Forum Thematic Social Justice Cluster
- Asian Cultural Forum for Development
- Asian Development Bank
- Asian Peoples' Movement on Debt and Development
- Asian Regional Exchange for New Alternatives
- Asian Roundtable on Social Protection
- Asian Solidarity Economy Council, CIVICA Research - Malaysia
- Asia-Pacific Rim Universities (APRU)
- Asosiasuan Hak Timor Leste
- Assembly of the Poor Thailand
- Australian Council for Educational Research (ACER)
- Australian Food Sovereignty Alliance
- Back Pack Health Worker Team (BPHWT) -Burma

- Bandung Women's Voice Community (SPB)
 Indonesia
- Bangladesh Occupational Safety, Health and Environment Foundation
- Bangladesh Working Group on External Debt (BWGED)
- Cam ASEAN Cambodia
- Cambodian Center for Human Rights
- Cambodian Center for Independent Media
- Center for Health Consultation and Community Development (CHD)
- Center for Women and Development
- Centro Internazionale Crocevia (CIC) Italy
- ChildFund International-Philippines
- CIVICA Research Malayasia
- CLEAN (Coastal Livelihood and Environmental Action Network)
- Confederation of Trade Unions Myanmar
- Conflict Research Group Governance in Conflict Network - Belgium
- Creative Dignity India
- Crianzas Mutua Colombia
- Crianzas Mutua Mexico
- Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)
- Education Development Center
- Education Development Center Opportunity 2.0 Project
- EngageMedia
- Europe Solidaire Sans Frontières (ESSF) -France
- Federation Of Karya Utama Union (FSBKU) -Indonesia
- Feminist's Liberation Front (FLF) Thailand
- Fight Inequality Alliance
- Finnish Asiatic Society Finland
- Focus on the Global South
- Focus on the Global South Thailand, Philippines, India
- Food and Agriculture Organization
- Fundasaun Hafoun Timor Loro'sae

- Gaia Foundation
- Gender and Development for Cambodia
- Generation change Fellowship alumni by USIP
- Global CEO Alliance
- Global Civic Sharing Asian
- Global of Tapestry of Alternatives
- Global Social Justice
- Global South Thailand, Philippines, India
- Global Tapestry of Alternatives
- Global University for Sustainability
- GreenID
- Greenpeace
- Health and Development Alliance (HEAD) -Cambodia
- HealthNet Foundation Thailand
- Help Without Frontiers Thai-Burma Border
- Homenet Southeast Asia
- Housing and Land Rights Network -Habitat International Coalition, Egypt and Switzerland
- Indian Social Action Forum (INSAF)
- Indonesia Legal Aid Foundation
- Inspire Indonesia
- Institutu Edukasaun Popular (IEP) Timor Leste
- International Fund for Agricultural Development
- International Institute for Democracy and Electoral Assistance (International IDEA)
- International Labour Organization
- International Maritime Organization
- International Political Science Association
- International Road Assessment Programme (iRAP)
- International Student Association
- Japan External Trade Organization
- Japan International Cooperation Agency
- Jaringan Relawan Kemanusiaan Indonesia
- K'dadalak Sulimutuk Institute Timor Leste
- Knowledge Production Studies Initiative -Thailand
- Konfederasi Pergerakan Rakyat Indonesia (KPRI - Confederation of Indonesian Peoples' Movement)
- Konrad-Adenauer-Stiftung Philippines
- Konsorsium Pembaruan Agraria Indonesia
- Korea International Cooperation Agency
- La Via Campesina (International Peasants' Movement)
- Labor Rights Supported Union of Khmer Employees of Naga World - Cambodia

- Live and Learn
- Maan Ystävät Friends of the Earth Finland
- Mae Tao Clinic Thai-Burma Border
- Manipal Academy of Higher Education
- Manufahi Peasant Union Timor Leste
- MASHAV MCTC Israel
- Mazingira Institute Kenya
- Messenger Band Cambodia
- Milk Tea Alliance
- Mokatil Tovimentu Kamponezes Timor Leste
- Movimentu Popular Reforma Agraria (MPRA)
 Timor Leste
- Myanmar Youth Foundation for PEACE
- National Coalition for Natural Farming India
- National Federation of Handlooms and Handicrafts - India
- National Fisheries Solidarity Movement of Sri Lanka
- National Tsing Hua University, Taiwan
- National Union Confederation (KSN) -Indonesia
- Network for Transformative Social Protection
 Philippines
- North East Network India
- North South Initiative Malaysia
- O.P. Jindal Global University of India
- Out FM United States
- OutRight Action International
- Coalition Against Trafficking in Women Asia Pacific (CATW-AP)
- Pakistan Kissan Rabita Committee Pakistan
- Palgrave Macmillan
- Palladium Education Pathways for Peace in Mindanao
- Pannature
- Parti Sosialis Malaysia (PSM) Malaysia
- Participatory Development Knowledge Agency - Laos
- Peace Women Partners
- TEA group (Togetherness for Equality and Action) - Thailand
- People's Plan Study Group
- Philippine Knowledge and Activity Center in the Netherlands
- Public Services International
- RIPESS
- Save the Children
- SEAMEO-INNOTECH
- Serikat Petani Pasundan Indonesia
- Social Action for Community and Development - Cambodia

- Solidarity Economy Council
- Southeast Asian Ministers of Education Organization Regional Centre for Educational Innovation and Technology (SEAMEO INNOTECH)
- Southern Peasants Federation of Thailand
- Stop Drink Network Thailand
- Tax and Fiscal Justice Asia
- Thailand Human Rights Campaign United Kingdom
- The Corner House United Kingdom
- The Promise Foundation
- The Right Association, Timor Leste
- Turismo Kosteira Vatuvou Timor Leste
- UN Habitat Philippines
- UN International fund for Agricultural Development
- Uniaun Agrikultores Covalima (UNARCO) -Timor Leste
- Uniaun Agrikultores Ermera (UNAER) Timor Leste
- UNICEF
- UNICEF Philippines
- United Nations
- United Nations Conference on Trade and Development
- United Nations Educational, Scientific and Cultural Organization - Jakarta Office

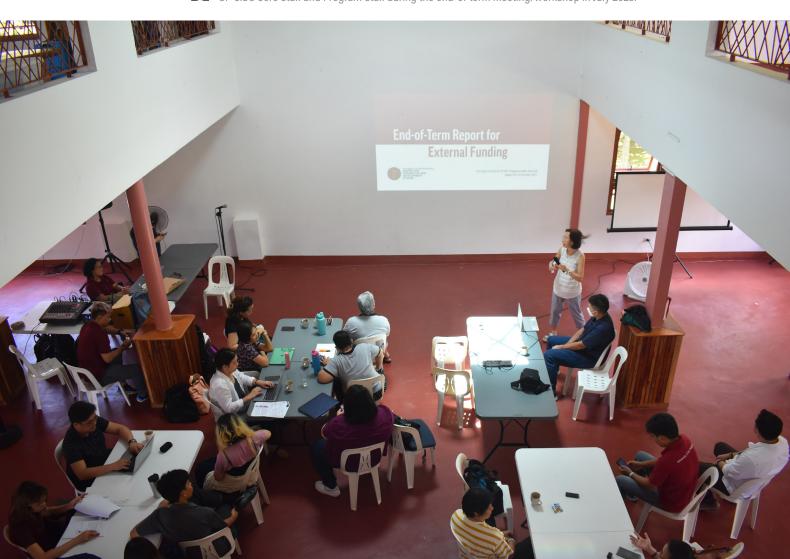
- United Nations Educational, Scientific and Cultural Organization (UNESCO)
- United Nations Institute for Training and Research
- Uniuan Agrikultores Ermera (UNAFER) Timor Leste
- Universal Peace Federation
- Universitas Islam Negeri, Jakarta
- University of Oxford
- USAID
- USAID Opportunity 2.0 Program
- Verfassungblog
- Viet Nam Institute for Economic and Policy Research (VEPR)
- Vietnam Peace and Development Foundation
- Vietnam Women's Union
- Vikalp Sangam India
- Vikalp Sutra India
- VOICE Cambodia
- Wolters Kluwer
- Workers Information Center Cambodia
- Working Peoples' Coalition India
- Working People's Party (PRP) Indonesia
- World Bank
- World Health Organization
- World Social Forum 2022
- World Trade Organization

Total Number of UP Constituent University (CU) Activities

UP CIDS Programs also engaged in activities with UP Constituent Universities (CUs), i.e. UP campuses. There were 375 activities with UP CUs, with the majority of them in UP Diliman, which had 252 activities. UP CIDS Programs also engaged with the UP System (40 activities), as well as other CUs, such as UP Mindanao (22 activities) and UP Open University (17 activities).



UP CIDS Core Staff and Program Staff during the end-of-term meeting/workshop in July 2023.



Website

As part of its mandate to disseminate the research outputs of UP CIDS Research Programs, the website of UP CIDS (cids.up.edu. ph) was relaunched in April 2022. Since then, it has featured several upgrades and new features, including:

- A fresh, cleaner home page, which foregrounds the links to the UP CIDS database, and features slideshows of the different outputs such as podcasts, as well as invitations to join the mailing list.
- Cleaner layout for the Program pages, which highlight the publications and the research staff, not just the Convenors and Co-convenors
- Digital copies of pre-2018 UP CIDS Publications
- Updated lay-out of Collection Database

- Links to the UP CIDS podcasts
- Provisional catalog
- Improved footer, news, and webinar pages
- Link to UP CIDS Mailing list
- List of core staff and other edits

Occasionally, UP CIDS features compilation of its publications according to theme, such as labor, a compilation that came out for Labor Day 2023. It has also created a write-up summarizing the findings of the book, A Better Metro Manila: Towards Responsible Local Governance, Decentralization, and Equitable Development? This is an attempt to publicize and disseminate policy insights that are otherwise inaccessible due to the book's rather expensive cost.

The UP CIDS has also created a page that contains compilations of its various publications according to theme or topic. To advance interdisciplinarity and promote thinking beyond particular disciplines, the UP CIDS website has some publications appearing in different categories.



Home page of the redesigned UP CIDS website. Source: UP CIDS.

Search Database



What's in the Database?

This database covers policy briefs; discussion papers; monographs; monograph chapters; proceedings from 2018 to the present; articles from the UP CIDS public policy journals since 1997; and selected UP CIDS publications released between 1985 and 2017.



View Catalogs

Download a list of policy briefs, discussion papers, monographs, and proceedings from 2018 to the present.

View the list of articles from the Public Policy Journal and the Philipine Journal of Public Policy.



Pre-2018 Publications

To access other publications before 2018, please visit this page. Apologies as we work to consolidate everything in one database.

Note: Search results will only display publications containing the exact search entries. Monograph chapters link back to the full monograph, but indicate the page number.



Database page at the UP CIDS website. Source: UP CIDS

TOP 5 MOST DOWNLOADED POLICY PAPERS: APRIL 2022 TO JUNE 2023

Rank	Title	Online Release Date	Program	Number of Downloads
5	Assessing Local Governance and Autonomy in the Philippines: Three Decades of the 1991 Local Government Code	13 March 2023	PSPC	488
4	The Party is Dead! Long Live the Party! Reforming the Party System in the Philippines	12 April 2023	PSPC	501
3	Land for Food: The Peace and Equity Foundation–Malaga Cuenca Agrarian Reform Cooperative (PEF–MACARBEN) Agrarian Reform–Block Farming Case Study	27 Jan 2023	EMIT-C4C	502
2	Addressing the "blind side" of the government's jeepney "modernization" program	25 May 2021	AltDev	672
1	Contemporary Issues in Philippine Higher Education	14 July 2022	HERPRP	1650

MOST DOWNLOADED PUBLICATIONS PER PROGRAM: APRIL 2022 TO JUNE 2023

Program	Title of Publication	Number of Downloads
Assessment, Curriculum and Technology Research Centre	N/A	N/A
Program on Health Systems Development	N/A	N/A**
Program on Alternative Development	Addressing the "blind side" of the government's jeepney "modernization" program	672
Education Research Program	Understanding Learners' Home Contexts and Recommendations for Future School Scenarios	189
Program on Escaping the Middle-Income Trap Chains for Change	The Peace and Equity Foundation–Malaga Cuenca Agrarian Reform Cooperative (PEF– MACARBEN) Agrarian Reform–Block Farming Case Study	502
Data Science for Public Policy Program	The provision of electricity and internet access to DepEd schools and its impact on school performance	38
Program on Social and Political Change	The Party is Dead! Long Live the Party! Reforming the Party System in the Philippines	501
Strategic Studies Program	A Philippine Perspective: Capacitating ASEAN to Address Security Issues in Southeast Asia	210
Islamic Studies Program	The Philippine Halal Landscape	340
Decolonial Studies Program	Bangsamoro Local Government Code: Re-reading Decentralization	263*
Political Economy Program	The Informal Labor Carries the Brunt of a COVID-19–induced Economic Recession: The Need for Stronger Transition Policies to Formality	219
Higher Education Research and Policy Reform Program	Contemporary Issues in Philippine Higher Education	1650

^{*}This figure includes downloads through November 2023

^{**} All their publications are not published in the UP CIDS website

UP CIDS also uploads its policy papers to the Socioeconomic Research Portal of the Philippines (SERP-P), a website that serves as a depository of government-funded research, and which is maintained by the Philippine Institute for Development Studies (PIDS). Below are some key statistics:

NUMBER OF DOWNLOADS ACCORDING TO AGE (UNTIL JUNE 2023)

Age Group	Number of Downloads
18 and below	18
19-35 years old	465
36-50 years old	135
51-65 years old	51
66 and above	21

NUMBER OF DOWNLOADS ACCORDING TO GENDER (UNTIL JUNE 2023)

Gender	Number of Downloads
Male	393
Female	263
Prefer to self- describe	393
Prefer not to say	34

NUMBER OF DOWNLOADS ACCORDING TO EDUCATIONAL STATUS UNTIL JUNE 2023

Educational Status/ Attainment	Number of Downloads
No schooling	0
Elementary	0
High School	18
Vocational	0
College	442
Postgraduate	232

NUMBER OF DOWNLOADS ACCORDING TO NATURE OF EMPLOYMENT (UNTIL JUNE 2023)

Nature of Employment	Number of Downloads
Student	162
Employed (Full-Time)	448
Employed (Part- Time)	25
Self-Employed	25
Homemaker	1
Retired	7
Others	24

TOP 5 MOST DOWNLOADED UP CIDS POLICY PAPERS IN SERP-P (UNTIL JUNE 2023)

Rank	Title	Program	Number of Downloads
5	Addressing the "blind side" of the government's jeepney "modernization" program	AltDev	24
4	Contemporary Issues in Philippine Higher Education	HERPRP	25
3	Putting Transport Workers and Commuters First: The Route to Just Transition in Public Transport Modernization	AltDev	26
1 (tied)	Barriers to Filipino Women's Participation	PSPC	28
1	Assessing Local Governance and Autonomy in the Philippines: Three Decades of the 1991 Local Government Code	PSPC	26

Social Media

In line with the mandate of UP CIDS to disseminate its publications and other outputs, the UP CIDS has maintained a social media presence in Twitter, Facebook, and YouTube. This has entailed sharing publicity materials featuring policy papers, podcasts, webinars, forums, and conferences. Starting in the last

six months of 2022, UP CIDS has attempted to synergize the social media pages and the website, wherein posts in the former contain links that land in the latter. The goal is to help increase traffic to the website, promote UP CIDS as an institution, and get stakeholders to download publications.

Facebook

Below are some key statistics from UP CIDS's social media accounts (as of 30 June 2023)

Platform	Number of Likes/Subscribers
Facebook (Since February 2012)	10,093 Likes/11,888 Followers
Twitter (Since July 2014)	1,226 Followers
YouTube	269 subscribers

Facebook analytics also reveals the following statistics on the audience of UP CIDS on Facebook. Men and women comprise roughly 50 percent each, and over 20 percent of all "likers" come from the 25-34 age group. This appears to suggest that since most policy makers are above 35 years old, Facebook may not necessarily be the ideal platform to reach them. Furthermore, Facebook analytics indicates that:

- 91.1 percent of followers/likers come unsurprisingly from the Philippines, while 1.3 percent reside in the United States.
- 17.3 percent of the former are from Quezon City, while 7.1 percent are from Manila.

UP CIDS uses these social media platforms to promote UP CIDS publications as a standalone post, which entails posting the cover of a policy paper; and as compilations of policy papers on a certain theme. To this end, UP CIDS create templates that seek to adhere

to standard graphic design or marketing principles, including the practice of visual hierarchy and the use of a call-to-action, with an emphasis on "FREE" downloads. These templates concern the following: (1) standalone books, which feature chapter titles if the title is vague or not as catchy; (2) compilations of books, which occasionally lists topics instead of titles to declutter the publicity material; and (3) key insights, which distill lengthy material or behind-the-paywall content. The templates also ensure that publicity materials can be done more quickly and efficiently, entailing only changing images and updating the text. They also contain links to the UP CIDS institutional email address, as well as links to its social media pages. Occasionally, UP CIDS also posts publicity materials of events, call for papers, and job opportunities. Over the next six months and beyond, UP CIDS aims to create more templates to capture the variety of the content that it needs to promote.

In 2023, UP CIDS has also sought to standardize, and help improve the quality, of UP CIDS publicity materials. This has entailed helping the Programs ensure their materials adhere to some of the basic principles of graphic design, such as visual hierarchy and the alignment of events. Furthermore, UP CIDS has supplied its Programs with ideal size to ensure all materials are not truncated when they are posted on Facebook (838 pixels by

960 pixels), and has sought to provide a header equivalent (1200 pixels by 630 pixels) for the accompanying website announcement. This size ensures that when the URL of the post is shared, the header appears as is, i.e. without any truncation in a Facebook timeline. Lastly, as applicable, UP CIDS has also sought to feature the abstracts of presentations, which should appear as a clickable image or via photo galleries.

SAMPLE PROMOTIONS ON SOCIAL MEDIA



Sixteen Free Articles on Workers' Issues You Can Read This Labor Day Weekend (and Beyond)

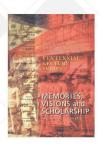
Topics and sectors covered include:

- Transport Workers and the Jeepney Modernization Program
- Discrimination and exploitation of labor
- Education, Healthcare and Manufacturing
- Deficits in medical workers
- · Labor regulation in Online Food Delivery Platforms
- · Informal labor and social protection
- The Philippine Development Plan
- Micro, Small, Medium Enterprise (MSME) Sector Financing
- Bangsamoro Women Migrant Workers
- Worker empowerment and labor policy reform
- Reform of labor policies
- Migration policy

VIEW TITLES and DOWNLOAD https://bit.ly/laborday2023



Facebook post showcasing labor-related articles published by UP CIDS. Source: UP CIDS



Editors: Diwata Reyes Raphael Cada

Year Published

Download FREE bit.ly/kalayaan2023

Memories, Visions, and Scholarship

and Other Essays

This book includes there and other chapters:

- The Imaginary Body of the Nation Resil B. Mojares
- Rizal's Noli and Fili: Their Relevance to the Coming Millennium Cesar Adib Majul
- The Structure of Philippine Music and Its Relationship to East and Southeast Asia Jose Maceda
- Nationalism and Our Quest for Good Governance, Democracy and the Good Society Jose V. Abueva
- Philippine Folk Literature Damiana L. Eugenio
- Ang Pusong sa Dulang Tagalog: Panimulang Pag-aaral Nicanor G. Tiongson



Facebook post featuring the chapters in the book, "Memories, Visions and Scholarship." Source: UP CIDS.



21 NOV 2022 • 2:00 pm - 4:30 pm (Ph Time) • Via Zoom

Header of Sipat Edukasyon 2022 website write-up. Source: UP CIDS



A Research Dissemination Forum

Activity Countdown 1:30 pm

Video introduction to UP

2:00 pm Opening Program National Anthem
Opening Remarks by
Dr. Teresa Encarnacion Tadem
Fineutive Director, UP Center for
Onvelopment Studies

Developing the Multi-literacy Assessments for Filipino Children (Kindergarten to Grade 3) 2:10 pm

Margaret Mary Rosary Carmel Espenilla-Fua Kathrina Lorraine Lucasan Mariah Erika Manlangit

2:40 pm

Leonor Ercillo Diaz Marie Yvette Concepcion-Alcazar Romina Palma Beltran-Almazan Charo Marie Defeo-Baquial Hazelle Preclaro-Ongtengco Melanie Joy Gunio

3:10 pm

Communicative Language Use of Children in Low-Income Communities: Research to Build On

Jennica Varias Audrey Morallo Rizza Mae Baligad

3:40 pm

Lorina Calingasan Junette Fatima Gonzales Karen Angela Hernandez

4:10 pm Closing and Activity Evaluation

There will be a ten-minute open forum after each presentation

MODERATOR
Dr. Dina S. Ocampo
Co-Convenor, Education Research Program, UP Genter for integrative and Development Studies

Program of Sipat Edukasyon 2022, Source: UP CIDS



A Research Dissemination Forum

Communicative Language Use of Children in Low-Income Communities: Research to Build on

Audrey Morallo • Jennica Varias • Rizza Mae Baligad

The presentation maps what recent research has achieved thus far in investigating the communicative language of young children in low-income contexts and how this may be influenced by home-based interactions.

Using a semi-systematic review process, relevant literature was selected and then reviewed to identify strides achieved, lingering gaps, and niches for future studies.

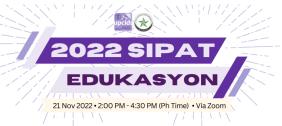






Register Free View Abstracts bit.ly/sipateduk2022

Abstract-slide of a Sipat Edukasyon 2022 presentation. Source: UP CIDS



A RESEARCH DISSEMINATION FORUM

Developing Multi-Literacy Assessments for K to 3 Filipino Children

Margaret Mary Rosary Carmel Fua * Kathrina Lorraine Lucasan * Mariah Erika Manlangit

Oral Language Experiences of Five-Year-Old Children in the Home Setting

Leonor Ercillo Diaz * Marie Yvette Concepcion-Alcazar * Romina Palma Beltran-Almazan Charo Marie Defeo-Baquial * Hazelle Preclaro-Ongtengco * Melanie Joy Gunio

Communicative Language Use of Children in Low-Income Communities

Rizza Mae Baligad RESEARCHER, ERP, UP CIDS

Jennica Varias
FACULTY, UP INTEGRATED SCHOOL

Audrey Morallo

Investigating How Teachers Assess the Trustworthiness of Online Information Lorina Calingasan CO-CONVENDE REP UP CLOS RESEARCHER, ERP, UP CLOS RESEARCHER, ERP, UP CLOS RESEARCHER, ERP, UP CLOS

Karen Angela Hernandez

View Abstracts • Register Free bit.ly/sipateduk2022













Primary Sipat Edukasyon 2022 publicity material. Source UP CIDS

BASIC STATISTICS ON FACEBOOK: 28 MAY 2020-28 JUNE 2023

Total Number of Posts	405
Total number of times UP CIDS posts were seen (Reach)	677,000
Total Number of Visits to the UP CIDS Facebook page	35,936
Total Number of Likes to UP CIDS Facebook page	3,407

HIGHEST REACH: 28 MAY 2020-28 JUNE 2023

Name/Title	Туре	Reach
Data Scraping for Social Research: A Webinar	Event Announcement (17 Nov 2022)	70,009
Using Marx to Understand the Working Class	PJPP Article (15 July 2022)	57,318
Spotting Fake News Online: A Webinar	Event Invitation (10 Jan 2022)	45,757
Senior Research Analyst (Political Economy Program)	Job posting (22 Dec 2021)	44,687
Addressing the Blindside of the Jeepney Modernization Program*	Discussion Paper (6 March 2021)	37,256

HIGHEST LINK CLICKS: 28 MAY 2020-28 JUNE 2023

Name/Title	Туре	Clicks
Data Scraping for Social Research: A Webinar	Event Announcement (17 Nov 2022)	1,620
Using Marx to Understand the Working Class	PJPP Article (15 July 2022)	1,497
Nineteenth Century Conditions and the Revolution in the Province of Laguna	Book (19 June 2023)	487
Contemporary Issues in Higher Education	Monograph (18 July 2022)	473
Addressing the Blindside of the Jeepney Modernization Program*	Discussion Paper (6 March 2021)	416

HIGHEST SHARES: 28 MAY 2020-28 JUNE 2023

Name/Title	Туре	Shares
Using Marx to Understand the Working Class	PJPP Article (15 July 2022)	784
Data Scraping for Social Research: A Webinar	Event Announcement (17 Nov 2022)	253
Contemporary Issues in Higher Education	Monograph (18 July 2022)	208
Nineteenth Century Conditions and the Revolution in the Province of Laguna	Book (19 June 2023)	192
Addressing the Blindside of the Jeepney Modernization Program*	Discussion Paper (6 March 2021)	416

Twitter

Statistics for Twitter were relatively negligible prior to June 2022.

BASIC STATISTICS: JUNE 2022-JUNE 2023

Total number of times UP CIDS tweets were seen (Impressions)	357.7K
Total Number of Tweets	86
Total Number of Engagements	2,293
Total Number of Likes to UP CIDS	838
Total Number of Clicks to Links in UP CIDS Tweets	3,122

HIGHEST IMPRESSIONS AND ENGAGEMENTS: JUNE 2022-4 JULY 2023

Name/Title	Туре	Impressions	Engagements
Memories, Visions, and Scholarship: Centennial Lecture Series	Book (11 June 2023)	29,903	906
Barriers to Filipino Women's Participation	Discussion Paper (25 Jan 2023)	27,654	991
The Party is Dead, Long Live the Party: Reforming the Party System in the Philippines	Discussion Paper (20 Mar 2023)	21,133	656
The Route to Just Transition in Public Transport Modernization	Policy Brief (28 Mar 2023)	15,775	305
Carrying the Burden of the World: Reflecting on Effects of the Financial Crisis on Women and Girls	Book (14 May 2021)	12,404	485

Strategic Planning Activities

On 22 May 2023, the UP Administration issued Memorandum No. JFA 2023-11, instructing UP System units like UP CIDS to conduct strategic planning sessions that should aim to "review [the unit's] mandate, revamp office management and processes, and promote camaraderie." For UP CIDS, however, such strategic planning sessions have always been embedded within its meetings, which comprises of the following:

A. Regular UP CIDS meetings

1. Monthly UP CIDS Core Staff Meetings

The UP CIDS Core Staff hold a meeting every first Wednesday of the month. Ongoing tasks are discussed, along with issues and setbacks regarding the tasks and solutions. Core Staff members also present progress reports, which familiarize everyone with the work all staff do.

2. Program Convenors'/Co-convenors' Meeting (June and October)

The UP CIDS Program Convenors and Coconvenors, together with each Program's respective staff members, reports on their activities from the first or second half of the year, as well as their achievements and challenges they faced. Thereafter, their plans for the next six months are also shared, and receive insights and recommendations from other Programs.

3. Program and Research Personnel Orientation (Every February)

The Program Research Personnel Orientation is held every February, wherein the Core Staff oriented the Research Programs on administrative, finance, publications, and

library processes. This helps ensure everyone concerned is on the same page, and aims to reduce the back-and-forth between UP CIDS and other UP offices, and between UP CIDS core staff and the Program staff.

4. Weekly Meetings with the Executive Director

The UP CIDS Administrative team and Publications team meet with the Executive Director every week, ensuring that any issues are immediately addressed and that processes are moving smoothly. These weekly meetings likewise keep the ED and the Core Staff up to date on the Programs' various events and projects.

B. Special meetings in 2023

Visit of Vice President for Academic Affairs Leo Cubillan: 24 April 2023

Vice President for Academic Affairs (VPAA) Leo Cubillan visited UP CIDS on 24 April 2023. UP CIDS Executive Director Teresa S. Encarnacion Tadem toured him around the office. After which, VP Cubillan addressed the UP CIDS Program Convenors/Co-convenors, Program personnel and Core Task them about their concerns and also giving his insights on the Center's work. UP CIDS also presented VP Cubillan with a background on UP CIDS and its achievements and its accomplishments during the Concepcion Administration 2017-2022.

2. Impact Assessment Meeting: 22 May 2023

To address Memorandum No. JFA 2023-09 on the "Submission of First 100 Days Accomplishment Report," the UP CIDS Core Staff and Research Programs held an Impact Assessment Meeting on 22 May 2023. The different Programs reflected on the meaning of "impact" in their respective works and presented on their activities and the impact of these on the sectors they are involved in. The meeting was also attended by former CIDS Executive Director Ma. Cynthia Rose Banzon Bautista.

End-of-Term Convenors' Meeting: 6 July 2023

Held in Pili Paninap Farms in Tanay, Rizal, the UP CIDS Core Staff, including the Publications, Administrative, and Library and Research Staff, reported on the highlights and achievements of outgoing UP CIDS Executive Director Dr. Teresa S. Encarnacion Tadem's term, which started in August 2017 and ended on 31 July 2023. The UP CIDS Program Convenors and Co-convenors, together with each Program's respective staff members, attended the meeting to provide further insights on challenges the Center faced and opportunities. In doing so, the meeting also served as an integrative closure of ED Tadem's six-year term.

4. UP CIDS Core Staff Synthesis Meeting (12-14 July 2023)

In response to the insights and discussions generated in the End-of-Term Convenors' Meeting last July 6, 2023, the UP CIDS Core Staff finalized its assessment of its performance during 2017–2023 and compiled recommendations for its work and processes moving forward.

C. Program Meetings

In line with its mandate to contribute to knowledge production and circulation, the UP CIDS' twelve research Programs regularly hold internal workshops with regards to the update and assessment of their activities and for prospects and direction of their Programs.

D. Informal meetings

As UP CIDS returned to face-to-face work, the Core Staff and Program Personnel have the opportunity to foster camaraderie during the lunch break. During these informal gatherings, staff learn more about the upcoming projects of various Programs, as well as the ongoing tasks of the Core team. These lunch gatherings help create a culture of friendliness and cooperation in UP CIDS.

Library

At the end of the current term, the UP CIDS Library and Resources section adhered to the Center's objectives, particularly the aim to "ensure that research outputs and recommendations of the Center are published and openly disseminated." Additionally, the UP CIDS Library also provided research services to UP CIDS Research Programs and other researchers. The Library also archived UP CIDS publications and research outputs, as well as other records.

Over the years, the UP CIDS Library has streamlined its processes and procedures to adjust to the ongoing changes in the research and library environment as well as the effects of the ongoing pandemic. Below is the summary of the current library services found here:

A. General Library Services

- 1. Book, Research Reports, and Publications
- 2. Research Help Services
 - a. NVIVO
 - b. Statistical Package for Social Sciences (SPSS)

B. Publication Dissemination

- 1. Publication Distribution/Donation
- 2. Publication Sale
- 3. Consignment

C. Physical and Digital Archiving

- 1. Research Outputs/Reports
- 2. Publications
- 3. Administrative Records

D. Collaborations

- 1. UP Diliman Library System
- Philippine Institute for Development Studies (PIDS) – Socioeconomic Research Portal for the Philippines (SERP-P)

E. Other services

- 1. Cataloging Assistance
- 2. ISBN/ISSN Assistance

Summary of Achievements

The highlights of the achievements are the digitization of the collections and the implementation of the new records management system. Another achievement is the streamlined services/processes collated in the Center's Citizens' Charter and Digital Service Specifications.

Below is the summary of the library's achievements for the past six years:

2017

 Successful transfer back to the newly renovated UP CIDS office at The Bahay ng Alumni

2018

- Library books, Research reports, and Records Recovery, Reorganization, Recompilation
- Resumption of the Distribution of UPCIDS Publications to various stakeholders
- Reorientation and Reconnection with PIDS for SERP-P
- Reorientation for iLib of the UP Diliman Library System
- Updated UPCIDS Library and Resources Manual

2019	 Establishment of New Records Management System Finalization of Library Process for the UPCIDS Citizens' Charter Re-inventory of UP CIDS Library books, research reports, and archived printed publications
2020	 Creation of UP CIDS Library's own email and Facebook page Online Library Operations due to the COVID-19 Pandemic Conceptualization of the Digitization project involving UP CIDS Research Reports Start of Implementation of updated records management system
2021	 Start of the Digitization Project for the UP CIDS Research Reports Continuous implementation of new records management system prioritizing inactive files Scanning/digitizing of organized records
2022	 Finished scanning/digitizing of organized inactive and semiactive records Completion of the Digitization of UP CIDS Research Reports Finalized and Updated Inventories of UP CIDS Publications, Research Reports, and Library books Digital Archiving of UP CIDS Research Reports and Publications Released updated UP CIDS service specifications digitally
2023	 Uploading of UP CIDS Publications in SERP-P Uploading of UP CIDS older publications in the UP CIDS website Distribution of UP CIDS Publications to the National Library of the Philippines and Senate of the Philippines Legislative Library

UP CIDS Library and Resources in numbers

Digitization of UPCIDS publications and research reports

- Over 300 UP CIDS publications completed 2016
- Over 780 UP CIDS research reports/ outputs – completed 2022

Uploading of publications in SERP-P of PIDS

• 336 UP CIDS publications – ongoing project

Inventory of collection

- 1,030 collated research reports
- Over 2,600 catalogued books
- 499 collated UPCIDS publications

Administration

From August 2017 to the present, the UP CIDS Administrative Office has consistently worked to fulfill its twin core mandates. First and foremost, it aimed to deliver critical support to the UP CIDS Research Programs so they can efficiently and effectively carry out various programs and activities. Besides this, the Administrative Office also provided essential administrative and financial services to the Research Programs, often acting as an interlinking unit between them and other higher UP offices.

The Administrative Office operates from 8:00 AM to 5:00 PM during weekdays. As mentioned, it mainly serves the UP CIDS Research Programs Personnel. However, it also caters to a whole host of clienteles, such as researchers, other UP offices and employees, and the general public.

With the Executive Director at the helm of its continuous operation, the Administrative Office acted on the following specific processes and procedures:

A. Administrative Services

- 1. Hiring and renewal
- Request for certifications and other personnel documents
- 3. Compliance to Central Administrative Office Memorandums
- 4. Provision of administrative process guides and resource materials (e.g. service specifications)

B. Finance Services

- 1. Line-Item-Budget Monitoring
- 2. Payment processing: Internal approval
- 3. Payment processing: External approval monitoring
- 4. Provision of administrative process guides and resource materials

At the end of the term of UP CIDS Executive Director Teresa S. Encarnacion Tadem (2 August 2017 to 31 July 2023) the UP CIDS Administrative Office is pleased to report its numerous accomplishments, starting with the completed *Single Digital File for Service Specifications*. This compiled into a single compendium various services specifications detailing crucial information on administrative processes. It aims to provide a handy guide for the Program staff, and helps ensure smoother transactions, such as salary payments, hiring requirements, and the like.

These administrative processes are regularly revised given the changes needed which may emerge from the UP CIDS Administrative Office's day-to-day operations, and in consultation with the UP CIDS Programs. Changes in the UP System Administrative processes are also included here. The Single Digital File for Service Specifications has been disseminated to the UP CIDS Programs serving as an important reference material.

Another accomplishment worth highlighting is the effort of the office in digitizing its administrative records. The digitization project is an initiative of the current administration to improve records archiving, storage, retrieval and overall file management.

Additionally, the Administrative Office was able to implement the following projects that addressed persistent issues like unclear processes. Recognizing the varying needs of the UP CIDS Program Personnel in initiating and preparing financial and administrative requirements, the office has improved its close coordinating capacity, opening more communication channels and social media platforms. Similarly, the administrative office also undertook capacity-building activities such as the CIDS Program Research Personnel Orientation (PRPO), which intend to train various staff on administrative and financial processes. In terms of concerns related to the delays in the release of salaries, the Administrative Office has undertaken proactive



The UP CIDS core staff during one of its regular monthly meetings. Source: UP CIDS

steps to tackle this problem by, among other measures, processing the renewal of contracts in advance as well as constantly following up concerned offices.

Overall, the UP CIDS Administrative Office during the current term has strived to fulfill its vital function of supporting the UP CIDS Research Programs. It has also undertaken many initiatives and projects to address present and longstanding issues related to administrative and finance processes.

Challenges Encountered and Ways Forward

Challenges

1. Publications

A key challenge that UP CIDS has faced is the prolonged delay in the publication Interdisciplinary Development Perspectives on Public Policy (InDePPP) book series, which started in 2019 (see processing policy above). papers, common issues include delays in turnaround time, which are caused by a variety of factors; improper or incomplete citations improper paraphrasing; determining whether some similarities in Turnitin are permissible/inevitable, since one has to read the passage(s) in question and its context. Furthermore, there are cases where heavily edited manuscripts yield further errors, so the editing process has to take this into account.

In July 2023, UP CIDS also encountered its first publication that used ChatGPT, which elicited some discussion between the Publications Unit and the author. While UP CIDS generally allows the use of ChatGPT, there is a need to refine the policy and disseminate it to the Programs.

The Publications Unit only has a bare, provisional catalog, and it needs to become a standard catalog laid out professionally. Such a catalog should also contain the categorization of publications according to theme, year, and, as applicable, by Research Program, and it must be uploaded to the website and promoted accordingly.

The *Philippine Journal of Public Policy* is also considering the use of the ScholarOne platform to manage submissions and communicate with reviewers. It is also recommended that PJPP consider soliciting submissions outside the university and reaching out to government officials, civil society organizations. Doing so can broaden

the range and kinds of policy insights that can be obtained.

2. Linkages

Although UP CIDS has had substantial linkages and collaborations with different stakeholders, most Research Programs are led by UP Diliman-based faculty. This restricts the reach of UP CIDS, and risks missing out on more diverse range of views and insights that can be acquired outside UP Diliman, if not the UP System.

3. Website

Despite its many improvements, the UP CIDS website currently does not have analytics capability to ensure better and more thorough tracking of statistics. Only number of uploads are monitored. There are moments when the website does not load quickly enough, although this might be due to relatively poor internet action, but hiring a developer is highly recommended to address the problem and make other improvements.

Furthermore, many pages in the UP CIDS website still need to be updated, added, and/ or streamlined. Also, many of the Programs' activities are not featured even in short write-ups that can help increase the Programs' visibility, if not impact. For multiple-speaker events, even announcements often do not contain links to the abstracts, though this can likely sometimes be due to limited preparation time, or to the speakers themselves not providing one.

4. Social Media and Marketing

It has been observed that the extent and aesthetics of social media dissemination

of CIDS publications and activities vary according to program. Some publicity materials do not comply with the principles of basic graphic design and marketing. Also, until recently, such social media campaigns do not link back to the UP CIDS website, and go directly instead to the Google Form Registration Link, thereby missing opportunities to drive traffic to the website.

Since social media campaigns dovetail with website content management, the former also suffer somewhat, since events get less exposure, particularly in multiple-speaker events where individual presentations (and their abstracts) can be promoted on their own, instead of the forum itself. These abstracts can serve as follow-up promotions, and reach specific audiences that would not otherwise be enticed to attend, particularly if an event title is not as catchy, or if it does not contain specific keywords that correspond to a viewer's research interests.

The mailing list of UP CIDS only consists of hundreds of subscribers, and is thus represent a gap in UP CIDS' marketing efforts.

5. Library

The challenges faced by the UP CIDS Library and Resources involved the COVID-19 Pandemic and the immediate shift to online library services. It was also marred by the need to transfer/transport library materials due to renovations, and natural disasters including flooding and this ongoing pandemic.

6. Administration

Recurring issues in administrative and finance-related matters pertain to unclear processes that were eventually resolved during the term of ED Tadem. This involved streamlining procedures and the creation of the Single-Service Specification file that has been made available to UP Program Research.

Ways Forward

1. Publications

For its publications, UP CIDS should continue to improve the turnaround time of publications without compromising quality; help the Programs comply better with proper citation practice; publish more policy papers in peer-reviewed journals, if not in PJPP; and include feedback form in all UP CIDS Publications to ask if and how readers have used the publication, and to report any error or objection.

2. Linkages

As the policy research unit of the University of the Philippines, UP CIDS can continue and expand its efforts to reach out to different stakeholders in the academe, government, and civil society. The goal is not just to disseminate its research outputs, but also solicit policy insights from a broader pool of partners and stakeholders. In this respect, UP CIDS also aims to help and contribute to UP's efforts to bridge the academe on the one hand, and its stakeholders on the other, and thus strengthen state-society relations in the Philippines. This will involve reviving/building partnerships with other state universities and colleges, as well as with other units in the UP System to create interdisciplinary research that leverages the strengths of each unit or campus. A oneoff partnership and collaboration, like a publication, would at least be worth exploring.

Next is to explore other key policy areas that would need more attention, or would mean partnering with, or coordinating existing units within the University of the Philippines that already cover such policy areas such as climate change and environmental studies. At the very least, UP CIDS can continue to invite more faculty and researchers from across the UP System to contribute policy papers on these issues, or create a new Program altogether if such is feasible. And given its relatively generous funding, UP CIDS can

also explore research grants for various research in and out of UP, with outputs being policy papers.

3. New Programs

Related to Item 2, another way forward is to envision a "Humanities for Public Policy" Research Program, which will explore the policy implications, broadly conceived of film, literary studies, visual studies, and media studies. Other Programs that will be needed in the coming years, depending on UP's capability and overall vision.

4. Website

UP CIDS also looks to complete the uploading of all its publications since 1985 to the website, and make them available for downloading, though not without other improvements in layout and navigation. Furthermore, UP CIDS can consider using Google Analytics and/or website plug-ins to help monitor website visits and other relevant statistics; continue finding ways to increase subscribers to the UP CIDS Mailing List; enhance the media presence of UP CIDS; and reach out directly to policy makers across various stakeholders by seeking partnerships or sending them print copies of UP CIDS publications. UP CIDS can also consider adding tags to every publication, and correlate these with subscriber data from the mailing list, which can ask for such information. Furthermore, UP CIDS must also update its presence in the Diliman Journals Online website, and must increase the visibility of UP CIDS Research Programs activities in the website.

5. Social Media

UP CIDS can consider giving its staff professional training in social media marketing and analytics to improve the campaigns and tracking thereof. If UP CIDS wishes to optimize such campaigns, it is also recommended that more time, if not another staff, be given to the creation of such campaigns. It is also recommended that UP CIDS Research Programs be given

basic training, or at least guidance, in graphic design and promotion. Perhaps UP CIDS can consider hiring a designated graphic designer who will concentrate on promoting UP CIDS activities and programs. Such expansive campaigns will naturally have, and dovetail with, a website component.

6. Library

Moving forward, the UPCIDS Library and Resources can consider the following possibilities:

- Purchase new books that dovetail with the research of UP CIDS Programs.
- Expand more collaborations with other library/research institutions
- Continue uploading and disseminating research reports and old publications
- Integration of UP CIDS collection to the new Tuklas

7. Administration

There is a need to reiterate/communicate to the Program Staff the streamlined processes for administrative and finance-related matters, which have been indicated in the Single Service Specification file.



UP CIDS staff and convenors discussing the question of the impact of UP CIDS on policy making. Source: UP CIDS

Program Impact Assessment Reports

On 24 April 2023, Vice President (VP) for Academic Affairs Leo Cubillan visited the UP Center for Integrative and Development Studies (UP CIDS) to meet with the UP CIDS Executive Director, Program Convenors/Co-convenors and their personnel and the Core Staff, i.e., the publications, administration and library personnel. Presentations were made with regards to what the UP CIDS is all about as well as its achievements and accomiplishments.

VP Cubillan appreciated the discussions, and inquired about the "impact" of such research. Later on, in May 2023, the University of the Philippines System issued a memorandum asking units to identify "high-impact" activities.

In light of VP Cubillan's visit and the May 2023 memorandum, UP CIDS problematized the question of how and to what extent its Research Programs have made an impact. On May 22,

2023, the Convenors and Co-convenors of UP CIDS programs met to discuss the question. Each convenor shared their insights and unpacked the various facets of the issue: the definition and measurement of impact beyond legislation and the role of UP and non-state organizations. These insights will be gathered and consolidated in a separate report, which takes a broader definition of policy impact to cover four levels: policy initiation, policy formulation, policy implementation, and policy evaluation. The impact of UP CIDS research programs fall into any of these levels, reflecting the various means by which they engage stakeholders and contribute to changing practice or even discourse (i.e. the way issues are to be framed).

This was not the first time UP CIDS considered the question of impact. In 2022, Dr. Teresa Encarnacion Tadem contributed an essay, "Social Science and COVID-19: The Southeast Asia Response," which discusses how "the social sciences, through the University of the Philippines, have been harnessed to" policymaking as well as programs that "cover various aspects of the pandemic" and its impact on the Filipino people. Two years earlier, an issue of the *Philippine Journal of Public Policy* published a policy essay, "The State of Public Policy Research in the Philippines" (Culla 2020) that reflects on the subject amidst the pandemic.

Moving forward, UP CIDS has resolved to include an impact assessment into its mid-year and year-end reports, where Research Programs identify the outcomes (broadly conceived) of their activities. These will appear in the Mid-Year Report for 2023. The full impact assessment report, which covers the period, August 2017 to December 2022, will be published in the second half of 2023.

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PROGRAM ON ALTERNATIVE DEVELOPMENT

PROGRAM RATIONALE, OBJECTIVES, AND HISTORY

Having been part of the Center since 2017, the Program on Alternative Development (AltDev) aims to look at paradigms, policies, practices, and projects that are largely marginalized and excluded from the mainstream. Because they challenge dominant modes, these alternatives do not figure prominently in the national and international discourse. AltDev aims to bring these voices out of the margins and into the mainstream to level the playing field so that they may be regarded on equal footing with dominant discourses and thus offer alternatives to the existing system.

PROGRAM STAFF

Convenor	Eduardo C. Tadem, Ph.D. Professor Emeritus, Asian Center University of the Philippines Diliman	August 2017 – present
Co-Convenor	Benjamin B. Velasco Assistant Professor, School of Labor and Industrial Relations University of the Philippines Diliman	January 2021 - present
	Karl F. Hapal Assistant Professor, College of Social Work and Community Development University of the Philippines Diliman	August 2017 – December 2020
	Maureen C. Pagaduan Professor, College of Social Work and Community Development University of the Philippines Diliman	August 2017 – December 2017
Project Leader	Venarica B. Papa Assistant Professor, College of Social Work and Community Development University of the Philippines Diliman	January 2019 – December 2020
	Jose Monfred C. Sy Assistant Professor, Departamento ng Filipino at Panitikan ng Pilipinas College of Arts and Letters University of the Philippines Diliman	September 2019 – present¹

Senior Research Analyst	Ananeza P. Aban	January 2018– present²
	Angeli Fleur G. Nuque	January 2018 – August 2019³
Junior Research Analyst	Honey B. Tabiola	January 2019- present
	Rafael Vicente V. Dimalanta	October 2020 – present
Senior Project Assistant	Nathaniel P. Candelaria	January 2018 – August 2020
	Micah Hanah S. Orlino	October 2020 – June 2022
	Ryan Joseph C. Martinez	January 2021 – present

2017-2022 PERFORMANCE AND HIGHLIGHTED ACTIVITIES

Under the term of Executive Director, Dr. Encarnacion Tadem, AltDev was established to be grouped under the UP CIDS Development Cluster with EMIT C4C, PEP, and PHSD. The Program offers an alternative insight to including marginalized policy analysis by perspectives—whether they be paradigms, policies, practices, or projects. AltDev's research and publications are not just limited to the Philippines. The Program engages with the entire Southeast Asian community, documenting alternative and grassroots responses to the mainstream development paradigms echoed by the Association of Southeast Asian Nations (ASEAN) and its other allied organizations. AltDev takes on the lenses of civil society organizations and social movements to underscore Southeast Asian peoples' issues and concerns, which are overlooked by the "failure" of mainstream and dominant paradigms that are created without the participation of the marginalized and disenfranchised.

Other aspects of AltDev's work also included critique and evaluation of existing policies,

such as the United Nations (UN)'s Sustainable Development Goals (SDGs) and its Decade of Action for Road Safety, which spurred two different research projects. Each of these projects then resulted to numerous activities, events, and publications.

In national policy development, AltDev also provided analysis and critique of local legislation and government projects, such as the Indigenous People's Rights Act (IPRA) of 1997, the 2017–2022 Philippine Development Plan (PDP), the 10-year Philippine Action Plan for Family Farming (PAP4FF), the Bangsamoro Organic Law, and the Universal Health Care (UHC) Act or Republic Act (RA) No. 11223, among others.

AltDev is also active in addressing relevant and emerging social and political issues, viewing them with the alternative lenses that define the Program. Throughout the six-year term, the Program published various research outputs and held numerous activities and events addressing

¹ Sy joined AltDev in September 2019 as a Junior Research Analyst before becoming a Project Leader in January 2021.

Aban started at AltDev in January 2018 as a Senior Research Associate before becoming a Junior Research Analyst in January 2019. She then became a Senior Research Analyst in July 2021.

³ Nugue started at AltDev in January 2018 as a Junior Research Associate. She ended her stay in AltDev in August 2019.

issues concerning labor, gender, health, housing, transportation, debt, and climate change. When the COVID-19 pandemic hit the country in 2019, AltDev also participated in the Center's active efforts in providing COVID-19 research. In line with the Program's mandate, it examined the impact of the crisis on marginalized sectors by documenting the alternative practices of grassroots communities and organizations in confronting the pandemic—a methodology similar to what AltDev had been doing in the past. Some of AltDev's activities and publications are featured in the following sections.

MAIN RESEARCH PROJECTS

Alternative Practices in Southeast Asia

Conceptualized and established as early as 2017, AltDev's project on indentifying and documenting diverse Alternative Practices of communities across Southeast Asia defined its research engagement during the six-year period. This project stems from the perceived failure of dominant development paradigms to sufficiently and meaningfully address the concerns of Southeast Asian peoples, particularly those

disenfranchised. The marginalized and Project argues that there needs to be an alternative model of development based on what is happening and practiced on ground. Searching for, identifying, and documenting these alternative practices thus became AltDev's lifeblood during the past six years, in addition to connecting and linking these communities to one another with the goal of a Southeast Asian people's alternative regional integration. With this, AltDev solidifies itself as a source of timely, relevant, and scientific knowledge in the Southeast Asian region of not only regional issues but those of global importance. Additionally, through this project, AltDev successfully provides equal recognition to grassroots communities, social movements, and civil society organizations as knowledge resources and builders in broader public policy studies, ensuring that policies are informed from the ground.

PUBLICATION

"ASEAN's Attitude Toward Civil Society" (Opinion piece published in the Philippine Daily Inquirer⁴)

March 17, 2017

This article argues that "[i]n assuming the chairship of ASEAN 2017 on the occasion of the



Together with representatives of various NGOs and peoples' organizations, the conference was also attended by Sen. Risa Hontiveros, Rep. Carlos Zarate, Rep. Gary C. Alejano, MP Charles Santiago of Malaysia, Mayor Satoko Kishimoto of Suginami, Japan, and then-Senator Antonio Trillanes IV, and former member of the New Zealand Parliamentary Barry Coates. Source: AltDev

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⁴ Can be accessed in http://opinion.inquirer.net/109206/asean-ignores-civil-society

group's 50th year, the Philippine government must also take the lead in righting the wrongs done to CSOs by the ASEAN process and usher in a new mode of ASEAN-CSO relations based on mutual respect, popular participation, inclusiveness, and democratic governance. Unless this new mode is put in place, ASEAN will continue to be perceived as catering only to the narrow interests of political and economic elites in the realms of the state and market and divorced from the peoples' goals and aspirations."

PUBLICATION

"ASEAN: Delusions of Integration"

(Opinion piece published in BusinessWorld Online)

November 15, 2017

The article argues that "[a]s ASEAN remains locked in a market-centered and corporate-led process that is state-supported, civil society must be tightly interconnected with grassroots initiatives and the creative practices of peoples struggling to carve a more dignified life for their families and communities and for the future."

MEETING

Project Meeting and Feedback Session with various Stakeholders including CSWCD Faculty, Non-governmental Organizations, and People's Organizations

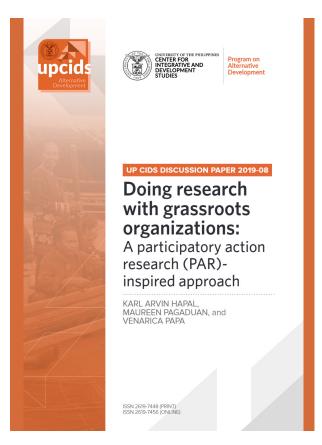
September 2017 to December 2017

The AltDev project on Alternative Practices in Southeast Asia supports the Program's engagement with partners from within and outside the country. This includes cotinuing the engagement within the ASEAN Civil Society Conference/ ASEAN People's Forum (ACSC/APF).

In the earliest stages of the project, AltDev, in collaboration with the Department of Community Development's Field Instruction Program of the College of Social Work and Community Development (CSWCD), University of the Philippines Diliman, met with numerous non-governmental NGOs (Center for Asian Mission for the Poor - Asia, Labor Education and Research Network, IGTING, Freedom from Debt Coalition, and KMC) to produce a

workshop guide and a documentation template and share frameworks to examine initiatives, practices, and innovations of the grassroot and marginalized communities. This was spontaneously done at the Southeast Asian level when the broad Philippine civil society was the host of the ACSC/APF 2017 held in Manila, and during the ASEAN's 50th.

Results of the consultations facilitated the publication of "Doing Research with Grassroots Organizations: A Participatory Action Research (PAR)--Inspired Approach" (Discussion Paper 2019-08), which was authored by then-AltDev Co-Convenors Karl Arvin Hapal and Maureen Pagaduan and Project Leader Venarica Papa.



CONFERENCE

"Assuring Affordable, Accessible, and Quality Public Services for All: Tool for Levelling Inequality, Mobilising for Transformative Change" Conference

February 13-15, 2018

In one of the Program's earliest international engagements, it co-organized a conference that examined the impact of neoliberal austerity policies on public services and the global and regional trade negotiations; looked at the major service sectors now being restructured;

examined the different alternatives and ongoing efforts to put back into public hands now being proposed by civil society; shared and learned from outstanding "deprivatisation" campaigns and strategies; and emphasized the importance of services accessible and affordable to all for social, economic and sustainable development. This event also provided a space for dialogue between the Asia–Europe Peoples' Forum (AEPF) delegation and selected Filipino legislators, generating policy evaluation insights on existing public services policy and possible alternative solutions in improving them. The proceedings for the event was thereafter published.

WORKSHOP

Workshop on Alternative Practices in the Philippines, 1 and 2

May 25-26, 2018 and June 29-30, 2018

AltDev held a workshop on writing case documentation that focused on the participatory process as an approach of writing an organization's collective history by using a historical timeline. Methods for data collection were also taught to participants, which were composed of members of NGOs and peoples organizations.

RESEARCH Field Research and Data Gathering

June 2-7, 2018 in Vietnam; July 10–20, 2018 in Indonesia and Timor Leste; September 12–17, 2018 in Thailand; October 9–13, 2018 in Indonesia; May 21-26, 2019 in Laos; July 9–12, 2019 in Myanmar; September 10–12, 2019 in Cambodia; and September 13-17, 2019 in the Thai-Burma border

Pursuant to its task to document alternative practices in Southeast Asia, AltDev conducted several field visits to grassroots communities such as peasant unions in Indonesia, Timor Leste, and Thailand; women and well being groups in Laos, Vietnam, and Myanmar; and stateless peoples who operate a health clinic and schools primarily servingf peoples in diaspora along the Thai-Burma border. The resulting filed visit and documentations resulted in the compiled monograph of Southeast Asian People's Alternative Volume 1 and 2. Some of the data were also reflected in the proceeding two

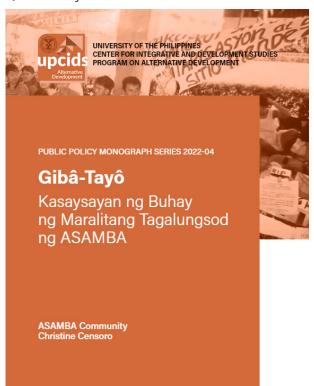
(2) monographs—the COVID-19 reports that cover Southeast Asia.

WORKSHOP

Participatory Action Research (PAR) Workshop with ASAMBA Community

July 5-6, 2019

In line with highlighting the PAR approach, AltDev conducted a local workshop with the Alyansa ng Maralita sa Baesa (ASAMBA), an urban poor community in Baesa, Quezon City which has a history rich in both land tenure struggle and success. The workshop, alongside getting the community's history, also provided insights instructive for responsible and equitable housing programs and policies. As a result, produced "Gibâ-Tayô: Kasaysayan ng Buhay ng Maralitang Tagalungsod ng ASAMBA," which also served as ASAMBA's reference in their continuing dialogue and consultation with the local government of Quezon City.



FORUM

Deepening Solidarities Beyond Borders Among Southeast Asian Peoples: A Vision for a Peoples' Alternative Regional Integration

May 20, 2020

Taking off from the 2017 Conference vision paper of the ASEAN Civil Society Conference/

ASEAN People's Forum held in Diliman, Quezon City. This vision paper presents a new strategy for Southeast Asian CSOs, social movements, and people's organizations. It is based on shifting away from engagement with ASEAN and instead establishing a new form of regional integration rooted in alternative practices on the ground—an "integration from below," in direct contrast to the ASEAN model. This document, apart from being cited in numerous publications of the Program and other publications beyond CIDS, becomes a guiding tool among civil society and social movements in pushing for alternative regionalism.

FORUM

Solidarity for Burma/Myanmar: Uphold Democracy, No to Military Rule! Situationers, Solidarity Messages, Protest Songs, and Noise Barrage

March 22, 2021

Aside from documenting alternative regionalism practices, AltDev is also active in participating in solidarity actions across the Southeast Asian region. In response to the Burma/Myanmar peoples' resistance against the draconian military rule and fight for their fundamental freedoms, the Program organized an online solidarity activity. This was AltDev's quick response to the intensifying onslaught of violent arrests, unlawful detention, and summary killings in this country. AltDev Senior Project Assistant Ryan Martinez led in reading the Burma/Myanmar joint solidarity statement and in conducting the pots and pans noise barrage,

simulating the practice of women in the rural countryside of Burma/Myanmar to drive away evil spirits from their lands. A proceedings paper of the same title was published thereafter.

MONOGRAPHS

Towards a Peoples' Alternative Regionalism: Cases of Alternative Practices in the Philippines: Volume 1 July 28, 2020

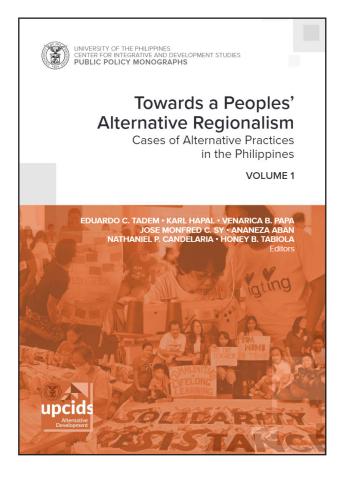
Solidarity through Cross-Border Regionalism: Alternative Practices across Southeast Asia: Volume 1

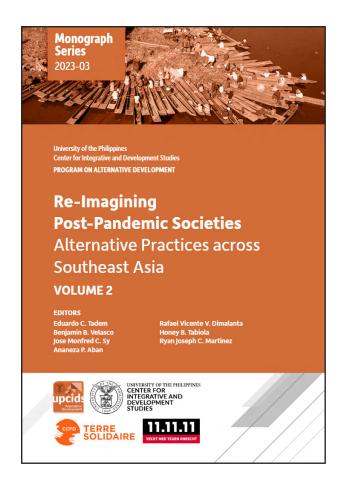
2020

Re-Imagining Post-Pandemic Societies: Alternative Practices across Southeast Asia: Volume 2

May 8, 2023

AltDev's main goal is to document paradigms, policies, grassroots practices, and projects that pose a critical challenge to mainstream or dominant models of development. To achieve this, the Program released a two-part monograph series that compiled the experiences and stories of peoples and communities in the Philippines and Southeast





Asia engaged in alternative practices. Its scope expands to various actors within the Southeast Asian region who are undertaking various types of alternative practices. The Program envisions that through its documentation efforts, it can contribute to the linking of peoples and communities in the Philippines and in the rest of the Southeast Asia to form the building blocks of a peoples' alternative regional integration.

CONFERENCE ASEAN Civil Society Conference/ASEAN People's Forum (ACSC/APF) Conference 2017–2022

Serving as a parallel activity during the annual ASEAN Summit, the ACSC/APF Conference serves as a solidarity gathering of diverse civil society organizations (CSOs) to discuss issues concerning ASEAN. Around 1,000 delegates from various Southeast Asian countries attend the conference yearly, with AltDev serving as representative, presenter, organizer, and member of the Regional Committees representing the Philippines. In the more recent iterations of the conference, AltDev has been able to present the cases of alternative regionalism it has documented, conduct a workshop promoting

the said alternative paradigm, and speak on peace and security. In 2020, AltDev took a more active role in the Conference, pushing for the creation of Alternative Regionalism as a Convergence Space. With this, the Program co-organized a two-day convergent space to discuss the foundations of alternative regionalism and ways forward. The Program's active participation reached new heights in 2022, when it engaged in the initial discussions and preparations for the conference, as well as the drafting of the conference's concept note, program design, and organization of different Convergence Spaces.

FORUM

People's Plan for the Twenty First Century (PP21): Forum on Rural and Indigenous Community Building in Asia

February 19, 2022

Organized by the Global University for Sustainability, AltDev Senior Research Analyst Ananeza Aban discussed the experiences and alternative practices of Lumad indigenous communities in Mindanao while confronting the alarming expansion of corporate control over natural resources that are also their ancestral domain claims. Citing the Tampakan mining project as a case, Southeast Asia's largest gold and copper reserve, she highlighted the repercussions of lifting the hegemonic presence of extractive industries and the lifting of moratorium of new mining permits that will relieve restrictions on open-pit mining.

PROJECT

World Health Organization (WHO)--Bloomberg Initiative for Global Road Safety (BIGRS) Project

With the end of 2011-2020 United Nations Decade of Action for Road Safety, 2018 saw the establishment of AltDev's project with the World Health Organization and the Bloomberg Initiative for Global Road Safety (BIGRS). Despite numerous road safety initiatives accomplished and implemented, road traffic fatalities dropped slowly, evincing that much work is necessary to reduce these figures. In the Philippines, the death rate in road traffic accidents continued to climb, recording a 31% increase from 2008 to 2015. As such, the

country was included in BIGRS from 2015 to 2019, together with Thailand, China, India, and Tanzania. Thus, starting 2018, fellows from BIGRS' Legal Development Programme (BIGRS-LDP) collaborated with AltDev to provide legal and institutional assessments on road safety plans and develop training courses on road safety for public utility vehicle (PUV), drivers, and local government units (LGUs). In line with the entire project's mandate to reduce road traffic fatalities aligned with the UN Decade of Action for Road Safety, the BIGRS-LDP and AltDev collaboration aimed a 20% reduction in road traffic fatalities in the country. While housed in AltDev, the road safety project generated legal and technical inputs and policy recommendations on road safety issues and coordinated and collaborated with government stakeholders as well.

TRAINING

Translating and Communicating Road Safety Data for Use in Actionable Health Policy and Strategic Advocacy

May 24-26, 2019

BIGRS-LDP, together with WHO Philippines and trainers from the College of Public Health, University of the Philippines Manila, also provided a training course that makes use of road safety data to craft health policies and advocacies. As a result, the training course, together with the entire road safety project, contributed to more evidence-based policymaking on road safety.

FORUM

1st Davao Region Forum on Road Safety

July 12, 2019

The BIGRS-LDP project team, composed of Project Manager Maria Fatima Villena and Project Associate Noel Padalhin, organized a forum held in Davao del Norte where they shared the concept of safe school zones within the context of road safety. The event immensely contributed to the capacity building of local schools in applying the concept of safe school zones within the context of road safety.

PUBLIC CONSULTATION

Republic Act No. 11229 (Child Safety in Motor Vehicles Act) Implementing Rules and Regulations (IRR) Public Consultation

August 22, 2019

The BIGRS-LDP team contributed to the drafting of the Implementing Rules and Regulations (IRR) of the Child Safety in Motor Vehicles Act (Republic Act No. 11229) in the House of Representatives (HOR).

TRAINING

Road Safety Training for LGUs

August 28-30 and September 4-6, 2019

As requested by the Department of Health (DOH) in Region IV-A (CALABARZON), the BIGRS-LDP project organized two road safety training sessions for CALABARZON LGUs to inform them of related programs and strategies.

POLICY BRIEF

Protecting Road Safety in the Philippines from Alcohol Industry Interference

May 14, 2020

As a result of the project, AltDev published a policy brief, authored by BIGRS-LDP fellows Noel Padalhin and Maria Fatima Villena. The policy brief concluded that it is crucial for the Philippine government to develop similar guidelines in its policies and pending legislation, specifically for the review of the Republic Act No. 10586. This is vital towards eliminating interference of the alcohol industry in the development and enforcement of road safety policies. While further research is needed to measure the influence and efficacy of the alcohol industry initiatives for road safety, it is best to avoid reliance on the industry, especially in the absence of effective technological measures, data management, and funding strategies for road safety in the Philippines. This policy brief was disseminated to the project's stakeholders including the Department of Transportation (DoTR), DOH, and various LGUs.

LECTURE SERIES Marx Bicentennial Lecture Series 2018-2019

Starting in May 2018 and formally concluded in 2019, the Marx Bicentennial Lecture Series

was organized to commemorate the 200th birth anniversary of German philosopher Karl Marx and to celebrate his intellectual legacy. The objective of the project is to situate the works of Marx, Marxist theory, Marxist practice within the context of the Philippines' political, economic, cultural, and scientific situation.

The lecture series had 16 public lectures that involved academics and civil society and social movement leaders.

PROFESSORIAL LECTURE "What the New Institutional Economics Owes to Marx"

Prof. Emmanuel S. de Dios May 4, 2018

This lecture was held with UP School of Economics Professor Emmanuel S. de Dios to trace Marx's anticipation of ideas later adopted by the New Institutional Economics. In particular, the lecture discussed the crucial distinction between markets and firms and the unique nature of the employment—or wage relationship, which Marx pointed out early on. These insights were neglected by neoclassical economics but later recognized in the work of Ronald Coase and Oliver Williamson. The crucial role of institutions in hindering or helping economic development—a key insight due to Douglass North—was also given the limelight, being a central idea in Marx's materialist interpretation of history.

LECTURE

Marx Bicentennial Lecture Series Launch and Keynote Address

May 5, 2018

Prof. Roland Simbulan of the University of the Philippines Manila delivered the keynote address to the lecture series' launch. Prof. Simulan paid homage to Marx's contribution to economic, political, social, and philosophical thought. This was then followed by a lecture by Dr. Herbert Docena, "Where Marx Went Wrong: A Challenge for the Philippine Left."

Marx Bicentennial Lecture Series proper

June 14, 2018-April 24, 2019

Some of the lecturers for the Marx lecture series included:

- Dr. Armando S. Malay, the former Dean of the UP Asian Center, who assessed different Marxist movements in Paris, Prague, Vietnam, and the Philippines;
- Mr. Janus Nolasco, who presented "The Blindspots of Radical Criticism: Alternative Readings of Filipino Popular Culture," which mentioned how some forms of Filipino pop culture, particularly Philippine romantic comedies, can serve as a medium to dramatize social issues to a broader audience.
- Dr. Rolando Tolentino of the UP Film Institute, who presented "Marx, ang Pelikulang Filipino, at Commodity Fetishism," which argued that independent cinema provides an alternative discourse to the dominant, mainstream studio films that reify Marx's notion of commodity fetishism while documentary films pose an oppositional discourse;
- Ms. Maria Ima Carmela L. Ariate, who presented "Panitikan Bilang Armas Pandigma" (Literature as a Weapon of War): A Survey of Philippine Proletarian Literature (2000 to 2010), which delved on the proletarian literary production that "can be studied within the standpoint of its material disparity and the historically determined contradictions which produced them" and appear as "unevenly resolved conflicts in the text;"
- Dr. Walden Bello from the State University of New York-Binghamton and Cesar "Sonny" Melencio from the Partido Lakas ng Masa Partylist, who talked about the possibilities of a looming financial crisis and of socialist federalism in the Philippines, respectively;
- Dr. Rosalinda Pineda Ofreneo, Professor Emeritus from the College of Social Work and Community Development, who talked about Marxism and ecofeminism;
- Dr. Aurora Javate De Dios from Miriam College, who highlighted the legacy and revolutionary leader and intellectual Rosa Luxemburg; and
- Aida Santos Maranan from WeDpro and Kalayaan, who discussed the women's struggle for autonomous space in radical social movements.

MONOGRAPHS

Thinking and Beyond Marx: Critical Essays on Politics, History, and Art: Volume 1

June 15, 2020

Critical Thought in Troubled Times: Encounters with Marx: Volume 2

January 6, 2021

This two-volume monograph series compiled the lectures delivered under the Marx Bicentennial Lecture Series.

OTHER RESEARCH ACTIVITIES

Outside of its main research projects, AltDev fulfilled its mandate by engaging in various activities. This included organizing lectures and workshops in partnership with international organizations, featuring non-UP CIDS scholars as speakers and attendees.

AltDev also utilized different media platforms to critique, evaluate, and discuss pressing issues such as debt, health, transportation, gender, and current legislation, among others. AltDev Convenor Dr. Eduardo Tadem published numerous opinion articles in various outlets, such as the Philippine Daily Inquirer and Rappler, on these issues. Other AltDev staff also guested in radio shows to provide commentary about these issues.

Critique of Government Plans/Existing Legislation

PUBLICATION

"Why the government's TRAIN could derail"

(Opinion piece published in the Philippine Daily Inquirer⁵)

June 23, 2017

Authored by AltDev Convenor Professor Emeritus Dr. Eduardo Tadem, this article argues the disadvantages of the government fiscal program otherwise known as the TRAIN program. Among these are the excessive tax holidays enjoyed by corporations, foregone revenues in special economic zones and from

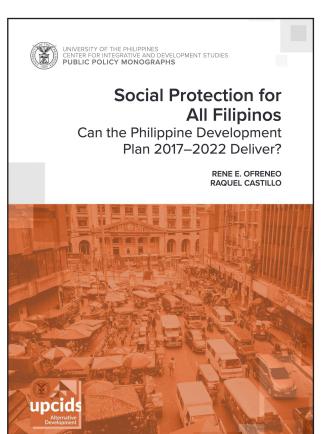
free trade agreements, trade misinvoicing, rampant smuggling, payments on "sovereign guarantees" for failed firms, corruption by government bureaucrats and politicians, unmet tax collection targets, the 370 pending tax evasion cases, and the unrecovered illegal wealth plundered by the Marcos family and their cronies. According to the article, "most of these do not need new legislation, just the political will to recover trillions of pesos in relinquished government incomes—abundantly much more than what can be generated from TRAIN."

FORUM

"Scorecarding the Philippine Development Plan, 2017-2022"

November 29, 2017

Dr. Rene Ofreneo, former dean of the School of Labor and Industrial Relations (SOLAIR), University of the Philippines Diliman, and Ms. Raquel D. Castillo, the lead convenor for Sustainability and Participation Through Education and Lifelong Learning (SPELL) presented draft discussion points for securing universal and adequate social protection. This workshop was the first leg of DIGNIDAD and



⁵ Can be assessed in http://opinion.inquirer.net/105003/government-train-derail

the Network on Transformative Social Protection (NTSP)'s research presentations. It provided a comprehensive and critical assessment of the 2017–2022 Philippine Development Plan. A subsequent monograph, "Social Protection for All Filipinos: Can the Philippine Development Plan 2017–2022 Deliver?" was produced in 2020.

WORKSHOP

Towards a People-Centered Universal Health Care (UHC): A Levelling-Off Workshop on the UHC Bill

March 19-20, 2018

AltDev was instrumental in helping CSOs and NGOs alike to organize series of workshops to take a closer study of the several versions of the UHC Bill pending in Congress, it being one of the priority legislations included in the Legislative-Executive Advisory Council list for the 2nd Regular Session of the 17th Congress. The participants were able to develop their critiques and positions on the UHC Bill, as well as strategize their upcoming plan to critically engage the legislators on this pending bill. As such, concrete policy recommendations to formulate a comprehensive UHC system in the country were created.

POLICY BRIEF

Recommendations for the Indigenous People's Rights Act (IPRA) of 1997: Recentering Indigenous Communities and Organizations

December 20, 2022

Authored by AltDev Project Leader Asst. Prof. Jose Monfred Sy and Senior Project Assistant Ryan Martinez, this policy brief examines the delineation of ancestral domain rights within the context of the IPRA and several complementary laws. Furthermore, this paper acknowledges the "superpositions"—the presence and absence—of several key concepts in the IPRA with respect to its implementation and corresponding assertion of IP leaders and advocacy organizations. Communities whose insights were integrated in the policy brief include the Ayta Mag-indi community in Porac, Pampanga, the Talaandig indigenous women leaders of Maramag, Bukidnon, and students from the Lumad Bakwit School.

DISCUSSION PAPER

Special Economic Zones and Local and Indigenous Communities Evaluating the Clark Special Economic Zone

April 22, 2022

Authored by AltDev Convenor Professor Emeritus Eduardo Tadem PhD, this discussion paper placed special economic zones (SEZs) into focus. With the Clark SEZs in the Pampanga-Tarlac provinces as the focal point, this discussion paper brings to light the issues that communities continue to face due to skewed agreements and flawed economic models.

POLICY BRIEF Dealing with the Deficit of Primary Healthcare Workers

December 20, 2022

This policy brief authored by AltDev Co-Convenor Asst. Prof. Benjamin Velasco and Senior Project Assistant Ryan Martinez highlights the challenges and disparities in healthcare provision at the municipal level in accordance with Republic Act No. 7160, also known as the Local Government Code of 1991. The Act designates municipal governments as the primary entities responsible for delivering essential healthcare services. Unfortunately, efforts to enhance these services have not met the desired outcomes. A major contributing factor is the unequal allocation of human resources for health (HRH), budget allocation, medical supplies, and modern healthcare facilities. Moreover, municipalities have adopted different policies and encountered varying experiences in their endeavors to improve the quality of healthcare services.

Critique and Analysis of Social Issues

LABOR

Roundtable Discussion: "Saving Hanjin? Implications for Labor and Industrial Policy"

March 14, 2019

This roundtable discussion (RTD) brought together policy experts and concerned sectors to discuss the status of and various recommendations to the resolution of the bankrupt Hanjin Heavy Industries Construction Philippines, formerly the country's largest shipbuilder. As part of the RTD, displaced Hanjin workers raised their issues with the Department of Labor and Employment (DOLE), while civil society organizations provided different approaches to the Hanjin issue after a briefing from the Department of Trade and Industry-Board of Investments (DTI-BOI) and the Maritime Industry Authority (MARINA). The event offered policy advice to the resolution of the bankrupt Hanjin Heavy Industries and Construction Philippines and its implications for labor and industrial policy. With this event, AltDev was able to facilitate a series of dialogues between concerned government agencies to discuss the future of shipyard and industrial policy.

PUBLICATION

"A workers" alternative for Hanjin" (Analysis published in Rappler⁶)
June 15, 2019

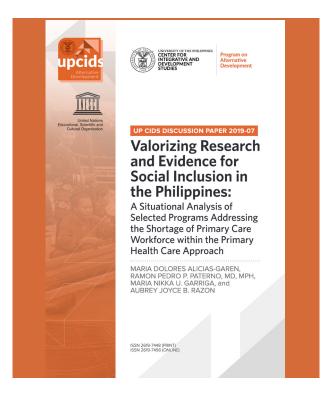
The article argues that it is time to consider workers' control as a viable antidote for bankrupt private businesses and, more essential, for imagining a new peoples' economy.

PUBLICATION

"Is PBBM's 'functional governance' enough to quench the fire of job losses?" (Opinion piece published in Rappler⁷)

October 31, 2022

Authored by AltDev Co-Convenor Asst. Prof. Benjamin Velasco, this article argues that President Ferdinand Marcos Jr.'s (PBBM) "functional governance" is not enough to address the rising unemployment rate in the Philippines. The article cites recent layoffs as evidence that the economy is not doing well, and argues that PBBM's policies have actually contributed to the job losses. The article concludes by calling on PBBM to implement more progressive policies in order to address the unemployment crisis.



PUBLICATION "On the ILO probe into labor rights in the Philippines"

(Opinion piece published in Rappler⁸) February 7, 2023

Authored by AltDev Co-Convenor Asst. Prof. Benjamin Velasco, this article discusses the International Labour Organization (ILO)'s probe into labor rights in the Philippines, which was launched in response to allegations of violence and intimidation against labor unionists. The article argues that the probe is an opportunity for the Philippines to improve its record on labor rights, and that the government should cooperate fully with the ILO's investigation.

HEALTH

RESEARCH Situational Analysis on UNESCO Project on Social Inclusion

December 4-30, 2017

Focusing on addressing the shortage of the health workforce within the primary health care

⁶ Can be accessed in https://www.rappler.com/voices/thought-leaders/232952-analysis-workers-alternative-hanjin-philippines/

⁷ Can be accessed in https://www.rappler.com/voices/thought-leaders/opinion-marcos-functional-governance-enough-quench-fire-job-losses/

⁸ Can be accessed in https://www.rappler.com/voices/thought-leaders/opinion-international-labour-organization-probe-rights-philippines/

framework to achieve universal healthcare, the Philippine Working Group (PWG) members gathered primary data through interviews and Focus Group Discussions (FGD) in Sorsogon, Leyte, and Samar.

The project produced a discussion paper, "Valorizing Research and Evidence for Social Inclusion in the Philippines: A Situational Analysis of Selected Programs Addressing the Shortage of Primary Care Workforce within the Primary Health Care Approach," authored by Maria Dolores Alicias-Garen, Ramon Pedro P. Paterno, Maria Nikka U. Garriga, and Aubrey Joyce B. Razon, that addressed the shortage of the health workforce within the primary health care framework to achieve universal healthcare.

AGRICULTURE

CONFERENCE IYFF+6 Knowledge Learning Market Policy Engagement (KLMPE) 2020

December 11, 2020

CONFERENCE Knowledge Learning Market Policy Engagement (KLMPE) 2022

September 16, 2022

The Philippines, as a member of the International Steering Committee (ISC) of the United Nations Decade of Family Farming (UNDFF), crafted the ten-year Philippine Action Plan for Family Farming (PAP4FF) in 2020. The crafting of the PAP4FF integrated inclusive, consultative, and participatory approaches with various government agencies, civil society organizations, farmer groups, non-government organizations, academe, and institutions. The Department of Agriculture-Agriculture Training Institute (DA-ATI) is the focal agency tasked for the formulation and implementation of a national action plan for a massive promotion and coordinated programs and activities on family farming in the country. DA-ATI convened three sectoral and one multisectoral national conferences and a multistakeholder writeshop.

PUBLICATION "Challenges to UN's family farming decade"

(Opinion piece published in the Philippine Daily Inquirer⁹)

January 20, 2020

Authored by AltDev Convenor Professor Emeritus Eduardo Tadem PhD, this article argues that the United Nations' Decade of Family Farming is in danger because of government policies that harm family farmers. Dr. Tadem specifically calls out the rice tariffication law in the Philippines, which has allowed the importation of rice without tariffs, leading to a decrease in the price of rice. This has made it difficult for family farmers to compete with imported rice, and many have been forced to go out of business. He then concludes by calling on the government to repeal the rice tariffication law and to implement policies that support family farmers.

PUBLICATION

"After 48 years, Philippine agrarian reform remains an illusory goal"

(Opinion piece published in CoverStory¹⁰) June 10, 2022

This article by AltDev Convenor Eduardo Tadem argues that Philippine agrarian reform has not been successful after 48 years. The article discusses the challenges of agrarian reform in the Philippines, such as the lack of political will and the resistance of landowners. The article also argues that the government has not done enough to support agrarian reform beneficiaries, and that this has contributed to the failure of the program.

DEBT

With AltDev's long partnership with the Freedom from Debt Coalition (FDC), a debt-campaign organization monitoring the Philippines' government debt and fiscal policy, as well as its convenor's continuing affiliation with the coalition, the Program has also worked on numerous publications and activities related to the issue of government debt and wealth tax.

⁹ Can be accessed in https://opinion.inquirer.net/126755/challenges-to-uns-family-farming-decade

¹⁰ Can be accessed in https://coverstory.ph/after-48-years-philippine-agrarian-reform-remains-an-illusory-goal/

PUBLICATION

"Historical audit of illegitimate debt"

(Opinion article published in the Philippine Daily Inquirer¹¹)

February 9, 2017

Authored by AltDev Convenor Eduardo Tadem, this article traces the history of illegitimate debt. The articled outlined the reasons for declaring a particular debt illegitimate: violation of procedures mandated by law such as bribery, fraud, coercion, or misrepresentation; onerous provisions such as public guarantees of private profits; negative impact on the environment, communities and people's wellbeing, and on basic social services, human welfare, and safety; waste of funds through corruption, mismanagement, and project conversion of private loans into public debts due to sovereign guarantees; subjecting the economy to shocks, unreasonable creditor demands, and financial market instabilities; and imposing conditionalities that violate national sovereignty and democratic principles.

PUBLICATION

"The social debt in housing"

(Opinion article published in the Philippine Daily Inquirer¹²)

April 11, 2017

This article argues that unless the government fully and substantially repays the social debt in housing and in other sectors, the Philippines will expect to witness more of the poor resorting to bold unilateral actions as a form of struggle in defense of their rights and their very lives.

PUBLICATION

"Red flags on government debts"

(Opinion piece published in the Philippine Daily Inquirer¹³)

May 29, 2017

This article highlights that the Philippine government plans to conduct a borrowing binge from 2017 onward to fund a massive

infrastructure program estimated to cost \$167 billion (P8.5 trillion) over 10 years. This raises the specter of a debt bondage reminiscent of the Marcos years.

PUBLICATION

"Challenging ADB's immunity"

(Opinion piece published in the Philippine Daily Inquirer¹⁴)

July 6, 2017

This article provides a critique of the Asian Development Bank (ADB)'s role in development. "[F]or 50 years ADB has acted more like a commercial bank than the development agency it claims to be. It has also long relied on a faulty internal grievance procedure and inadequate social and environmental safeguards mechanisms. It's time it was held accountable under both national and international laws for its ruinous policies and projects."

WORKSHOP

Exploring Alternatives in Managing Sovereign Debt

April 11, 2018

This workshop aimed to finalize an operational framework for the debt audit consistent with the agenda of the Freedom from Debt Coalition and AltDev, as well as is consonant with the interests of the Filipino people.

PUBLICATION

"What gov't is not telling us about debt" (Opinion piece published in the Philippine Daily Inquirer¹⁵)

November 8, 2018

According to the article, "[t]here is much more to the debt issue than the mechanical and uncreative use of the single indicator of debt-to-GDP ratio, which government economic managers have continuously been drumbeating while turning a blind eye to more relevant and meaningful parameters."

¹¹ Can be accessed in https://opinion.inquirer.net/101506/historic-audit-illegitimate-debts

¹² Can be accessed in https://opinion.inquirer.net/103131/social-debt-housing

¹³ Can be accessed in https://opinion.inquirer.net/104375/red-flags-government-debts

¹⁴ Can be accessed in http://opinion.inguirer.net/105372/challenging-adbs-immunity#ixzz4mlP4OLCX

¹⁵ Can be accessed in https://opinion.inquirer.net/117314/what-the-govt-is-not-telling-us-about-debt#



PUBLICATION "Why tied aid is a disaster"

(Opinion piece published in the Philippine Daily Inquirer¹⁶)
November 25, 2018

According to the article, "[i]t is correct to point out the potential harm that tied aid creates in relation to the hiring of labor from the donor country. But the effect of tied aid (loans and grants) is much more disastrous in its overall and lasting impact on recipient economies. As Eurodad pointed out, "the far greater cost" lies in "missed opportunities to catalyze local economic, social and environmental development over the long term."

FORUM

"Peoples' Movements vs. Tax Injustice and Inequalities: Learning from the Yellow Vest Protest in France"

June 10, 2019

This public forum aimed at drawing lessons from the Yellow Vest Movement in France and applying them to the Philippine context. The speakers were Pierre Rousset (Founding Director, International Institute for Research and Education); Bernadette Zeena Manglinong

(Executive Director, Freedom from Debt Coalition), and Dr. Eduardo C. Tadem (Convenor, AltDev). The public forum disseminated observations and insights into the Yellow Vest Movement which are instructive for social movement activists on how best to oppose and/or engage the state.

FORUM

Til Debt Do Us Part: Deaths and Debts in the Time of COVID

July 17, 2020

AltDev Program Convenor Professor Emeritus Eduardo Tadem PhD delivered a presentation as one of the speakers in the webinar called, "Til Debt Do Us Part: Deaths and Debts in the Time of COVID." Dr. Tadem was joined by Dr. Rene Ofreneo, President of Freedom from Debt Coalition (FDC); Ms. Lidy Nacpil, Coordinator of Asian Peoples Movement on Debt and Development; and Atty. Tony Salvador, Spokesperson of PANDAYAN Bloc.

¹⁶ Can be accessed in https://opinion.inquirer.net/117702/why-tied-aid-is-a-disaster

FORUM

Wealth Tax for Tax Justice: A Call Whose Time Has Come

August 24, 2022

AltDev Convenor Professor Emeritus Eduardo Tadem PhD delivered a presentation in this forum, which called on the creation of a wealth tax to aid with states' COVID-19 recovery. In line with this topic, two publications were released by AltDev: "Tax the Rich! Nine Reasons for a Wealth Tax," a policy brief published on November 14, 2022, and "Refuting Objections to a Wealth Tax," another policy brief published on December 16, 2022.

PUBLICATION

"Tax the Rich: 9 Reasons for a Wealth Tax" (Opinion piece published in CoverStory¹⁷)
November 18, 2022

This article discusses 9 reasons why a wealth tax is a good idea. The author argues that a wealth tax would help to reduce inequality, fund important social programs, and discourage tax avoidance. The author also addresses concerns about the administrative burden of a wealth tax, and argues that the benefits outweigh the costs. The article concludes by calling on the Philippine government to consider implementing a wealth tax. The author argues that a wealth tax would be a fair and efficient way to raise revenue, and that it would help to create a more just and equitable society.

PUBLICATION

"The dubious legacy of the Marcos debt" (Opinion piece published in CoverStory¹⁸)
September 21, 2022

This article discusses the legacy of the Marcos debt, arguing that it is a burden on the Philippines that has yet to be fully repaid. The article traces the history of the debt, from its origins in the Marcos regime to the present day. The article also discusses the implications of the debt for the Philippines, arguing that it has

hampered economic growth and contributed to inequality. The article concludes by calling on the Philippine government to take steps to address the Marcos debt. The author argues that the debt should be renegotiated, and that the government should use the proceeds to fund important social programs.

ENVIRONMENT

FORUM

"Rehabilitasyon at Reklamasyon sa Manila Bay: Isang Forum para sa Makataong Rehabilitasyon ng Manila Bay"

April 4, 2019

This forum aimed to raise awareness on issues surrounding the rehabilitation and reclamation of Manila Bay. It provides a platform for social movements and organizations to create a unified voice, and strengthen their campaign against the proposed Manila Bay reclamation projects, and develop advocates for a propeople rehabilitation of Manila Bay.

PUBLICATION "Climate Change and Class: The Philippine Case"

(Opinion piece published in the Global Labor Column¹⁹)

June 17, 2022

Authored by AltDev Co-convenor Asst. Prof. Benjamin Velasco, this article discusses the relationship between climate change and class in the Philippines. The article argues that the poor are disproportionately affected by the worst impacts of climate change, such as flooding, droughts, and extreme weather events. The article also argues that climate change is exacerbating existing inequalities in the Philippines, as the rich are better able to adapt to the changing climate than the poor.

¹⁷ Can be accessed in https://coverstory.ph/tax-the-rich-9-reasons-for-a-wealth-tax/

¹⁸ Can be accessed in https://coverstory.ph/the-dubious-legacy-of-the-marcos-debt/

¹⁹ Can be accessed in https://globallabourcolumn.org/2022/06/17/climate-change-and-class-the-philippine-case/

PUBLICATION

"Climate post-COP207: The relevance of loss and damage to the Philippines"

(Opinion piece published in CoverStory²⁰) December 16, 2022

Written by AltDev Co-Convenor Asst. Prof. Benjamin Velasco, this article discusses the relevance of loss and damage to the Philippines in the wake of COP27. It argues that the Philippines is one of the countries most vulnerable to the impacts of climate change, and that it is already experiencing the impacts of loss and damage, for which the country needs to be compensated. The article also argues that the Philippines needs to be prepared for future losses and damages.

GENDER and LGBTQIA+

DISCUSSION PAPER Promoting Gender Equality and Women Empowerment Among Vulnerable Groups in the Philippines

October 28, 2022

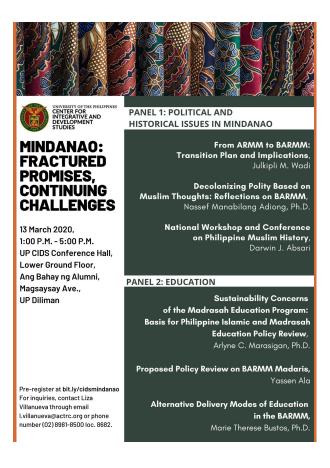
This paper, a living document to be updated as new information and analysis come in, looks into the general situation of women, including indigenous women, as well as existing laws protecting and promoting their interests and well-being. It aspires to contribute to broadening the understanding of the realities of women disadvantaged groups and enhancing policies on gender, women, development, and indigenous peoples. This document also hopes to serve as a reference in formulating programs on raising awareness and building the capacity of women and youth, especially in indigenous peoples' communities, towards promoting gender equality, empowerment, social inclusion, and safe spaces for women and girls.

PROJECT

National Level People-to-People (P2P) Exchange Between LGBTQIA+, PWD, and Migrant Groups in the Philippines

November 11, 2022

UP CIDS AltDev worked with the ASEAN SOGIE Caucus (ASC) to help organize the



People-to-people (P2P) Exchange Sharing: **Practices** Existina Intersectionality" under ASC's Forging Intersectional Feminist Futures (FIFF) Project. The aim of this P2P is to surface the existing practices of intersectionality and facilitate knowledge sharing amongst LGBTIQ. persons with disabilities (PWDs), and migrant organizations in the Philippines.

MINDANAO

AltDev also held numerous research activities to promote and discuss issues related to Mindanao and its people. Most of these activities were also done in conjunction with other UP CIDS Programs, such as the Islamic Studies Program (ISP) and the Program on Social and Political Change (PSPC).

PUBLICATION

"Marawi crisis and the challenge of higher education"

(Opinion piece published in the Philippine Daily Inquirer²¹)
July 3, 2017

²⁰ Can be accessed in https://coverstory.ph/climate-post-cop27-the-relevance-of-loss-and-damage-to-the-philippines/

²¹ Can be accessed through http://opinion.inquirer.net/105308/marawi-crisis-challenge-higher-education#ixzz4mIRo28mf

Written by AltDev Convenor Dr. Eduardo Tadem, this piece talked about "creating what Rudy Rodil called a 'new history' with the three legs that hold up the melting pot that is Mindanao—Moros, 'lumad' (indigenous people) and settlers—all contributing equally to the narrative."

Self Determination at Last? A Forum on the Bangsamoro Organic Law: Limits, Challenges, and Possibilities

February 21, 2019

This forum examined the implications of the establishment of the Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) and the accompanying changes in its political and economic structures. Professor Julkipli Wadi (from the UP Institute of Islamic Studies), Fr. Eliseo "Jun" Mercado, OMI, Ph.D., and Hon. Amihilda J. Sangcopan (from Anak Mindanao Partylist) served as speakers.

FORUM

Mindanao: Fractured Promises, Continuing Challenges

March 13, 2020

AltDev co-organized the first installment of the UP CIDS Mindanao Forum, which sought to highlight the prevailing issues affecting Mindanao. For this particular installment, issues on the political and economic situation as well as issues from the grassroots communities in Mindanao were discussed.

MONOGRAPH

Heightened Development and Persistent Distress in Mindanao: A Political Economy Overview

March 18, 2022

Written by AltDev Convenor Dr. Eduardo Tadem, this monograph shows that the Mindanao economy paints a picture of a region that has been a major performer and a primary contributor to the country's productive capacities. Large government infrastructure projects coupled with the island's abundant natural resources have attracted local and foreign business concerns. They have invested

capital and technology that have generated enormous profits for the few. But the wealth and income created by the extraction of Mindanao's resources have not benefited the majority of its peoples. Poverty and other social indicators are more depressed than the national average.

TRANSPORTATION

DISCUSSION PAPER Addressing the "blind side" of the government's jeepney "modernization" program

May 25, 2021

This research was conducted to add a "mirror" to see and cover the blind side of the jeepney modernization program and builds on study-backed views, early route evaluation, and existing policy/legislative proposals. The working hypothesis is that the phaseout of old, and unconsolidated traditional jeepneys are detrimental and unnecessary. With effective transport industry regulation in the short-term and government support for industrialization in the long-term, the traditional jeepneys should be allowed to co-exist with the imported modern jeepneys, or die a natural death.



Jeepney drivers rally against the planned phaseout of public utility vehicles by the government in Manila at the start of a week-long transport strike. Source: CoverStory 2023

²² Can be accessed in https://coverstory.ph/needed-a-just-transition-for-jeepney-drivers-and-operators/

"Needed: A Just Transition for Jeepney Drivers and Operators"

(Opinion piece published in CoverStory²²) March 9, 2023

Authored by AltDev Co-Convenor Asst. Prof. Benjamin Velasco, this article discusses the need for a just transition for jeepney drivers and operators as the government implements its public transport modernization program. The article argues that the government should provide financial assistance and training to jeepney drivers and operators so that they can transition to new jobs or new jeepneys.

Engagement with Other International Institutions

AltDev also collaborated with other international institutions, even outside of its main project pursuing alternative regionalism. Some of these noted international institutions included the Philippines–Cuba Cultural and Friendship Association and the Amistad Filipino–Cuban Friendship Association. As a result, AltDev conducted numerous research activities related to Cuba and Fidel Castro, particularly their legacy in relation to US imperialism and foreign policy.

FORUM

Celebrating Fidel's Long-Lasting Legacy of Anti-US Imperialism: Toward an Independent Foreign Policy Through Platform-based Politics in 2022

November 25, 2021

The Philippines-Cuba Cultural and Friendship Association (PhilCuba) with AltDev, organized the webinar, "Celebrating Fidel's ong-lasting Legacy of Anti-U.S. Imperialism: Toward an Independent Philippine Foreign Policy through Platform-based Politics in 2022". The aim of this webinar was to raise awareness of Cuba's socialist alternative to capitalism's systemic poverty, and to foster support and solidarity for Cuba's chosen socialist path. The speakers of this event were: Dr. George Aseniero, President Filipino-Cuban **AMISTAD** Friendship Association; Dr. Ma. Teresa R. Melgar, Chair of the University of the Philippines Diliman Department of Sociology; and Dr. Walden Bello, Laban ng Masa chairperson and Vice Presidential Aspirant, 2022 Philippine Elections.

FORUM End US Blockade Against Cuba

October 18, 2017

Her Excellency, Ibete Fernandez Hernandez, Ambassador Extraordinary and Plenipotentiary of the Republic of Cuba to Malaysia and the Philippines discussed the current situation of the U.S. Blockade (also known as the Blocque) and how it has affected the Cuban people. The event contributed to surfacing insights on the current situation of the U.S. Blockade which could inform Philippine foreign policy on Cuba.

Engagement with Non-UP CIDS Scholars

AltDev also pursued research activities that invited non-UP CIDS scholars, with some even foreign scholars that are eminent in their fields. These scholars then became speakers and discussants in events organized by AltDev, with their range of topics widespread among the different issues in which AltDev pursues its research work. In doing so, AltDev connects these scholars with the communities that the Program closely works with, who often participate in these events as attendees.

ROUNDTABLE DISCUSSION Islamic Populism in Indonesia and the Middle East

October 21, 2017

This forum invited Dr. Vedi R. Hadiz from the University of Melbourne. Using approaches from historical sociology and political economy, it revolved around Dr. Hadiz' comparison of Indonesia and the Middle East and how competing strands of Islamic politics can be understood as the product of contemporary struggles over power, material resources and the result of conflict across a variety of social and historical contexts. The roundtable discussion also contributed perspectives and a framework on understanding the phenomenon of Islamic populism in Indonesia and the Middle East. These perspectives are published in a proceedings, titled "On Islamic Populism in Indonesia and the Middle East," which was released in 2018.

LECTURE

Centennial Commemoration of the Russian Revolution: A Special Lecture by Dr. Francisco Nemenzo

October 26 and November 6, 2017

The two-day special public lecture by Dr. Francisco Nemenzo Jr., former president of the University of the Philippines, celebrated and discussed the profound effect of the Russian Revolution on the labor movement and the working class worldwide and in the Philippines. The lecture also delved on the movements and revolutions that followed after the dubbed "Great October Revolution." The event offered perspectives on the Russian Revolution which informed the campaigns of labor movement and other social movements.

DISCUSSION PAPER

Post-Democratic Regimes and the Businessification of the State and Civil Society

November 8, 2017

The lecture, which had Dr. Kevin Hewison of the University of North Carolina at Chapel Hill as the main speaker, tackled the struggle for civil society, particularly their struggle with business domination toward the state in postdemocracies. The businessification of the state results in the state and business engaged in a two-pronged effort to businessify the organizations of civil society. Businessification means that CSOs will tend to be supportive of-or at least non-challenging to-the state. Dr. Hewison concluded that bussinessification attenuates activism that contributes to the narrowing of political space, the rise of antipolitics and the domination of business elites. A discussion paper of the same title was released in 2018.

PUBLIC LECTURE

}Indonesia's New Populist Order and Diffused Progressives in Comparative Perspective" by Olle Tornquist

November 16, 2017

With Dr. Olle Tornquist of the University of Oslo as the main speaker, this lecture discussed the

prospects for popular politics as neo-liberal oriented growth and elitist democratization has bred in Indonesia. A new populist order, with former local businessperson, mayor, governor and now president Jokowi is at the forefront. In this context, Dr. Tornquist observed that perhaps partly as in the Philippines, there has been some space for progressives, but also for right-wingers. In terms of academic and social discourse, the event highlighted comparative perspectives in making sense of a new populist order in Indonesia which offers insights into civil society actors in developing countries.

FORUM

The Prospects for Renewable Energy: Lessons for the Philippines from Germany's Energy Transition

March 20, 2019

This public lecture by Paul Bertheau (Reiner Lemoine Institute, Berlin, Germany) highlighted the achievements of the Energiewende (Energy Transition) in Germany and the challenges that lie ahead, especially the advancement of carbon-neutral energy. It featured the initial findings of Bertheau's doctorate research and involved a broader discussion on the prospects for renewable energy in the Philippines. The event offered perspectives on the energy transition into renewable resources of Germany and the prospects for renewable energy policy in the Philippines.

FORUM

Rethinking Rizal for the 21st Century: Unexplored Themes and New Interpretations

June 19, 2019

Coinciding on the 158th birth anniversary of Dr. Jose Rizal, AltDev organized a forum featuring prominent scholars working on Rizal's life and legacy. The presentations of Dr. George Aseniero, Dr. Floro C. Quibuyen, and Dr. Lisando E. Claudio explored new themes, perspectives, and interpretations on Rizal's thoughts and ideas.

Two descendants of Dr. Jose Rizal were also present in the forum: former UP Executive Vice

²³ AltDev's response to the COVID-19 pandemic is detailed in "Philippine Public Policy in a Time of Pandemic: Confronting the COVID-19 Challenge," a proceedings published by UP CIDS in 2022.



UNIVERSITY OF THE PHILIPPINES
CENTER FOR INTEGRATIVE AND DEVELOPMENT STUDIES
PROGRAM ON ALTERNATIVE DEVELOPMENT

PUBLIC POLICY MONOGRAPH SERIES 2021

Marginalized Societies and the State in the Time of a Pandemic The Philippine Case

Eduardo C. Tadem Micah Hanah S. Orlino Karl Hapal Ananeza P. Aban Erlinda Sapiandante Mina Amata-Justo Edwardo Roldan Maigting na Samahan ng mga Panlipunang Negosyante ng Towerville, Inc. (lgting) Honey B. Tabiola

Venarica B. Papa

Marivic Capuno

Benny Capuno

Indon Saguin Indon Mayumo Violeta Abuque Norman Capuno Belinda Mauricio Jette Roldan July Sumayop Save Our Schools Network (SOS) Jose Monfred Sy Nathaniel P. Candelaria Bantay Kalusugan Pampamayanan (BKP)

President Dr. Teodoro J. Herbosa, who gave the welcome remarks, and Ms. Gemma Cruz-Araneta, moderator of the forum.

The public forum offered fresh insights into the life and legacy of Jose Rizal which could reinvigorate interest in the national hero.

AltDev's COVID-19 Response²³

AltDev also faced numerous challenges in conducting its research activities during the height of the COVID-19 pandemic. As a result, it still provided COVID-19 research but with revised and modified methodologies, since there were high risks attached with its usual face-to-face interviews and field visits.¹⁸ In furtherance of UP CIDS' mandate to provide policy research, especially during the pandemic, AltDev pursued various activities, which are highlighted below.

FORUM

Marginalized Societies and the State in the Time of Pandemic: The Philippine Case

December 9 and 11, 2020

This forum reported that some communities have shown remarkable resilience, self-determination, and autonomy in responding to the COVID-19 crisis, which AltDev has continuously monitored and documented. Five of these initiatives in the Philippines were then presented as case studies in a published monograph in 2021 with the same title.

MONOGRAPH

COVID-19-Related Discrimination of Workers in the Mactan Export Processing Zone during the Pandemic

December 9, 2022

Written by AltDev Co-Convenor Asst. Prof. Benjamin Velasco and Judy Ann Chan-Miranda, secretary-general of Partido Manggagawa, a labor rights' group, the monograph examined the COVID-related discrimination endured by low-wage, mostly women, garment workers in three factories at the Mactan Export Processing Zone (MEPZ) in Lapu-Lapu, Cebu. Focus group discussions and key informant interviews were conducted in the study. Using the lens of equality and non-discrimination, the research revealed that workers were drastically affected by COVID-related discrimination.

DISCUSSION PAPER Pasadang Pandemic: The Impact of COVID-19 on Transport Workers

December 22, 2022

This research paper looks at the scope and scale of the difficulties confronting workers in the transport industry amidst the pandemic, using a human-rights-based approach as a lens. Likewise, the paper will probe the responses and the agency exercised by transport workers and their organizations as they attempt to resolve these challenges. The paper ends with a set of policy recommendations founded on the transport workers' own demands for the redress of grievances.

²⁴ Can be accessed in https://www.rappler.com/voices/thought-leaders/analysis-philippine-marginalized-communities-state-pandemic-times/

PUBLICATION

"Philippine marginalized communities and the state in pandemic times"

(Analysis published in Rappler²⁴)

December 16, 2020

Written by AltDev Convenor Dr. Eduardo Tadem, this article discusses the impact of the COVID-19 pandemic on marginalized communities in the Philippines. The pandemic has led to a rise in poverty, hunger, and unemployment among these communities, and they have also been more vulnerable to the virus due to factors such as poor access to healthcare and sanitation. The government has taken some steps to address the needs of these communities, but more has to be done. Grassroots organizations have also played an important role in providing relief to marginalized communities.

PUBLICATION

"Recommendations on meeting the needs of the marginalized in pandemic times"

(Analysis published in Rappler²⁵) December 18, 2020

This article recommends that the government should adopt a "whole-of-society approach" to meet the needs of marginalized communities during the pandemic. This means working with all stakeholders, including grassroots organizations, to develop a strategic master plan that goes beyond mere tactical measures. The article also recommends that the government should cancel domestic and foreign debt service payments to free up funds for COVID-19 responses.

PUBLICATION

"Addressing the needs of marginalized peoples in pandemic times: The Philippine case"

(Article published in UNESCO Inclusive Policy Lab²⁶)

January 22, 2021

Authored by AltDev Convenor Dr. Eduardo Tadem, this article discusses the challenges faced by marginalized people in the Philippines during the pandemic. The article highlights the

disproportionate impact of the pandemic on them, including the loss of jobs, income, and access to food and healthcare. The article also discusses the role of grassroots organizations in providing relief to marginalized communities. Dr. Tadem calls on the government to take steps to address the needs of marginalized people, including providing financial assistance, increasing access to healthcare, and supporting grassroots organizations.

PODCAST SERIES Kwentong Kwarantin

April-May 2020

"Kwentong Kwarantin" is an online podcast that seeks to discuss issues affecting Philippine society during the implementation of the enhanced community quarantine (ECQ) in Luzon due to COVID-19. Several episodes of the podcast that were released online highlight the different conditions, problems, and responses of communities and organizations to the lockdown. The podcast series was organized together with faculty members of the Department of Community Development of the UP College of Social Work and Community Development (UP CSWCD).

FORUM

Mondragon Cooperatives in the Time of Pandemic: A Model for Workers Empowerment

December 14, 2021

The webinar on Mondragon served both as an introduction to the basic principles of the successful Basque cooperatives in Spain and explored its experience during the pandemic. These were explained by a faculty of the Mondragon University and an officer of the Mondragon cooperative. Panel reactors came from UP School of Labor and Industrial Relations, Asian Solidarity Economy Council, and AltDev was represented by Asst. Prof. Benjamin Velasco and Dr. Eduardo Tadem. They discussed agricultural and labor union coops in the Philippines, and the possibility of workers

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²⁵ Can be accessed at https://www.rappler.com/voices/thought-leaders/analysis-recommendations-meeting-marginalized-needs-pandemic-times/

²⁶ Can be accessed in https://en.unesco.org/inclusivepolicylab/analytics/how-marginalized-fight-their-way-through-pandemic-philippine-case

²⁷ Can be accessed in https://www.rappler.com/voices/thought-leaders/opinion-manggagawa-naman-labor-movement-covid-response/

control of the defunct Bataan shipyard of Hanjin Corporation.

PUBLICATION

"Manggagawa naman: The labor movement's COVID response"

(Opinion piece published in Rappler²⁷) April 9, 2021

Written by AltDev Co-Convenor Asst. Prof. Benjamin Velasco, this article discusses how the labor movement in the Philippines has responded to the COVID-19 pandemic. The article argues that the labor movement has been essential in providing support to workers who have been affected by the pandemic. The article also discusses the challenges that the labor movement faces in the wake of the pandemic.

SOCIAL MEDIA ENGAGEMENT PLATFORM

Lawan: Alternative Grassroots Narratives in Southeast Asia

2020-present

This activity was initially convened in the starting months of the COVID-19 pandemic as an attempt to popularize grassroots narratives through the production of audio-visual content published on Facebook, Instagram, Twitter, and Youtube. For three successive years the page has gained the following of 2,000 individuals with over 30 videos ranging from fora and conference livestreams, explainers, podcasts, and long form features.

PUBLICATION "COVID-19 politics in Southeast Asia"

(Opinion piece published in CoverStory²⁸)
July 7, 2022

This article discusses the political implications of the COVID-19 pandemic in Southeast Asia. The article argues that the pandemic has exacerbated existing political tensions in the region, and that it has also created new opportunities for political leaders to consolidate their power. The article also discusses the challenges of managing the pandemic in

a region with weak institutions and limited resources.

PUBLICATION "ASEAN's divisive responses to the COVID-19 pandemic"

(Opinion piece published in CoverStory²⁹) June 29, 2022

This article discusses how ASEAN's responses to the COVID-19 pandemic have been divisive. The article argues that these divisions have made it difficult for the regional bloc to effectively manage the pandemic. The article also discusses the challenges of managing the pandemic in a region with diverse political systems and economies.

ASSESSMENT OF 2017-2022 PERFORMANCE

From 2017 to 2022, Program AltDev, alongside its research partners, has effectively positioned itself as a policy think tank in Southeast Asia. AltDev, in collaboration with marginalized communities and grassroots organizations across the region, has made significant contributions in policy evaluation. It has generated a reliable and up-to-date source of scientific knowledge that covers beyond the Philippines and encompassing the broader Southeast Asian region, and that addresses issues of global significance. Furthermore, the Program acknowledges the invaluable contributions of grassroots communities, social movements, and civil society organizations as key knowledge providers and contributors to public policy studies on a larger scale. In terms of policy formulation, the Program has successfully nurtured and expanded research partnerships with prestigious global academic institutions, research consortiums, scientific communities, as well as international foundations and organizations. This sustained collaboration has enhanced the Center's ability to develop effective policies and stay at the forefront of relevant research.

²⁸ Can be accessed in https://coverstory.ph/covid-19-politics-in-southeast-asia/

²⁹ Can be accessed in https://coverstory.ph/aseans-divisive-responses-to-the-covid-19-pandemic/

Additionally, the Program has played a crucial role in initiating policy changes by establishing and facilitating the Movement for Alternatives and Solidarity in Southeast Asia (MASSA). This regional network brings together grassroots organizations and social movements from across Southeast Asia that are actively involved in alternative practices cross-cutting the economic, social, cultural, and political domains. By doing so, AltDev has significantly shifted the focus of policy-making from traditional state actors to prioritizing the role of people's movements in shaping public policy.

ALTDEV'S ROLE IN POLICY-MAKING

How does your Program define/evaluate "public policy" and what do you think is your role in the policy making process?

AltDev redefines policy research: scientific outputs of AltDev may function as guidelines to state policy makers that do not automatically transform into state policies. It has to be underscored that policy researchers do not have control over the political situation and the bias or priorities of government policy makers. More importantly, AltDev's outputs serve as critique of developmental policies that, based on evidence, do not reflect the interests of oppressed and marginalized peoples. The name of the program itself spells out its primary objective.

The program believes that non-state peoples (to include social movements and civil society), stateless peoples (those denied citizenship) and peoples within contested borders and locations (referring at present to communities in the Thai-Burma border; the West Papuans) should be recognized as public policy stakeholders. Therefore, they have the right and authority to create policies or policy recommendations.

AltDev already has a track record of producing research that de-centers the state as the main governance actor in society. Saying this is to emphasize that knowledge generated from experiences of marginalized and excluded communities can rightfully inform state policymakers. AltDev's research outcomes provide critical insights on the role of non-state players and the need to sanction their public authority in the field of policy making.

How do you think UP, as a whole, can play a bigger role in policy making? How can we strengthen the links, trust, and communication ties between/among the academe and government and other stakeholders?

There is a need to acknowledge the contradictions at play between the government and civil society. There have been several instances when critical studies of policy researchers do not complement the agenda and interest of state policy makers. This is very evident in Southeast Asia where authoritarian regimes are reinforced by neoliberal policies.

UP needs to fortify people-to-people, instead of state-to-state cooperation and solidarity building. This will hopefully create collective and strategic community action that can lead to policy change and positive social outcomes. Considering complex sociopolitical and economic conditions of a given society, UP should be constantly mindful that transformative policy change lies not on policy papers, but on the collective strength of public authority or various social movements calling for transformative social change (e.g. history of agrarian reform law; the criminalization of violence against women and children [VAWC]).

UP can strengthen the bottom-up approach in policy-making. This can be achieved through strengthening the narratives of non-state players that can aptly lead towards sound, inclusive, and just policy recommendations to state and state-based institutions. These narratives are mainly generated from their alternative practices that are mostly effective, practical, and sustainable that move towards permanent solutions.

PROGRAM ON DATA SCIENCE FOR PUBLIC POLICY

PROGRAM RATIONALE, OBJECTIVES, AND HISTORY

Data science can help understand some of the country's most vexing problems in the public sector, especially when information is available. Nearly all aspects of governance operate using complex systems composed of networks of interrelated, interdependent, and multicontextual factors. The most innovative tools in data science and analytics have opened up new possibilities for empirical examination of social problems best studied within the complex systems framework. As such, the University of the Philippines is in a unique position to contribute to this growing field.

One of the original nine (9) UP CIDS Programs established in 2017, the Program on Data Science for Public Policy (DSPPP) aims to build the capacity of UP faculty in complex systems and applied data science work. In relation to this, the Program endeavors to maintain a community of faculty and enable them to do interdisciplinary problem-oriented research using high-level quantitative analyses. Other objectives include organizing multidisciplinary teams with social scientists, humanists, and scientists to conduct research on issues in the public sector.

PROGRAM STAFF

Convenor	Jalton G. Taguibao, Ph.D. Associate Professor Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	From January 2018– present
	Fidel R. Nemenzo, D.Sc. Professor, Institute of Mathematics College of Science University of the Philippines Diliman	From August 2017– December 2019
Co-Convenor	Clarissa R. David, Ph.D. Professor College of Mass Communication University of the Philippines Diliman	From August 2017– December 2018
Research Fellows	Vladimer B. Kobayashi, Ph.D. Associate Professor, Department of Mathematics, Physics, and Computer Science College of Science and Mathematics University of the Philippines Mindanao	From January 2021– present

¹ Dr. Taguibao started in DSPPP as a Research Fellow in January 2018 before becoming a Co-Convenor in January 2019. He then took the lead in DSPPP as Convenor in January 2020.

	Maria Margarita Lavides, Ph.D. Assistant Professor University of the Philippines Diliman Extension Program in Pampanga and Olongapo (UPDEPPO)	From July 2022- present
	Raymond Francis R. Sarmiento, MD Assistant Professor University of the Philippines Diliman Extension Program in Pampanga and Olongapo (UPDEPPO)	From January 2021– June 2021
	Jan Michael C. Yap, Ph.D. Assistant Professor Department of Computer Science College of Engineering University of the Philippines Diliman	From January 2018– December 2018
	Karl Robert L. Jandoc, Ph.D. Assistant Professor School of Economics University of the Philippines Diliman	From July 2018–June 2020
	Prospero C. Naval, Jr., Ph.D. Professor, Department of Computer Science College of Engineering University of the Philippines Diliman	From January 2019– December 2019
Junior Research Analyst	Joyce Marie P. Lagac	From January 2019– June 2022
Senior Research Associate	Geraldine E. Guarin	From January 2018– December 2019
Senior Project Assistant	Julius Paolo C. Basa	From January 2019– present
	Maria Jeriesa P. Osorio	From January 2018– December 2018
Research Consultant for Culture Data Science Project	Novy Aila B. Rivas	From July 2022- present

2017-2022 PERFORMANCE AND HIGHLIGHTED ACTIVITIES

PHD IN DATA SCIENCE DEGREE PROGRAM PROPOSALS AND CONSULTATIONS

One of DSPPP's focal projects is its proposal for a data science-related degree program. As such, the six-year term bore witness to the Program's efforts in convening experts, faculty members, and researchers from various UP units to critique and evaluate these proposals.

² Guarin started as Junior Research Associate before becoming a Senior Research Associate in January 2019.

The DSPP was instrumental in providing discussions for the development of the PhD in Data Science curriculum which was initiated during the time of the late College of Science Dean Perry Ong. The PhD in Data Science was approved by the BOR on during the 1372 meeting on July 2022.

MEETING

Data Science Working Group Meeting on Pre-Curricular Critique of the Data Science-Related Degree Program Proposals

January 20, 2019-February 28, 2023

One of the earliest activities of the Program were the inter-CU meetings building the Data Science Working Group. This Working Group serves as a platform to further discuss the standardization of competencies among Asia-Pacific Economic Cooperation (APEC) member countries. It brings together representatives of higher education institutions (HEIs) involved in data science to deepen collaborative efforts in addressing the data skills gap within the region. The preparatory meetings aimed to consolidate efforts of various HEIs and industry partners in developing data science in the Philippines.

Proposed Establishment of the UP Intelligent Systems Institute

In the same light, the DSPPP has become an incubator for the proposed establishment of a UP Intelligent Systems Institute to address the emerging relevance of Data Science, Al, and Complexity, and develop transdisciplinary scholarship, research, and advocacy on policy areas such as transportation, health, economics, social policy, and humanities through methods, tools, and data used and generated in the study of complex systems.

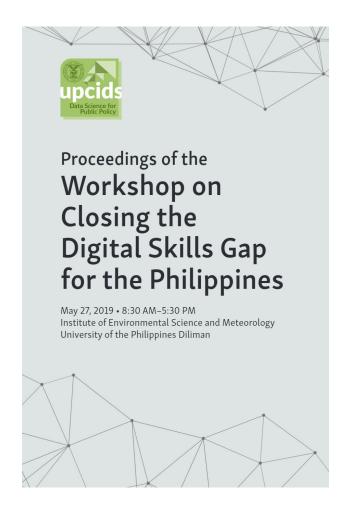
MEETINGS Data Science Working Group Consultative Meetings

February 8, March 24, and May 3, 2023

The Data Science Working Group serves as the Program's primary platform for convening experts across disciplines to discuss initiatives and efforts in the field of Data Science across UP constituent units (CUs). Members of the Working Group include data scientists and faculty members from various departments of UP Diliman, UP Manila, UP Los Baños, UP Visayas, and UP Mindanao. The Working Group provided a precurricular critique of the different degree program proposals in Data Science, as well as harmonizing data science efforts during the height of the COVID-19 pandemic. One of the major accomplishments of the Data Science Working Group is providing a curriculum critique for the proposed Bachelor of Science (BSc) in Data Science, which will be offered in UP Mindanao starting in AY 2023–2024. This is program proposal is spearheaded by DSPPP Fellow Dr. Vladimer Kobayashi.

TECHNICAL WORKSHOPS WITH EXTERNAL STAKEHOLDERS

Aside from working within the UP System, DSPPP also provided workshops with corporate and business communities, as well as non-governmental organizations (NGOs) and civil society organizations. Numerous data science-related issues were involved, such as efforts



to close the digital skills divide and combat systemic disinformation.

BOOTCAMP

Fact-Checking and Verification Tools

April 4, 2019

The goal of the workshop was to educate the participants on using systemic fact-checking and verification tools to combat disinformation, particularly during the 2019 midterm elections. This event partnered with Tsek.Ph, a collaborative fact-checking project for the 2022 Philippine Elections.

WORKSHOP Closing the Digital Skills Gap in the Philippines

May 27, 2019

The workshop aims to begin unifying efforts to close the digital skills divide. This will be achieved through discussions on curriculum, resources, plans, policy intervention and recommendation for government institutions, particularly for the Commission on Higher Education (CHED). These efforts may include the successful application of early education strategies; individually adaptive, low-cost artificial intelligence-based math learning platforms; workplace experience integration in high school and college science, technology, engineering and math courses; and lifelong learning instruction. The workshop's outcomes related to academic initiatives provided input for the Analytics Association of the Philippines (AAP) panel/presentation at the July 2019 APEC Project DARE forum.

RESEARCH PROJECTS WITH DSPPP FELLOWS

In terms of its internal research capacity, DSPPP has been involved in various projects, maintaining ongoing collaborations with the faculty of the UP Diliman Extension Program in Pampanga and Olongapo (UP DEPPO) through its Research Fellow Dr. Maria Margarita Lavides, as well as with UP Mindanao through its Research Fellow Dr. Vladimir Kobayashi.

WORKSHOP Machine Learning Workshop

July 31-August 2, 2019

The Machine Learning Workshop is a three-day course designed for beginners and non-programmers, aiming to introduce the fundamentals of machine learning. The training program includes lectures and practical handson sessions using the Python programming language and participants' preferred datasets. Throughout the workshop, participants worked on variables, data types, lists, strings, tuples, and expressions in Python—an open-source, general-purpose, interpreted, and high-level programming language. The participants in this workshop came from the University of Asia and the Pacific and Far Eastern University.

MEETINGS Culture Data Science Project Meetings

January-March 2023

A collaboration among UPDEPPO and UP Mindanao faculty members, this project aims to examine the relevance of the 'pakikipagkapwa' Philippine model in modern societal interactions. The project seeks to understand interactions on social media platforms through data scraping. It has already commenced and applied for ethics clearance prior to data gathering. The project meetings have covered preparations for the writeshop and team updates regarding the progress of team members.

WRITESHOP Culture Data Science Project Writeshop April 11–15, 2023

The writeshop focused on finalizing the written research outputs of the Culture Data Science Project in partnership with UP DEPPO. DSPPP Fellow Dr. Vladimer Kobayashi presented the findings stemming from the web scraping and text mining activities of the project. Likewise, the Culture Data Science Project members participated in coding sessions throughout the writeshop.

ASSESSMENT OF 2017–2022 PERFORMANCE

The Program's contributions and outcomes are aligned with its goals, which include institution and network-building indicators. It serves as a platform for the Data Science Community within the UP System; provides capacity-building for UP faculty, researchers, and students; and informs the public about data science efforts and advocacy.

DSPPP'S ROLE IN POLICY-MAKING

How does your Program define/evaluate "public policy" and what do you think is your role in the policy making process?

The Program on Data Science for Public Policy defines and evaluates "public policy" as any course of action on a specific issue or topic. The role of the Program in the policy making process mainly entails providing evidence-informed actions for decision-makers and the general public.

How do you think UP, as a whole, can play a bigger role in policy making? How can we strengthen the links, trust, and communication ties between/among the academe and government and other stakeholders?

UP as a whole can play a bigger role in policy making by leveraging its position as an academic and research institution. In this capacity, it serves as both a conduit and an incubator of policy-relevant evidence and information, which is intended to aid in policy development.





PROGRAM ON ESCAPING THE MIDDLE-INCOME TRAP: CHAINS FOR CHANGE

PROGRAM RATIONALE, OBJECTIVES, AND HISTORY

The Program on Escaping the Middle-Income Trap: Chains for Change (EMIT:C4C) traces its beginnings from the Escaping the Middle-Income Trap: Pragmatic Strategies for Inclusive Growth project undertaken by the University of the Philippines (UP) System (particularly the UP School of Economics and the UP College of Social Sciences and Philosophy), the Erasmus University Rotterdam (particularly the Rotterdam School of Management and the Erasmus School of Economics), and the Asian Institute of Technology in Bangkok. From 2011 to 2016, the research consortium examined why only few of the many countries that have managed to transition from a low-income to a middle-income country status have succeeded in joining the cluster of industrialized and rich economies of the world.

A key realization of the previous EMIT research project is that the overall problem of the Philippines' lack of competitiveness (especially vis-à-vis the closest ASEAN competitors) is the low and stagnant agricultural productivity and the dysfunctional supply chains in the sector. Key to the analysis is the fundamental interconnection between this competitiveness challenge and the lack of inclusiveness in the agricultural sector. Addressing the marginalization of smallholder farmers and producers is therefore not only a primary societal goal in order to restore their human dignity but is also an economic (competitiveness) imperative in order to transition towards sustainable growth.

PROGRAM STAFF

Convenor	Emmanuel De Dios, Ph.D.	2017 – June 2019
	School of Economics University of the Philippines Diliman	
	Karl Robert L. Jandoc, Ph.D. Assistant Professor School of Economics University of the Philippines Diliman	July 2019 - September 2020
	Annette Balaoing-Pelkmans, Ph.D.	2017 - present ¹
	Senior Research Associate Partnerships Resource Center Erasmus School of Economics Rotterdam School of Management	
Senior Research Analyst	Jane Lynn D. Capacio	July 2018 – present²

¹ Dr. Pelkmans-Balaoing started as Co-Convenor in July 2017 before becoming Convenor in January 2021.

² Jane Capacio started as a Junior Research Analyst in July 2018 before becoming a Senior Research Analyst in January 2020.

Junior Research Analyst	Adrian R. Mendoza, Ph.D.	July 2019 - December 2020
	Allan Albert E. Lalisan	January 2021 – present
Senior Research Associate	Anthony John D. Rodriguez	July 2018 – June 2019
Junior Research Associate	Reiner T. de Guzman	July 2018 – June 2019
	Tara Alessandra S. Abrina	January 2020 – present
Administrative and Finance Officer	Rio Marie O. Delgado	July 2018 – present ³

2017–2022 PERFORMANCE AND HIGHLIGHTED ACTIVITIES

WORKSHOPS, TRAININGS, AND SEMINARS

TRAINING

Executive Training on Managing Transition: Bringing Corporate Social Responsibility (CSR) to the Next Level 2018-2019

EMIT C4C, in close collaboration with the Partnerships Resource Centre of the Rotterdam School of Management at Erasmus University, organized an executive training attended by representatives from the core business and corporate foundations of seven large companies. The executive training consisted of four sessions spread over the course of a year. This training resulted in participants developing an inclusive business project that is integrated into their core operations rather than being merely an appendix. Among the businesses that attended the training were Jollibee Foods Corporation, Unifrutti Tropical Philippines, San Miguel Corporation, Philamlife, Shell Philippines, PLDT Smart, and Aboitiz.

WORKSHOP Anchor Themes Workshop in UP Mindanao and UP Diliman

January 27, 2018 and February 1, 2018

EMIT C4C organized two workshops centered around anchor themes. These workshops aimed to clarify and elaborate on important themes and engage practitioners in a dialogue on crucial issues. The intention was to enhance both theory and practice in a learning space that encouraged the sharing of thoughts, initiatives, dilemmas, and trade-offs. The anchor themes included inclusive value chains, inclusive businesses, wicked problems, institutions, financing, and property rights.

The anchor themes workshop in UP Diliman was attended by an Assistant Secretary (now Undersecretary) of the National Economic and Development Authority, the Office of the Vice President of the Philippines, and

³ Rio Delgado started as Administrative Officer in July 2018. She became Administrative and Finance Officer in July 2019.

key stakeholders from the private sector, such as East West Seeds, Jollibee, and San Miguel Foods. The anchor themes workshop in UP Mindanao was attended by a Board of Investments (BOI) Governor and key staff from the Office of the Vice President of the Philippines. Both anchor themes increased policymakers' awareness and appreciation of the need to address agricultural problems holistically and pursue cross-sector to partnerships to fill institutional voids. The workshop in Mindanao also created significant opportunities for EMIT C4C to collaborate with the Department of Trade and Industry and the Board of Investments.

PRESENTATION

"Half-time: The Economy Three Years into the Duterte Administration"

April 23, 2019

Dr. Emmanuel De Dios, former Convenor and current Senior Research Fellow of EMIT C4C, presented data and analysis on key economic issues like agriculture, labor, employment, income, and expenditure to partners of EMIT C4C particularly to companies represented in the executive training program. In attendance were representatives from Jollibee Foods Corporation, Unifrutti Tropical Philippines, San Miguel Corporation, Philamlife, Shell Philippines, PLDT Smart, Aboitiz, Peace and Equity Foundation, and the Faculty of UP School of Economics.

WORKSHOP Closing the Digital Skills Gap in the Philippines

May 27, 2019

The workshop aims to begin unifying efforts to close the digital skills divide by discussing curriculum, resources, plans, policy intervention recommendation for and government institutions, particularly for the Commission on Higher Education (CHED) that may include the successful application of early education strategies; individually adaptive, low-cost artificial intelligence-based math learning platforms; workplace experience integration in high school and college science, technology, engineering and math courses; and lifelong

learning instruction. The workshop output on the academe's initiatives serves as an input to the Analytics Association of the Philippines (AAP) panel/presentation in the July 2019 APEC Project DARE forum.

WORKSHOP Anchor Themes Workshop in UP CIDS July 12, 2019

EMIT C4C organized an anchor themes workshop titled "Making Peace and Prosperity the New Normal in Mindanao." The workshop aimed to clarify and elaborate on concepts and practices related to peace, development, and community in Mindanao, particularly among Muslims. Among the presenters was Dr. Jose Jowel Canuday, Chair of the Department of Sociology and Anthropology at Ateneo de Manila University. He shared their findings on the unifying and divisive effects of social identities in Muslim Mindanao. According to their research, Muslims in the region identified more strongly with their religious identity than with their ethnopolitical affiliations. This suggests that religious identity can be a unifying element in the conflict-ridden context of Mindanao. In attendance were people from various institutions including Ateneo de Manila University, UP CIDS Program on Islamic Studies, World Bank, Peace and Equity Foundation, and Jollibee Group Foundation.

DISCUSSION AND WORKSHOP Inclusive Business, Wicked Problems, and Institutional Gaps during the ASEAN Orange Bootcamp

October 22, 2019

EMIT C4C was one of the presenters at the ASEAN Orange Bootcamp, which was organized by the Dutch Embassy in the Philippines and the Dutch Chamber of Commerce of the Philippines. The bootcamp brought together young professionals from the ASEAN region to discuss and plan for sustainable businesses. EMIT C4C's presentation covered topics such as social organizations, social capital, and technological innovations.

SEMINAR AND WORKSHOP Learning-by-Doing

November 19, 2019

This training improved the skills of DTI staff for future evidence-based policy and program making. The training was inclusive of mentorship with key civil servants, information, and research to assist export teams and the Comprehensive Automotive Resurgence Strategy (CARS) team. The training also introduced some tools like Stata which could optimize data processing of the teams.

WORKSHOP

Skills for Trade and Economic Diversification (STED) Workshop with the International Labour Organization (ILO) of the Bangsamoro Autonomous Region of Muslim Mindanao (BARMM)

April 27-28, 2023

ILO invited EMIT C4C to present its findings from the Sectoral Review and Value-Chain Study. These findings will be used by both the ILO and the BARMM government to plan for skill enhancement. Additionally, EMIT C4C facilitated one of the workshops during which opportunities for employment and livelihood, as well as the necessary skills to

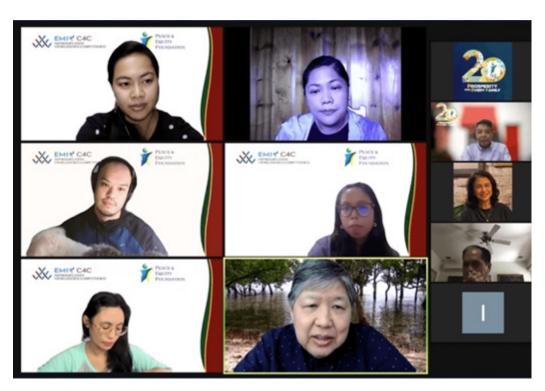
meet future demands, were discussed. The workshop was attended by various ministries, including agriculture, trade and industry, and the Board of Investments, from BARMM, as well as representatives from the Mindanao Development Authority (MinDA).

CONFERENCES AND RESEARCHES

Action Research on Inclusive Agriculture Value Chains in partnership Jollibee Group Foundation (JGF)

2017-2019

FMIT C4C and JGF co-designed performed a joint action research on the Farmer Entrepreneurship Program (FEP). The action research studied the value chains of those in the FEP and those that are not part of the program, the challenges, actors and key roles, lead firms, and the public policies needed to promote inclusiveness in agriculture. Kalasag Multipurpose Cooperative, Lamac Multipurpose Cooperative, and Alabat Island Farmers and Producers Cooperative committed to discuss and advocate for the policy and recommendations to their allies in both local and national governments.



Presentation of EMIT C4C action research to PEF Board of Trustees. Source: PEF

ACTION RESEARCH

Action Research on Inclusive and Fisheries Value Chains in partnership with Peace and Equity Foundation (PEF)

2018-2023

EMIT C4C and PEF forged a partnership to jointly do action research on agriculture value chains featuring its partner social enterprises and cooperatives including the Global Organic Wellness Corporation (GlowCorp), Malaga Cuenca Agrarian Reform Cooperative (MACARBEN), Kapunungan sa Gagmayng Mangingisda sa Concepcion (KGMC), and Laak MPC Co-operative (LAMPCO). The action research studied the supply and value chains, challenges, actors and key roles, lead firms, and the public policies needed to engender inclusiveness in the agriculture sector.

PRESENTATION

"Effective Academe-Industry Linkage and Partnership" to an International Conference organized by the Our Lady of Fatima University

November 10, 2018

Our Lady of Fatima University invited EMIT C4C to present at the international conference they organized with the theme "Synergizing

Partnerships in Advancing Research, Knowledge, and Service." The conference was attended by private universities from various countries. During its presentation, EMIT C4C discussed the methodologies for academe and industry linkage such as action research. Among the attendees in the conference were representatives of the Dutch Embassy in the Philippines and the Jollibee Group Foundation.

PUBLIC CONFERENCE Inclusive Agriculture Value Chains

July 18, 2018

EMIT C4C, in partnership with the Jollibee Group Foundation (JGF), UGP, Unifrutti, PinoyME Foundation, and the Dutch Embassy in Manila, hosted a conference on inclusive agriculture value chains. The conference featured discussions on interlinked financing, partnerships to address wicked problems, inclusive institutions, and institutional voids. Farmers' groups that participated in the action research discussed their farming experiences and how thev addressed challenges. The conference was attended by various stakeholders from the government including the Department of Agrarian Reform (DAR), the Department of Agriculture (DA), the Office of the Vice President of the Philippines (OVP).



EMIT C4c gave a presentation during the 14th National Convention on Statistics. Source: Provided by EMIT C4C.

Both DAR and DA adopted clustering, value chain analysis, and value chain programming to facilitate the use of end-to-end value chains.

Other stakeholders present came from the UP School of Economics, the UP Vice President for Academic Affairs, the private sector, and the civil society.

PRESENTATION

"Harnessing Big Data for Public Policy: The Case of Administrative Data from the Philippines" during the 14th National Convention on Statistics

October 3, 2019

EMIT C4C presented its study on Big Data for Public Policy to PSA, DTI, and other academic institutions. In attendance during the 14th National Convention on Statistics were key officials of PSA, most notably the incumbent National Statistician.

DISCUSSIONS, INTERVIEWS, AND OTHER ENGAGEMENTS

ROUNDTABLE DISCUSSION Roundtable Discussion (RTD) with Makati Business Club

July 16, 2018

EMIT C4C presented its research projects on inclusive business and inclusive agriculture value chains to officers of the Makati Business Club and other members of the private sector. After the RTD, Makati Business Club invited EMIT C4C to contribute to its column in the Philippine Daily Inquirer. EMIT C4C submitted two column prior to the pandemic.

PRESENTATION

Inclusive Business and Wicked Problems at the 2018 Corporate Social Responsibilities (CSR) Expo of the League of Corporate Foundations

July 19-20, 2018

Dr. Rob van Tulder, a Senior Fellow at EMIT C4C, delivered a presentation on inclusive business and wicked problems. His presentation initiated discussions on mechanisms, such as regulation and incentives, for promoting inclusive business in the Philippines.

INTERVIEW

Interview and Discussion with Former Mayors of San Jose, Nueva Ecija

August 8, 2019

During the interviews, EMIT C4C also discussed the preliminary findings of JGF's FEP (Farmer Entrepreneurship Program) and informed the local executives, which included one former mayor and one current mayor at the time of the interviews, about city government policies and programs that complemented the FEP.

The current mayor, at the time of the interview, continued to support the FEP. The offices involved in the FEP also expressed appreciation for learning from the action research which policies were commendable, as these policies appeared to have contributed to increased agriculture productivity and income for onion farmers. These policies included their intensive agricultural extension services and their proactive roles in assisting farmers in complying with the reporting requirements of agencies such as the Cooperative Development Authority.

PRESENTATION

Presentation of Action Research Findings on Inclusive Value Chains to the Office of the Vice President of the Philippines (OVP)

September 23, 2017

EMIT C4C presented the results of the action research on Saradit na Kristiyanong Katilingban (SKK) of PinoyME Foundation, Farmer Entrepreneurship Program of JGF, and the Transformational Business Partnership of Unifrutti and UGP to the Office of the Vice President, Maria Leonor "Leni" Gerona Robredo. This action research served as the model that the OVP (Office of the Vice President) used to assist farmers in the greater Naga area in organizing smallholders to supply vegetables to the public sector, especially hospitals. EMIT C4C, JGF, and the Lamac Multipurpose Cooperative went to Naga to discuss the mechanisms of the FEP to all pertinent stakeholders including farmers, cooperatives, microfinance institutions, rural banks, restaurants, and hospitals.

PRESENTATION

Sustainable Diplomacy and Inclusive Agriculture and Partnerships to the Netherlands Embassy in the Philippines

January 23, 2018

Dr. Rob van Tulder, a Senior Fellow at EMIT C4C, delivered a lecture on sustainable diplomacy to the Netherlands Embassy in the Philippines. The Dutch Embassy also hosted a dinner for EMIT C4C, as well as Dutch companies and organizations operating in the Philippines, including Kennemer Foods, East West Seeds, and East West Bank. During the dinner, EMIT C4C presented its preliminary action research findings.

INTERVIEW

Interview and Brainstorming with Mayor Fernando Mesa of Alahat, Quezon

October 15-16, 2019

The interview and discussion provided EMIT C4C with an opportunity to share the initial findings of the action research on the Alabat Farmer Entrepreneurship Program the mayor and his core staff, including the Municipal Planning and Development Officer and Municipal Agriculturist. The feedback from previous (anonymized) interviewees was discussed with him and his officials, and he stated that this feedback would be used to further strengthen support for smallholder farmers and key actors in value chains, such as processors and logistics suppliers.

PROJECT

Advanced Information Integration Platform - Data Science Para sa Bayan (AIIP - DSPB) Project

March 2019 - December 2021

This project convened stakeholders to develop a data lake, a unified repository that can catalyze evidence-based policies and decisions. The data lake project covers big data collaboration, data management, and the creation of a digital superhighway. The lack of reliable and up-to-date data on various issues during the COVID-19 pandemic, such as inaccessible food supply due to restrictions, inspired the Program to create this project. The data lake was initially populated with data on rice and other food

items. DA created an aonline farmers registry called "BayanAnihan" to ask for "data donation".

Stakeholders included the Board of Investments of the Department of Trade and Industry (DTI), the Department of Information, Communications and Technology (DICT), Department of Agriculture (DA), the UP Computational Science Research, the National Institute of Physics, and the UP Office of the President, and UP CIDS DSPP.

PRESENTATION

Presentation of Big Data Firm Analytics to the Automotive Sector

May 9, 2019

The Program spearheaded a discussion with DTI and the Philippine Statistics Authority (PSA) to analyze the automotive sector in the Philippines. The presentation of Big Data Firm Analytics covered broad patterns, micro trends, and policy insights about the automotive sector from 1991 to 2019. The discussion informed the DTI policies for the automotive sector. Among the branches of DTI that attended were the Export Marketing Bureau, the Board of Investments, the Industry Development Group, and the Competitiveness and Innovation Group.

DISCUSSION

The Whys and Many Hows and Sustainable Investments in VUCA World

July 8, 2019

As a follow-up to the 09 May 2023 discussion with DTI and PSA, the Program held another discussion. This discussion centered on the Whys and the Hows of sustainable investments within the world of Volatility, Uncertainty, Complexity, and Ambiguity (VUCA). Information and analyses espoused through this workshop further enriched policies for DTI and PSA wished to implement.

PRESENTATION

Presentation of Sustainable Business to the Philippine Chamber of Commerce and Industry (PCCI)

December 4, 2019

EMIT C4C and Jollibee Group Foundation presented its action research to trustees and members of the Philippine Chamber of



One of the business-for-peace recipients showing their products. Source: EMIT-C4C file

PROJECT

Empowering Moro Islamic Liberation Front (MILF) Communities to Transition Towards Peace

2020-2023

From 2020 to 2023, EMIT C4C partnered with the Dutch Embassy to provide livelihood support, raise awareness, and offer knowledge and skills training to former combatants of the Northwestern Mindanao Front of MILF. Over the course of these three years, EMIT C4C collaborated with several institutions. One of them was the Office of the Chancellor at UP Mindanao, which assisted EMIT C4C in conducting baseline research. In the later stages of the project, EMIT C4C also partnered with the Institute for Peace and Development at Mindanao State University - Iligan Institute Technology (IPDM MSU-IIT), facilitated reflection sessions and workshops for the Bangsamoro Women Auxiliary Brigade. Additionally, EMIT C4C collaborated with the Hineleban Foundation and the Pakigdait Foundation for various project implementations.

Through the project, the communities learned about the requirements for receiving projects from government, non-government, and private sectors. Additionally, the project offered policy recommendations, such as the use of cooperatives as vehicles for development interventions. EMIT C4C and its partners shared these suggestions with government agencies (e.g., Ministry of Agriculture, Ministry of Trade

and Industry, key Members of Parliament) and other stakeholders.

In the latter part of the project, EMIT C4C and its partners worked closely with 7 base camps in doing baseline on livelihood, jobs, and income and in training them on project management. Four training sessions were conducted, which culminated in the identification of 7 livelihood projects.

Presentation of Research Findings During the Public Forum of the International Labour Organization (ILO)

August 5, 2021

ILO tapped EMIT C4C to conduct a study on economic diversification, productive employment, and skills development through market and supply chain analysis. The study analyzed sectors and parts of the supply chain with growth potentials. Demand analysis informed growth prospects. The study also determined the extent to what skills, jobs, and enterprises could be oriented toward new demand conditions. The paper was disseminated to key government agencies.



A quick photo op with Click to Print. Source: EMIT C4C File

OTHER PROJECTS AND ENGAGEMENTS

Presentations during Grow Asia Conferences, Workshops, and Learning Sessions

2018-2019

Grow Asia is a multi-stakeholder platform established in 2015 by the World Economic Forum and ASEAN to foster more inclusive, resilient, and sustainable food systems. EMIT C4C is part of its learning alliance and was frequently engaged in discussions of its research findings prior to the pandemic.

Grow Asia has provided a platform for EMIT C4C to advocate the need to strengthen partnerships and value chains involving smallholder farmers. Through Grow Asia, EMIT C4C has been of assistance to farmers. The Program established meaningful relationships with numerous government, business, and civil society leaders, many of whom have already engaged with EMIT C4C to discuss topics such as clustering, diversification, and partnerships.

Network Maps of Supply Chains with the International Finance Corporation (IFC) 2019

IFC contracted EMIT C4C to create network maps of supply chains previously studied by the Program and UP Mindanao. These maps highlighted the strength of farmers' groups with strong connections to both the private and public sectors. They were subsequently included in IFC's Logistics Study for broader dissemination.



The Business for Peace conference organized by EMIT C4C in February 2023. Source: Hinelaban Foundation

EMIT C4C'S ROLE IN POLICY MAKING

ASSESSMENT OF 2017–2022 PERFORMANCE

Despite limited human and financial resources, EMIT C4C made significant contributions to the development of various sectors. The Program aimed to implement interventions such as inclusive science, inclusive business, inclusive value chains, increasing productivity and income, and improving the well-being of smallholder farmers, fisherfolk, and former combatants. It advocated for its policy proposals in offices that could champion them. Furthermore, it collaborated with key stakeholders to secure venues for learning, dialogue, and policy adaptation.

EMIT C4C played a pivotal role in promoting the idea that agriculture value chains, exports and trade, and peace require a systems approach, encompassing entire value chains. Stakeholders, particularly the government, should not merely provide one-off interventions without considering trade-offs and unintended consequences. We are making progress, as stakeholders from the government, private sector, and civil society are embracing key concepts and adopting recommendations that we introduced.

PROGRAM ON HEALTH SYSTEMS DEVELOPMENT

PROGRAM RATIONALE, OBJECTIVES, AND HISTORY

The Program on Health Systems Development (PHSD) became part of the University of the Philippines Center for Integrative and Development Studies (UP CIDS) in 2019. PHSD houses work that investigates problems and innovates solutions for health systems. Although this mission inevitably applies scientific rigor to the parts of health systems, the goal is to improve the whole in terms of overall performance and ultimate outcomes.

The Program's flagship project, the Philippine Primary Care Studies (PPCS), aims to develop, implement, and evaluate primary care benefits in rural, remote, and urban settings in the Philippines. PPCS has three sites: UP Health Services (UHS), the rural health unit (RHU) in Samal, Bataan, and the RHU in Bulusan, Sorsogon.

PROGRAM STAFF

Convenor	Leonila F. Dans, MD Professor, College of Medicine University of the Philippines Manila	January 2023- present
	Antonio Miguel L. Dans, MD Professor, College of Medicine University of the Philippines Manila	January 2019– December 2022
Co-Convenor	Jose Rafael A. Marfori, MD	January 2019-present
	Clinical Associate Professor, College of Medicine University of the Philippines Manila	
Senior Research Analyst	Josephine T. Sanchez	January 2019–present
Senior Project Officer	Maria Rhodora N. Aquino	January 2019-present
Junior Office Assistant	Nadesa P. Genson	July 2020-December 2021
Information Officer	Cara Lois T. Galingana	January 2019-present
Research and Publications	Regine Ynez H. De Mesa	2019-present
Steering Committee Members	Myrissa Melinda L. Alip, MD	January 2021–July 2022

	Leonila Dans, MD	January 2019 – December 2022
	Ramon Pedro P. Paterno, MD	January 2019 – September 2022
	Mia P. Rey	January 2019-present
	Nanette B. Sundiang, MD	January 2019– September 2022
	Edna Estifania A. Co, DPA	January 2019– September 2022
	Romulei Camiling Alfonso, MD	July 2021–September 2022
	Cristina Espino, MD	January 2019– September 2022
	Pura Wena Clacio-Clores, MD	July 2021–July 2022
	Jesusa T. Catabui, MD	January 2019– December 2020
Organization & Logistics Committee	Criselle Malibiran	January 2019– December 2022
Members	Chad Lester Lastrilla	January 2019-present
	Gillian Sandigan	January 2022- December 2022
	Knicole Angela Loquiente	July 2022-December 2022
Research &	Noleen Fabian	July 2021-present
Publications Committee Members	Janelle Micaela Panganiban	July 2021-December 2022
Data Management Committee Members	Arianna Maever Amit	July 2021-December 2022
	Herbert Zabala	January 2019– December 2022
	Zharie Benzon	January 2019– December 2022
IT Committee	Ray U. Casile, MD	January 2019-present
Members	Ryan Esconde	January 2019- December 2022
	Miguel Francisco Callo	January 2019- December 2022
	Sarah Navales	July 2021-December 2021
	Sarah Barretto	January 2022- December 2022
Communications Committee Members	Johanna Faye Lopez	January 2019- December 2022
	Karl Engelene Poblete	January 2019-present

2019-2022 PERFORMANCE AND HIGHLIGHTED ACTIVITIES

Given its mandate, PHSD's projects during the term of UP CIDS Executive Director Dr. Teresa S. Encarnacion Tadem heavily focused on primary care, healthcare readily available and needed immediately or on a day-to-day basis. PHSD saw that the health care systems in the country lacked reinforcement of its primary care, which is supposedly the first line of defense against diseases, typical sicknesses, and illnesses. Hence, PHSD's flagship project, the Philippine Primary Care Studies (PPCS). This flagship project aimed to develop and implement an effective, efficient, and equitable primary care benefit package tailored to the needs of rural, remote, and urban areas in the country. The researches of PPCS were directed toward the overall improvement and development of health systems in the Philippines.

In improving the health systems of the country, PHSD also held several meetings, webinars, and presentations with principals from various government agencies such as the Department of Health (DOH), the Philippine Health Insurance Corporation (PhilHealth), and the Senate Ways and Means Committee. At the time of PHSD's inception, COVID-19 hit the country. Although newly established, PHSD contributed to the efforts of the Center by providing research on the virus. Some of the projects and publications of PHSD are featured in the succeeding section.

philippine primary care studies Tony Dans MD Inday Dans MD Nanette Sundiang MD Regine De Mesa Raffv Marfori MD Clin Epi Clinical Epi MBA Anthropology Public Health **Buching Paterno MD** Jessie Catabui MD Edna Co Mia Rey Joy Sanchez Public Health **Up School of Business UP Health Service** UP School of Governance Overall Coordinator Lei Alfonso Cara Galingana Cayleen Capco Sarah Navales Bang Aquino RN

A list of the members of PPCS. Taken from PHSD's presentation during UP CIDS Convenors' Meeting on July 6, 2023

Software Developer

Software Developer

Finance Officer

Public Health

IT Officer

Accessibility to Primary Health Care

With the improvement of the Philippine health systems comes the broadening of accessibility. Primary care, being a basic public service, not only needs to upscale its system but also widen its reach. To achieve this, PHSD worked closely with key government agencies like DOH and PhilHealth, partnering with them in various researches, policy creations, rollouts, and other projects. Likewise, PHSD held several public forums and webinars to spread awareness of the availability of primary care services.

Presentations and Engagements with the Government Sector

Telemedicine & Digital Connectivity Webinar with DICT, Senate Ways and Means Committee, and Medical Doctors

12 August 2023

PPCS data was presented to the Department of Information and Communications Technology (DICT) headed by Secretary Gregorio Honasan. Other attendees included Senator Pia Cayetano and numerous healthcare professionals.

Dr. Antonio Dans highlighted the importance of connectivity in achieving primary health care in the Philippines, especially in remote areas. With interconnectivity, people will be able access to their primary care check-up even without going to the rural health unit. He pointed out how vital it is to have the whole country interconnected, especially during the pandemic. The data obtained from PPCS reports were used in the policy formulation and policy implementation of DICT, resulting in an Executive Order on satellite access.

Meeting with DOH - UpToDate Use and Subscription

January 25, 2023

A meeting was held with DOH-Disease Prevention and Control Bureau (DOH-DPCB) staff Mr. Renz Tating to discuss the subscription of UpToDate, a point-of-care medical resource software system of Wolters Kluwer that optimizes evidence-based clinical resource.

DOH-DPCB planned to subscribe to UpToDate for the municipal health officers nationwide. DOH-DPCB was also informed how PPCS was able to get in the donations program. Accreditation of UptoDate in the Professional Regulations Commission (PRC) was also discussed.

Meeting with the Samal LGU

March 6, 2020

A meeting with the local government unit (LGU) of Samal and the Program's private partners was held in Bataan last March 6, 2020. Collaboration for the implementation of Republic Act No. 11223, known as the Universal Health Care Act was discussed during the meeting.

Meeting with Sorsogon Government Officials

August 6, 2020

PHSD Co-convenor Dr. Raffy Marfori had a face-to-face meeting with Sorsogon Governor Chiz Escudero and provincial government officials to discuss the possible activation of primary care in the province. Four areas that were discussed include the deployment of PhilHealth's eKonsulta module, equipment and connectivity, training on EHR use, as well as COVID-19 response and contact tracing. The data obtained from PPCS reports were used by the Sorsogon LGU in their health system improvement policy formation.

Sorsogon Inception Meeting with PH3D

A meeting was held with the provincial LGU officials of Sorsogon to discuss Universal Health Care (UHC) issues and how to resolve them at the LGU level.

Planning for E-Konsulta Launch

2019

PHSD helped with the PhilHeath Electronic Konsulta (E-Konsulta) Launch in Bataan and Sorsogon. E-Konsulta is a PhilHealth-developed web-based stand-alone application used by the Konsulta facility as an interim electronic reporting system.

• Bataan, April 7, 2022

The PPCS Samal team met with the Samal MHO and the E-Konsulta team to discuss the upcoming launch in Bataan. The E-Konsulta team requested for the help of the PPCS team to help with the planning and rollout of E-Konsulta in the different municipalities in Bataan. The E-Konsulta team from DOH and representatives of United States Agency for International Development (USAID) Philippines attended this meeting.

Sorsogon

Dr. Raffy Marfori met with the E-Konsulta team in Sorsogon to discuss the upcoming launch. The E-Konsulta team requested help from the PPCS team to plan and roll out E-Konsulta in the various municipalities in Sorsogon.

Meeting with Dinalupihan and Samal MHO

July 27, 2022

Dr. Leonila Dans, PHSD's Project Leader for the rural site, and PHSD Convenor Dr. Antonio Dans, together with the PPCS staff, had a meeting with the Dinalupihan and Samal Municipal Heath Office (MHO) and health officials to discuss the impact of a strengthened primary care system at the urban, rural, and remote sites. The essential functions of primary care were enumerated. Likewise, areas to be strengthened were also discussed. A checklist on how to start primary care in their community was provided to ensure proper fund management.

Public Forums and Webinars

DOH Health Forum

October 20, 2022

Dr. Leonila Dans presented the PPCS utilization of consults at the DOH Health Forum. This webinar was attended by different stakeholders and medical organizations. During the webinar, a comparison was made between the use of consults in urban, rural, and remote sites. The increased utilization of Samal, a rural site, was attributed to the close coordination of the LGU with the rural health unit (RHU).

Lecture on Telemedicine/Teletriage with RHU Healthcare Workers

April 24, 2020

Online trainings on the proper implementation of telemedicine, the provision of remote clinical service via real-time two-way communication between the patient and the healthcare provider, were done for the two sites. Options that can be used by the doctors, nurses, and midwives to conduct visits were discussed. The importance of triage and task shifting were also part of the lecture. The data obtained from PPCS reports were used in the policy formulation of the Samal and Bulusan LGUs.

Telemedicine for Geographically Isolated and Disadvantaged Areas (GIDAs) — Quality Information for Quick Action webinar

February 4, 2022

Dr. Dans presented the different modes of telemedicine consultation (video, audio, and text). He described the benefits of each and their limitations. He also discussed the timing, the purpose of each mode and the persons involved. He shared his own experiences in the clinic and emphasized the importance of connectivity.

IMPROVING THE PHILIPPINE HEALTH SYSTEM

Access to primary care is but one minute part of the overall Philippine health care system PHSD seeks to develop and optimize. Apart from accessibility, PHSD also directed their efforts towards other problems in the healthcare system. These issues included the low capacity of healthcare workers in using digital technology for healthcare and the digitalization of patient records and other documents. PHSD engaged with both the government sector and the private sector. PHSD firmly believes that private-public partnerships (PPPs) are needed to optimize and upscale the health system in the Philippines.

Presentations and Engagements with the Government Sector

Presentation of Reports to DOH and the PCHRD

April 3, 2020; June 9, 2020; October 30, 2020

PPCS Annual Report was discussed in detail with the DOH Health Policy Development and Planning Bureau (HPDPB), the Bureau of Local Health Systems and Development (BLHSD), the Philippine Council for Health Research & Development (PCHRD) representatives.

The first quarter progress report was also presented. Problems encountered and their resolutions were also discussed. Data obtained from PPCS reports were used for DOH policy formulation.

Presentation of PPCS Data to PhilHealth

June 3, 2020

PPCS data on consultations and monthly utilization of benefits (medicines, laboratory tests, and transportation allowances) were presented to PhilHealth. Data obtained from PPCS reports were used for PhilHealth policy formulation.

Presentation of PPCS Data to the Senate Ways and Means Committee

August 25, 2020

The activities and results of the PPCS project were presented to the Senate Ways and Means Committee Chair Senator Pia Cayetano. Inputs for legislation to improve healthcare services and augment the health workforce in the country were also discussed in the meeting. The data obtained from PPCS reports were used in the policy initiation of the Senate Ways and Means Committee.



The strategy-calibration series was facilitated by Dr. Lei Camiling Alfonso. She discussed why PHSD needed to calibrate: the previous year had been challenging, leading to the postponement of many planned events. As a result, PPCS Program's objectives might have become outdated or ineffective. The activity aimed to assist the Program in organizing its PPCS plans and goals for the upcoming year. PHSD also discussed its intended impact on PPCS and the necessary actions to support it. Assessment of the Program's objectives and action planning were also conducted, with the ultimate goal of benefiting all Filipinos. Source: Josephine T. Sanchez

Linking Mechanisms for Financing Primary Health Care & Governing Policies of Community Outpatient Benefit

October 14, 2021

Dr. Antonio Dans discussed the importance of linking the RHU to the service delivery network (pharmacies, laboratories, and transportation system). This can only be done by having mobile and internet access in all areas of the Philippines to make primary care accessible to all. Data obtained from PPCS reports were used in the policy formulation of DOH and PHIC.

Presentation of Y2 Results to PhilHealth March 21, 2022

Dr. Dans presented the PPCS results for the past two years (Y2) to the PhilHealth officials. He pointed out the strategies that were used in the study to resolve governance issues. At the end he gave a summary by identifying the top 10 lessons learned in PPCS. The data obtained from PPCS reports were used in PHIC's policy formulation of PHC.

Presentation of Computerization EHR to Address System Needs of Mabini Community Hospital

June 23, 2021

Dr. Jose Rafael Marfori coordinated a presentation on Electronic Health Record (EHR) and hospital information systems compatible with UHC. This aimed to address urgent system gaps at Mabini Community Hospital, where a related Rural Surgery program was being planned. The systems introduced focused on ensuring proper PhilHealth claims processing and patient information integration across levels of care.

Feedback Session on the Sixth Month of the Electronic Health Records (EHR) System Pilot with Pasig City UHC Implementers

December 21, 2021

Dr. Jose Rafael Marfori co-facilitated a meeting with healthcare officials and healthcare personnel end-users from Pasig City, where the e-Med Primary Care Health Information System was being piloted since July 2021. This system is a PPCS research product now being co-

developed and deployed through a partnership between UP Manila and E-Med Healthcare Solutions, Inc. The system was designed for UHC and is being marketed with a focus on local government implementation of health systems integration in pursuit of the UHC Act.

Meeting with Samal Governor

November 24, 2022

Dr. Dans, together with the PPCS Samal site staff. had a meeting with the Samal governor and some local officials to give them a background on PPCS. There was a brief presentation of PPCS results and its work for the past three years. A discussion followed after the presentation, focusing mainly on the outcomes, particularly on the use of the EMR and the public-private partnership when it comes to the service delivery network. The data obtained from PPCS reports were used in the policy formulation of Samal LGU.

Postgraduate Medical Education — DOH | Philippine Primary Care Studies Phase 1 and 2

November 23, 2021

PPCS survey results for years 1 and 2 were presented to DOH. Dr. Antonio Dans pointed out the differences between the rural and remote sites wherein primary care was more accessible for the former because there were more healthcare workers attending to patients. Survey results also show that patients at the rural site have better quality of care and therefore, were more satisfied.

Presentation of PPCS Data to Chancellor Fidel Nemenzo

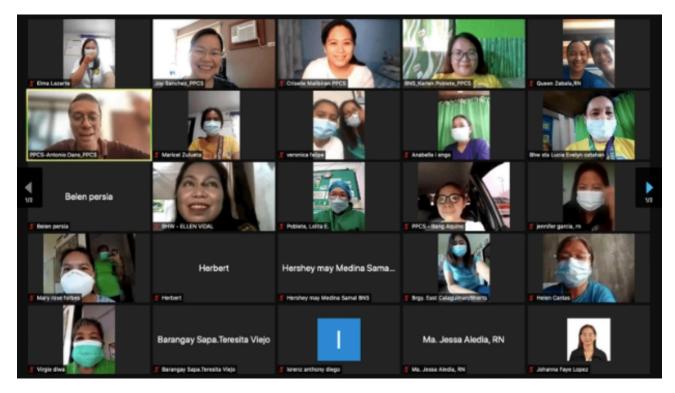
August 7, 2020

Updates on the activities and outcomes in the UP Health Service site were presented to UP Diliman Chancellor Fidel Nemenzo. Ways on how to adapt the system being used by PPCS study for all UPHS employees were discussed.

Use of the EHR and PhilHealth Requirements

January 24, 2022

A meeting was held with the UPHS doctors to explain the updates and the new features



A picture from the bi-weekly learning series "UpToDate Club" with healthcare workers from Samal. Source: Josephine T. Sanchez

of EHR. Discussions on the PhilHealth requirements for the electronic health records was also done. Questions regarding the use of the EHR were also answered by the PPCS team.

Meeting on Data Privacy on EHR

September 18, 2020

A consultation session was organized with Dr. Raymond Francis Sarmiento, UP Manila Chief Data Privacy Officer, to discuss how data privacy of patients can be ensured in the use of electronic health records.

E-Med Training for Healthcare Workers in Samal RHU

April 21, 2021

Training for E-Med was conducted for the midwives stationed in different barangay health stations in Samal.

Geriatrics Training for Healthcare Workers in Samal RHU

April 21, 2021

Geriatrics and UpToDate training was conducted for Samal healthcare workers.

Geriatrics Training for Healthcare Workers in Bulusan RHU

May 27, 2021

Geriatrics and UpToDate training was conducted for Bulusan healthcare workers.

Virtual EHR Training for One Hospital Command Center

October 22, 2021

Dr. Jose Rafael Marfori co-presented a training session directed at end-users and managers of the One Hospital Command Center (OHCC). This was set up after the pandemic began for coordinating inpatient demand across hospitals. That function is a core part of health provider network coordination, which is expected of primary care under the UHC Act. Hence, the need to maximize the clinical functions built into the e-Med Primary Care Health Information System, a PPCS research product now being co-developed and deployed through a partnership between UP Manila and E-Med Healthcare Solutions, Inc. This was designed for UHC and is being marketed with a focus on local government implementation of health systems integration in pursuit of the UHC Act.

Monthly Meeting of the Provincial Health Officers Association of the Philippines

November 12, 2021

Dr. Jose Rafael Marfori presented the e-Med Primary Care Health Information System to the Provincial Health Officers Association of the Philippines (PHOAP). The UP Manila Chancellor provided an informative and inspirational message.

Presentations, Meetings, and Engagements with the Private Sector

Meeting with Wolters Kluwer — Presentation of UpToDate survey results February 2, 2022

The PPCS team presented the UpToDate survey results to the Wolters Kluwer representatives. They were pleased that PHSD used UpToDate to train the healthcare workers in the rural and remote areas of the Philippines. Wolters Kluwer highlighted that the Philippines is the only country where nurses, midwives, and barangay health workers use UpToDate. This meeting was also attended by DOH representatives.

WEBINAR

Advancing Globally Competitive Medical Education in the Current Information Society

May 27, 2022

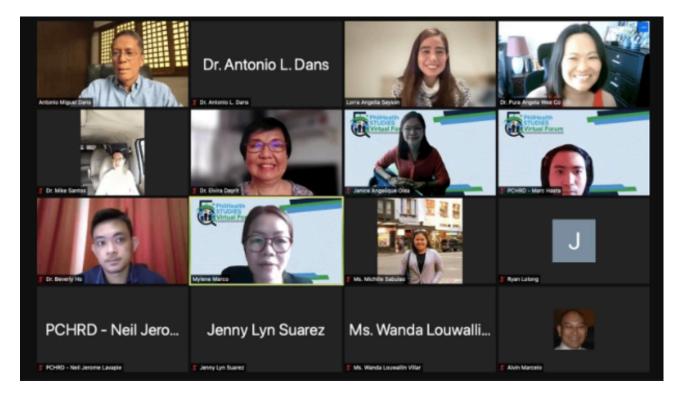
The lecture was conducted by Dr. Antonio Dans in cooperation with UpToDate. Attendees were medical students in the Philippines. He gave an overview of the different platforms that can be used by doctors to research on a specific illness. He pointed out the importance of having a tool that is accessible, easy to navigate, and regularly updated.

Public Forums and Webinars

DOH Regional Research Forum: "Primary Health Care Resiliency Amidst Emerging and Re-emerging Diseases"

November 5, 2021

PHSD presented PPCS data to healthcare workers. Dr. Antonio Dans discussed the results of Samal and Bataan as well as how they were able to continue primary care even during the pandemic. He highlighted the importance of



In "Reexamining Health Systems Towards a New Normal," a virtual forum hosted by both the Department of Science and Technology and PhilHealth (DOST-PHIC), Dr. Antonio Dans discussed transforming primary healthcare and identifying the imperative steps for addressing inequities in health care access. Source: Josephine T. Sanchez

connectivity in achieving primary health care in the Philippines especially in the remote areas. The data obtained from PPCS reports were used in the policy formulation of DOH.

Department of Science and Technology - PhilHealth (DOST-PHIC) Virtual Forum: "Re-examining Health Systems Towards A New Normal"

November 10, 2021

Dr. Antonio Dans discussed the transformation of Primary Health Care, particularly the imperative steps for addressing inequities in health care access. He described the interventions that were developed by PPCS to strengthen primary care at the three study sites (UPHS, Samal, and Bulusan). He pointed out the importance of having enough doctors, nurses and midwives in all RHUs in the country. He also discussed workforce development through motivation, training, continuing professional development through the use of UpToDate and task shifting to the barangay health workers.

Philippines Data Driven Development (PH3D) Online Learning Series

September 9, 2021

This webinar focused on the experiences of various local government units and how they achieved success in improving the healthcare system within their respective provinces. Dr. Antonio Dans presented the PPCS data collected from three study sites: urban (UP Health Service), rural (Samal, Bataan), and remote (Bulusan, Sorsogon). He emphasized the importance of collaboration between the public and private sectors for the government to succeed in achieving universal healthcare. The meeting was also attended by the Action for Economic Reform group and representatives from the European Council.

Alternative Class Learning Experience (ACLE) on Public Health and Community-led Health Responses

December 10, 2021

Ms. Regine De Mesa shared her grassroots healthcare experiences, providing an overview of PPCS. Her presentation emphasized the importance of strengthening health systems

through primary care and clarified the roles of doctors and community health workers. Ms. De Mesa is the head of PPCS' research committee.

Quality of Care Study Presentation of Pediatrics Residents

September 23, 2022

Dr. Leonila Dans, the PHSD Project Leader, facilitated a presentation by pediatrics residents on the data from six quality of care studies. The meeting was attended by all PPCS staff, and the presented data included the following:

- 1.) Turnaround time of consults in the primary care study;
- 2.) Acute gastroenteritis clinical practice guidelines (cpg) adherence;
- 3.) Frequency distribution of pediatric primary care cases;
- 4.) Asthma adherence;
- 5.) Telemedicine pediatric conditions and platforms; and
- 6.) Antibiotic prescription patterns.

A question-and-answer portion was conducted after each presentation.

Lecture on Telemedicine/Teletriage

June 18, 2020

Online training sessions were conducted for UP Health Service doctors and staff on the proper implementation of telemedicine. The sessions covered various options for conducting visits by doctors, nurses, and midwives, and emphasized the importance of triage and task shifting.

Technology-enabled Solutions for UHC: Webinar on EHR package for LGUs

October 13, 2020

E-Med, a primary care information system for UHC, was introduced to LGUs from Luzon, Visayas, and Mindanao in a series of webinars held on October 13, 14, and 15. E-Med was produced by the DBP Data Center, Inc. (DCI), in collaboration with the PPCS. It is packaged with satellite internet infrastructure, training, hardware and initial consumables, financing by the DBP, and a licensing fee structure to encourage LGUs to offer better primary care services through more providers.

PH3D Online Learning Series: Health and Data in Local Governance

January 19, 2022

Dr. Dans shared PPCS data with provincial health officials (PHO). He emphasized that at the heart of governance issues lies the Health Information System (HIS). He also mentioned that a potential area for improvement in this regard is the availability of personnel to address data-related queries. Having a robust HIS system in place facilitates patient care. The webinar was attended by Sorsogon PHOs and members of the organization Action for Economic Reforms.

WEBINAR

Health Information and the Key Role It Plays

June 9, 2022

Dr. Antonio Dans, in cooperation with E-Med, conducted this lecture, which emphasized the significance of health information and a robust electronic medical system. The lecture highlighted the importance of maintaining a single patient record throughout their healthcare journey to ensure effective patient care. Public health officials from Sorsogon attended the activity.

WEBINAR

5th National Cardiovascular Summit: Digital Health Solutions for Universal Health Care — PPCS

October 14, 2021

Dr. Antonio Dans discussed UHC and the importance of the health information systems in making primary care accessible to all. He presented the PPCS results and enumerated the impact it has on the pilot sites. He pointed out the seven potential impacts, which are increased utilization of primary care, increased pandemic resilience, increased spending capacity, reduced out-of-pocket expenses by the patients, increased patient satisfaction, and lastly, detection of misuse, overuse, and fraud.

WEBINAR

Philippine Primary Care Studies for the Philippine Society of General Internal Medicine

October 18, 2021

Dr. Antonio Dans discussed the importance of inter-connectivity in the Philippines. He pointed out that better healthcare access up to the level of the barangay will only be possible if there is mobile and internet connection even in the



Dr. Antonio Dans, Convenor of PHSD, discusses the basic rule "APAT DAPAT" to prevent the spread of the COVID-19 virus during a webinar in coordination with the Decolonial Studies Program of UP CIDS and the UP Center for Women's Gender Studies. Source: Josephine T. Sanchez

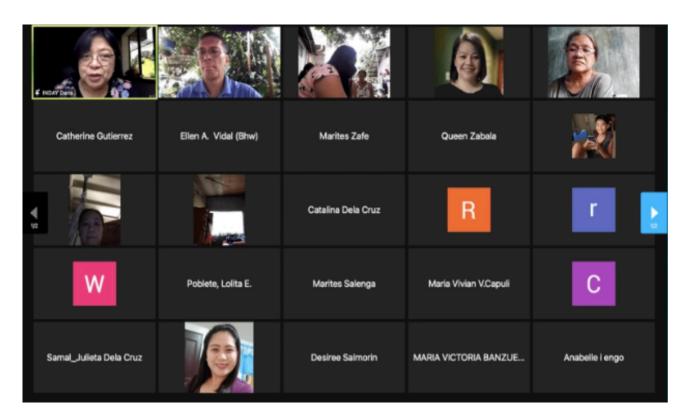
farthest and most remote areas in the country. Connectivity will give the doctors the ability to do telemedicine consults. More people will have access to health care. More access to healthcare will then improve the quality of care.

text). He described the benefits of each and their limitations. He also discussed the timing, the purpose of each mode and the persons involved. He shared his own experiences in the clinic and emphasized the importance of connectivity.

WEBINAR UHC for the General Internist

May 2, 2022

Dr. Dans presented the different modes of telemedicine consultation (video, audio, and



PHSD Convenor Dr. Antonio Dans discusses proper sanitation guidelines to prevent the spread of COVID-19. Source: Josephine T. Sanchez

COVID-19 IMPACT AND RESPONSE ASSESSMENT

PHSD, as a health system research program of UP CIDS, also contributed to the research of the COVID-19 pandemic. PHSD conducted two webinars on how to prevent the COVID-19 spread.

WEBINAR COVID-19 sa Hangin

July 10, 2021

Dr. Antonio Dans gave a lecture on how the COVID-19 virus can be transmitted. He also shared important guidelines in preventing the

acquisition of the virus. Dr. Dans also gave tips on how to prevent the virus from spreading in one's household and community. Emphasis was placed on the basic rule "APAT DAPAT" which are the following:

- 1.) Proper air circulation
- 2.) Physical distancing
- 3.) Always wear mask and face shield
- 4.) Thirty minutes interaction or less.

The webinar was attended by the UP CIDS personnel and program staff. This was done in coordination with the Decolonial Studies Program & UP Center for Women's and Gender Studies.

COVID-19 Proper Sanitation Guidelines

September 18, 2021

Dr. Antonio Dans discussed proper sanitation guidelines for prevention of COVID-19. He emphasized the need to follow "APAT DAPAT".

PHSD's outcomes and contributions from 2019 to 2022 were novel and sustainable, comprehensive and interdependent, and above all, seminal to health system reform in the Philippines. The Program demonstrated and documented several important solutions working together for networked primary care delivery in urban, rural, and remote areas.

Primary care is the most neglected part of health systems in the country. The system modifications and optimizations implemented by PHSD—and some of their useful effects—lasted throughout the study with constant improvement and in some ways outlasted the study.

The outcome areas were selected to assess the system's performance across various aspects

used to evaluate health systems. Failure in any of these areas would result in stakeholder dissatisfaction and hinder their ability to fulfill their roles, potentially perpetuating the problems facing primary care. Addressing a wide range of issues simultaneously required thorough research, design, and testing for each aspect, reducing the risk of a single aspect negatively impacting the entire system.

Primary care is mentioned over thirty times in the UHC Act of 2019. The Program built on this law. The Program's experts, experiences, and methods and results were fed into this law during its development. This law prescribes health networking and primary care-based healthcare leveling principles that are derived also from past smaller policies.

When judged by its novelty, longevity, comprehensiveness, interdependence, and ability to influence policy, PHSD's contributions and/or outcomes have no doubt performed beyond excellence.

PHSD'S ROLE IN POLICY-MAKING

How does your Program define/evaluate "public policy" and what do you think is your role in the policy making process?

Public policy, within the context of PHSD, encompasses a wide spectrum, ranging from the formal cascade of legal frameworks to the non-legal conventions that shape how healthcare is conceived, delivered, accessed, and experienced.

The formal hierarchy of laws, which we refer to, codifies our collective values as a society, beginning with international conventions that establish health human rights as the ultimate foundation and driving force. It extends to national laws and the guidelines issued by various government agencies, and filters down to local ordinances, recognizing that the implementation of the UHC Act is largely the responsibility of local government units (LGUs).

In addition to this formal legal framework, the landscape of primary care in the Philippines, characterized by decades of lagging behind compared to international best practices, is also influenced by rules that are less legal and more social, behavioral, informational, and even financial and commercial in nature. PHSD's research endeavors are designed to address these multifaceted aspects of the policy and systems environment. The Program's role is to showcase what's achievable, bridge knowledge gaps, provide input on House Bill drafts, educate others, and actively engage in high-level meetings to support advocates in their efforts.

Through PHSD's work, it can gather expertise and apply global knowledge to the local setting.

How do you think UP, as a whole, can play a bigger role in policy making? How can we strengthen the links, trust, and communication ties between/among the academe and government and other stakeholders?

Use UP's convening power to gather lawmakers and policymakers to discuss issues. Hold free public lectures in our many venues. Strengthen UP's knowledge dissemination capabilities which involves: infographics generation software for TVUP, tapping into the Colleges of Fine Arts or Music or Communications to synergize with Political Science or Law or Business, Consolidate UP's communications channels so that they refer to each other, build on each other's content. Generate new ones (e.g., the international newsletter called The Conversation blends academics and journalism and is all written by professors).

PROGRAM ON SOCIAL AND POLITICAL CHANGE

PROGRAM RATIONALE, OBJECTIVES, AND HISTORY

The Program on Social and Political Change (PSPC) provides a platform for understanding the varied social and political challenges facing modern Philippine society and polity from a multidisciplinary perspective. PSPC designs empirical studies, which form the basis for policy inputs and discussions at the local, national, and international level.

PROGRAM STAFF

Co-Convenor	Maria Ela L. Atienza, Ph.D.	January 2017–
	Professor, Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	present
	Jorge V. Tigno, D.P.A.	January 2017–
	Professor, Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	present
Senior Project	Maria Corazon C. Reyes	June 2023-present
Assistant	Nathaniel P. Candelaria	July 2022–February
	Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	2023
Research Fellows	Aries A. Arugay, Ph.D. Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2019– December 2019 and January 2021– December 2021
	Francis Joseph A. Dee	January 2018–
	Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	June 2018
	Jean Encinas-Franco, Ph.D. Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2018– June 2018 and January 2021– December 2021

	Jan Robert R. Go, Ph.D. Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2018– June 2018 and January 2021– December 2021
	Rogelio Alicor L. Panao, Ph.D. Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2018–June 2018
	Maria Lourdes G. Rebullida, Ph.D. Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman and Faculty, Development Academy of the Philippines	January 2021– December 2021
	Matthew Miranda Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2021– December 2021
Junior Research Associate	Alina Jesam D. Jimenez	July 2018–July 2022

2017-2022 PERFORMANCE AND HIGHLIGHTED ACTIVITIES

The task of the Program on Social and Political Change (PSPC) is to provide a platform for understanding the varied social and political challenges facing the country today. Broadly, the aim of PSPC is to allow experts from a variety of disciplines in the University to develop a better understanding of past, current, and future social and political tensions that can arise and have an impact on modern Philippine society and polity. It is designed to produce empirical studies using a variety of methods and approaches to better understand the different social and political issues, transitions, and disruptions affecting the country and the world. These studies form the basis for policy inputs and discussions at the local, national, and international levels.

PSPC has contributed to and disseminated various policy briefs, monographs, and other publications to multiple levels of government and educational institutions. The Program

has consistently engaged with local and international organizations. Both face-toface and online public discussions have also benefited government personnel, faculty, students, and civil society organizations. The pandemic, while posing a challenge, also compelled the program to be more innovative by turning to webinars and podcasts, which attracted a more diverse audience. While faceto-face engagements brought in faculty and students from Metro Manila, webinars and podcasts helped PSPC reach individuals both outside Metro Manila and abroad. PSPC's work has already gained traction with the Philippine Congress and various government departments and agencies. They have reached out to us for our research findings and recommendations, as have various local and international academics. other academic institutions, publishers, and media practitioners. Additionally, several civil society organizations, both domestically and

abroad, also appreciate the program's research and other outputs. What was not anticipated is that PSPC's monographs, policy briefs, and discussion papers have been warmly received by faculty and students in political science and other social sciences at universities who are constantly seeking more accessible, open-access literature for their courses.

The projects of PSPC during the term of Executive Director Encarnacion Tadem focused on reforms in government, democracy, Philippine international relations and linkages, and other relevant social issues of Philippine society.

For government reforms, PSPC conducted several projects about the 1987 Constitution of the Republic of the Philippines, the government structure, and government processes. PSPC also examined the state of democracy in the Philippines, producing several lectures, fora, and publications. The Program studied the Philippines in relation to the sociopolitical context of neighboring nations. Some topics include the West Philippine Sea dispute, food security, and immigration. Other projects of PSPC touched on relevant social issues such as the war on drugs, nuclear energy and other options, the State of the Nation Addresses (SONA), and the COVID-19 pandemic.

The succeeding sections show some of the featured research and projects of PSPC.

GOVERNMENT REFORMS

As mandated, PSPC provided a platform for discourse on pressing issues and challenges that Philippine society faces today. Many of the projects of the Program during Dr. Tadem's term were about the Philippine Constitution and government structure and government processes.

The Philippine Constitution

Constitutional Performance Assessment of the Philippines 1987 Constitution2018

The specific objectives include: adapting and applying International Institute for

Democracy and Electoral Accountability's (IDEA) constitutional performance assessment tool in the case of the Philippines; producing a shareable report of findings and conclusions from the assessment and disseminating it to key actors involved in discussions on charter change to promote a more evidence-based process of constitutional assessment and possible change; contributing to piloting and refining International IDEA's guiding methodology for assessing constitutional performance, including providing feedback and suggesting modifications; and creating a baseline understanding of charter change initiatives.

UP CIDS and International IDEA published public policy monographs, *Chronology of the 1987 Philippine Constitution* in 2019, *Constitutional Performance Assessment of the 1987 Constitution: Summary of Findings* in 2020, and *Constitutional Performance Assessment in the Time of a Pandemic: The 1987 Constitution and the Philippines' COVID-19 Response* also in 2020. These publications were created to accommodate developments resulting from of the pandemic and lockdowns. Online copies may be accessed via the following links:

- Chronology of the 1987 Philippine Constitution (UP CIDS website)
- Chronology of the 1987 Philippine Constitution (International IDEA website)
- Constitutional Performance Assessment of the 1987 Constitution: Summary of Findings (UP CIDS website)
- Constitutional Performance Assessment of the 1987 Constitution: Summary of Findings (International IDEA website)
- Constitutional Performance Assessment in the Time of a Pandemic: The 1987 Constitution and the Philippines' COVID-19 Response (International IDEA website)

Participation in the House Committee on Constitutional Amendments Hearing

February 12, 2020

PSPC Co-Convenor and Constitutional Performance Assessment Project Leader, Prof. Maria Ela Atienza, and Prof. Jean Encinas-Franco, PSPC Fellow, served as resource persons in the House of Representatives' Committee on Constitutional Amendments hearing on February 12, 2020. They shared the findings and recommendations of the Constitutional Performance Assessment project, and distributed print copies of the assessment to the Committee and to other participants of the hearing.

News Feature of Constitutional Performance Assessment in *Business Mirror*

February 14, 2020

Business Mirror covered Dr. Atienza's presentation of the major findings and recommendations from the Constitutional Performance Assessment with the recently held hearing of the House Committee on Constitutional Amendments.

INTERVIEW

Rappler Talk Investigative: UP Professor Maria Ela Atienza on assessing the 1987 Philippine Constitution

March 3, 2020

Dr. Atienza was interviewed live by *Rappler* editor-at-large Marites Vitug. They discussed the importance of reviewing the constitution and

how the proposed reforms and amendments of the assessment could be achieved. Watch a video of the interview.

WEBINAR

"Constitutional Performance Assessment in the Time of a Pandemic: The 1987 Constitution and the Philippines' COVID-19 Response"

August 6, 2020

Dr. Atienza and the rest of the research team reviewed these findings and assessed how the pandemic has impacted the performance of the 1987 Constitution. The new assessment also identified areas and trends to monitor as the Philippine government responded to COVID-19. The webinar provided a platform policymakers, representatives of local governments and government agencies, policy researchers, civil society, media, and students to discuss how to maintain the effectiveness of the Constitution during emergencies and what changes or improvements are needed, not only in the Constitution but also in ordinary legislation and implementation. This marked the first webinar organized by a UP CIDS program since the onset of the pandemic and lockdowns. A recording of the webinar can be viewed on YouTube.



Banner photo of "Rappler Talk Investigative: University of the Philippine Professor Maria Ela Atienza on Assessing the 1987 Philippine Constitution." Source: Rappler



A screen capture of the webinar with panelists on standby. Source: UP CIDS

CONFERENCE

Philippine Political Science Association (PPSA) International Conference 2019 in Clark, Pampanga

May 27-29, 2019

Dr. Atienza and colleagues organized two panels and presented their preliminary findings under the title, "Constitutional Performance Assessment of the 1987 Philippine Constitution."

CONFERENCE

The First Philippine Public Policy Conference 2019, National College of Public Administration and Governance, University of the Philippines, Diliman

November 1-22, 2019

Dr. Atienza and almost all PSPC faculty fellows who were researchers under the 1987 Constitutional Assessment Project presented their preliminary findings through two panels during this event.

CONFERENCE 2021 PPSA International Conference

June 14-18, 2021

Dr. Atienza and the constitutional performance assessment project team presented their papers in a virtual roundtable discussion. They discussed the findings of the project on constitutional performance assessment of the 1987 Constitution, with a component on developments since COVID-19. This has been published as a monograph and as a discussion paper in 2020.

GOVERNMENT STRUCTURE AND GOVERNMENT PROCESSES

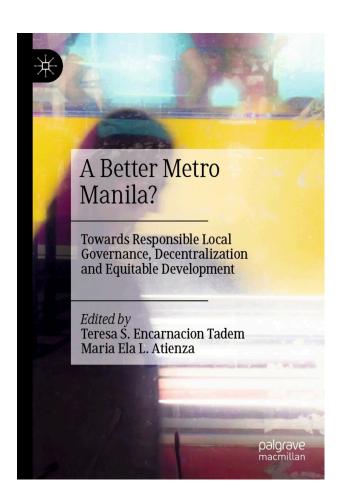
PUBLICATION

The Administrative Region of the Philippines: A Study on the Implications of Federalism in the National Capital Region and Considerations for Forming the Federal Administrative Region 2018

The study provides inputs for the Duterte administration's initial plans of creating a federal state out of the National Capital Region (NCR). It aims to address the existing knowledge gap

on the possible implications of federalism on the NCR, the seat of government and economic center of the country. Research papers were compiled into a project report submitted to the Department of the Interior and Local Government – National Capital Region (DILG-NCR), the main project funder. Some of these were also published as UP CIDS policy briefs and proceedings were also published. Also, a peer-reviewed academic book out of the research papers was published by Palgrave Macmillan in 2023. The proceedings and details about the book may be accessed:

- Empowering Local Governance in the Philippines: Policy Studies for the National Capital Region
- Eight Ways to Make a 'Better Metro Manila' (And Other Philippine Local Government Units)
- A Better Metro Manila? Towards Responsible Local Governance, Decentralization, and Equitable Development



PROJECT Policy Studies for Political and Administrative Reform (PSPAR)

2021

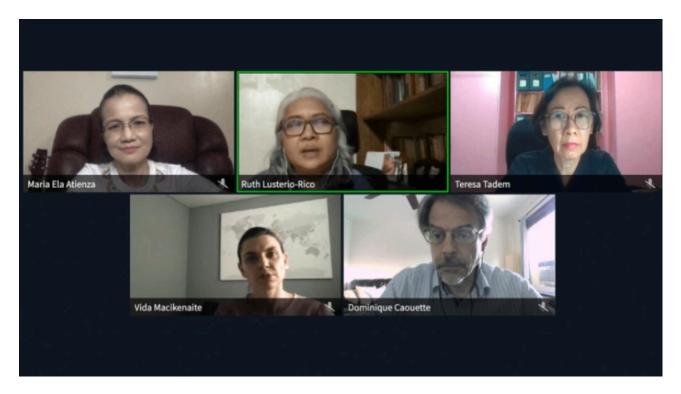
Policy Studies for Political The Administrative Reform (PSPAR) project aims to bridge the gap between academic research and policymaking. This was funded from the General Appropriations Act. Ten research projects resulted from this. The PSPAR project director submitted policy recommendations their to PSPC. The Program, together with CIDS Publications, compiled them into a final report which was submitted to OVPAA and the two Houses of Congress. Several of these were transformed into UP CIDS discussion papers. A forum and a book project are also being planned. Access links to the reports and discussion papers are as follows:

- The Philippine Judiciary: Strengthening the Third Branch of Government
- Assessing Local Governance and Autonomy in the Philippines: Three Decades of the 1991 Local Government Code
- The Party is Dead! Long Live the Party! Reforming the Party System in the Philippines
- Barriers to Filipino Women's Political Participation
- Sustaining and Enhancing the Monitoring of Development Goals: Policy Coherence and Multi-Level Governance in Philippine Bureaucracy

PUBLICATION Compendium of NRCP Research Works and Policy Advisory

2021

Prof. Atienza was commissioned by the National Research Council of the Philippines (NRCP) to write a compendium of the NRCP's research works and policy advisories from 1933 to the present. It aims to serve as the main reference for students, researchers, and future generations. It also suggests future directions for NRCP. A database on NRCP outputs has been compiled by the research team and the project recommendations and report is being written to be submitted to NRCP.



The panel on "Understanding Rodrigo Duterte's Governance in the Philippines" from the International Political Science Association's (IPSA) 26th World Congress with Dr. Maria Ela Atienza (top left) and Dr. Teresa Encarnacion Tadem (top right), Source: International Political Science Association

CONFERENCE PRESENTATION Panel on "Understanding Rodrigo **Duterte's Governance in the Philippines,"** International Political Science **Association's Virtual World Congress** July 15, 2021

Dr. Maria Ela Atienza and UP CIDS Executive Dr. Teresa Encarnacion Director, Tadem, presented findings from the International IDEA Constitutional Performance Assessment and the PSPAR Projects. Dr. Tadem's presentation emanated from her paper on water privatization from the NCR Federalism Study.

WEBINAR

#PILIpiLUNAS2022: Is more power to local governments more power to the people? Elections, Devolution, and the **Local Government Code Three Decades** After

November 5, 2021

PSPC convened for UP Diliman's #PILIpiLUNAS2022 project a webinar on local governance. **PSPC** Co-Convenor Dr. Maria Ela Atienza discussed the state of administration and delivery of public

services at the local government level, the utilization of the internal revenue allotment (IRA) in local government financing, and the performance of local governments based on their constitutional and other legal mandates to promote democratization and development. Professor Emeritus Alex B. Brillantes from UP NCPAG and Prof. Joseph Capuno from the UP School of Economics also served as resource persons. A representative of the Department of Health participated in the webinar as reactor. A recording of the webinar can be viewed on YouTube.

CONFERENCE 2022 Planning Officers Conference, **Department of Social Welfare and Development**

May 21-27, 2022

PSPC Co-Convenor Prof. Atienza was invited to the annual Planning Officers Conference of the Policy Development and Planning Bureau of the Department of Social Welfare and Development (DSWD). She was invited to present recent research findings on devolution and democratization in the Philippines. She discussed the state of administration and delivery of public services at the local level,



Publicity material of a webinar on local government with Dr. Ela Atienza as one of the speakers, Source: UP CIDS

resource generation and budget utilization, and the performance of local governments based on their constitutional and other legal mandates in promoting democratization and development.

Prof. Atienza shared the findings and recommendations from the Constitutional Performance Assessment in the Time of a Pandemic and PSPAR projects, particularly on local governments and devolution, and possible impacts on the mandate of DSWD.

WEBINAR

DAP Thursday Talks: Taking Stock:
Assessing Our Progress Towards
Ambisyon Natin 2040 — Session 2: The
Future We Want (Policy Prospects for the
New Government

April 28, 2022

The webinar focused on economic recovery and the future prospects of the country. In this forum, Prof. Atienza, as one of the panelists, presented updated key findings and policy recommendations from the Constitutional



Dr. Atienza (upper right) talks about the #PILIpiLUNAS2022's blueprint recommendations on (1) civic organization capacity building, (2) reform and strengthening of party and electoral system, (3) anti-dynasty provisions at the local level at the launch of the #PilipiLUNAS Governance Agenda. Source: UP CIDS

Performance Assessment in the Time of a Pandemic and PSPAR projects, with a special focus on the role of institutions and good governance in addressing the pandemic, economic recovery, and prospects for the country.

WEBINAR #PILIpiLUNAS2022 Governance Agenda: A Public Launch

April 29, 2022

The policy recommendations from the two PSPC-co-sponsored webinars are included in the task force's #PILIpiLUNAS2022 Governance Agenda: Pag-angat at Pagsulong Tungo sa Magandang Buhay at Bukas (Executive Summary), which was launched in April 2022. These webinars attempted to influence policy debates of national and local candidates in the May 2022 elections and future legislation. Professors Atienza and Tigno gave policy recommendations in the areas of local governance and electoral reforms. A recording of the webinar is available on YouTube.

DEMOCRACY

BOOK LAUNCH

"A Time to Rise: Collective Memoirs of the Union of Democratic Filipinos (KDP)" February 2, 2018

PSPC hosted the launch of *A Time to Rise*, a book edited by Rene Ciria Cruz, Cindy Domingo, and Bruce Occena. The book chronicles forty-three accounts of the Union of Democratic Filipinos during the politically turbulent 1970s and 1980s, describing the full and multifaceted picture of KDP recruitment, organizing, and training, and women's central role in the organization and its leadership. It was first published in 2017 by the University of Washington Press.

PUBLIC LECTURE

"How to Lose a Constitutional Democracy," by Tom Ginsburg, J.D., Ph.D June 29, 2018

Tom Ginsburg, Leo Spitz Professor of International Law of the University of Chicago Law School and project consultant of the Constitutional Performance Assessment of the 1987 Constitution Project, talked about his upcoming book, *How to Save a Constitutional Democracy*, which he co-wrote with Aziz Huq. The talk was co-sponsored with the Department of Political Science of UP Diliman.

PUBLIC LECTURE

"Strong Patronage, Weak Parties: The Case of Electoral System Redesign in the Philippines"

February 8, 2019

PSPC co-sponsored, with UP Diliman's Department of Political Science through the latter's UP sa Halalan Project, a public lecture with Prof. Paul Hutchcroft, Professor in the Department of Political and Social Change at the Australian National University.

This lecture was titled 'Strong Patronage, Weak Parties,' which is the same title as the volume Prof. Hutchcroft edited and from which the talk was based.

PANEL DISCUSSION Interpreting Pre-Election Surveys: A Public Panel Discussion

March 12, 2019

This event, co-organized by PSPC and UP sa Halalan Project of Department of Political

Science of UP Diliman, shed light on questions surrounding the method and impact of preelection surveys on both the candidates and the electorate.

Pulse Asia and Publicus representatives participated in the discussion.

FORUM

Green Town Hall; Candidates' Forum

April 26, 2019

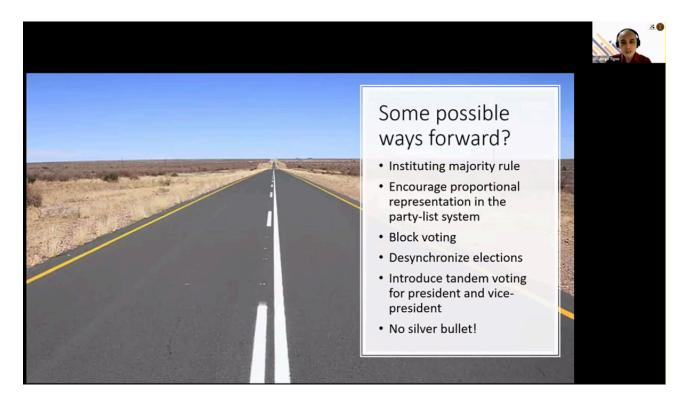
At this event, co-organized with UP sa Halalan Project of UP Diliman's Department of Political Science, senatorial and party-list candidates engaged with members of the academia, civil society, youth, and other sectors to discuss their proposed policies and programs related to the environment.

WEBINAR

#PILIpiLUNAS2022: Balota at Pulitika sa 2022: May Bago Ba?

November 5, 2021

This webinar was co-organized with PSPC and focused on the Philippine party system. Political science experts, including PSPC Co-Convenor Dr. Jorge Tigno, talked about the current state and issues of the party and electoral system.



Dr. Tigno (upper right) discussing his presentation on party and electoral system of the Philippines during the #PILIpiLUNAS2022 webinar. Source: UP CIDS

Profs. Arugay and Encinas-Franco discussed possible reforms in the party and electroal systems, as well as women's representation. Discussants from the academe, government, and civil society shared their thoughts on the presentations. A recording of the webinar is available on YouTube.

BOOK TALK

The Sovereign Trickster: Death and Laughter in the Age of Duterte

March 17, 2023

PSPC, together with Anvil, hosted a virtual book talk with Prof. Vicente L. Rafael, Department of History, University of Washington. His book offers a prismatic view of the age of Rodrigo Duterte in contemporary Philippines.

INTERNATIONAL RELATIONS & LINKAGES

FORUM

The Second Melbourne Forum on Constitution Building in Asia and the Pacific 2017 in Manila, Philippines

October 3-4, 2017

The 2017 Melbourne Forum was designed to explore the dynamics of a series of choices between greater or lesser degrees of change in constitution-making. Twenty cases, all drawn from the Asia-Pacific region and presented by various legal and political science experts, were discussed in the forum. Dr. Atienza, along with UP Political Science faculty and PSPC, coorganized the forum with International IDEA and the University of Melbourne. The online report may be accessed here:

- From Big Bang to Incrementalism: Choices and Challenges in Constitution Building (Conclusions)
- From Big Bang to Incrementalism: Choices and Challenges in Constitution Building (Final Report)

LECTURE

"What Does the Middle Class Want? Democratization Experience in Taiwan," by Herlin Chien, Ph.D.

February 8, 2018

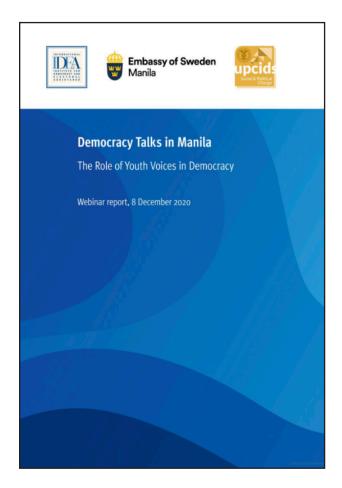
Dr. Herlin Chien discussed a brief history of Taiwan which showed the path it took towards becoming a developmental state. The lecture was co-sponsored with UP Diliman's Department of Political Science.

LECTURES

Public Lectures on "Refugees and Immigration in the U.S."

June 7, 2018

Dr. Claire Angelique Nolasco from the Texas A&M University-San Antonio lectured regarding the exploitation of the vulnerability of the unaccompanied alien children (UAC) and the violation of their rights, especially under the Trump administration. Dr. Daniel Braaten, also from the Texas A&M University-San Antonio, lectured on the impact of political culture on the



Cover design of the webinar, "Democracy Talks in Manila." Source: Embassy of Sweden, Manila number of refugees that resettles in the US. The lectures were co-organized with UP Diliman's Department of Political Science.

BOOK LAUNCH

Ensuring a Square Meal: Women and Food Security in Southeast Asia

October 19, 2018

Published by World Scientific in 2018, the book, Ensuring a Square Meal: Women and Food Security in Southeast Asia, was edited by Dr. Theresa Devasahayam from Singapore University of Social Sciences. It reports that as food production doubled over the last 50 years, extreme hunger and malnutrition continue to affect certain populations, especially in developing countries. It is not so much that there is no food as that the people who need it the most have no access to it. The book features two chapters by Dr. Jorge Tigno of the University of the Philippines and Dr. Thelma Paris from the International Rice Research Institute of the Philippines. They shared their findings together with Dr. Devasahayam.

WEBINAR

"Democracy Talks in Manila: The Role of Youth Voices in Democracy"

December 8, 2020

Co-organized by PSPC together with International IDEA, the webinar is a part of the Swedish Democracy's Drive for Democracy initiative, which aims to provide support to the institutions, processes, and defenders of democracy, while responding to growing threats and challenges facing democracy. Dr. Atienza shared her findings on the constitutional performance assessment project. PSPC and the UP CIDS publications team completed the webinar report. These and other findings can be downloaded from the webinar report.

PODCAST Ugnayang Migrante Podcast Series May 8, 2021

Th:- -- -

This podcast series discusses the many ways international migration from the Philippines has been / is being shaped and reshaped by the COVID-19 pandemic. Guests include academics, government officials, and civil society leaders working on migration issues and

concerns. Episodes from the podcast can be heard at Spotify.

OTHER SOCIAL ISSUES

ROUNDTABLE DISCUSSION SERIES Duterte's War-on-Drugs RTD Series

2018-2022

This roundtable discussion (RTD) series analyzed the research prospects on, and directions of, the Duterte administration's drug war. The first RTD in 2017 examined the winnability of the current campaign and the perspectives that policymakers, as well as police authorities, have used to evaluate its success. The RTD series provided inputs to national and local authorities on the extent and directions to be taken on the war on illegal drugs in the Philippines.

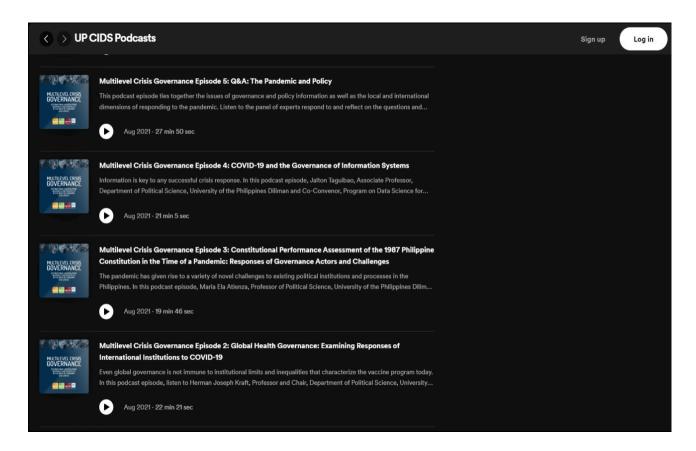
On November 18, 2018, an RTD titled "Planted Evidence: Is the Philippine War on Drugs a Sound Policy?" The RTD investigated the perceived targets of the current administration's unique approach to the anti-drug campaign. The RTD takes a step back and interrogates the basis for why such an approach was initiated in the first place, and if sound research and systematic evidence was used in justifying it. This RTD also aimed to see what direction policy research should take to better understand, and approach, the nature and extent of drug use in the Philippines. The RTD continued until 2019 face-to-face and was turned into a podcast series. After the end of the lockdowns, a hybrid roundtable was held on December 13, 2022. The online recording and podcast are available for viewing/listening.

FORUM

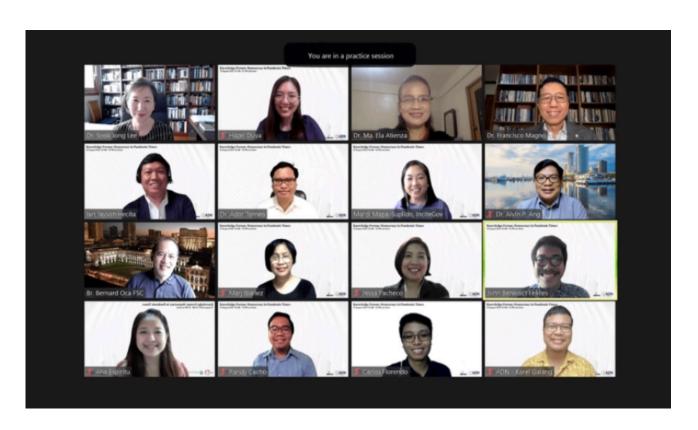
"Why We Need Nuclear Energy"

January 25, 2019

Michael Shellenberger, an American author currently affiliated with the internet media company, The Free Press, made the case that nuclear energy is more effective in providing cheap, reliable, and clean energy while also lifting people out of poverty and protecting the natural environment. Reactors presented alternative views. The forum proceedings can be read here.



Some episodes of the Multilevel Crisis Podcast on Spotify. Source: UP CIDS



Dr. Maria Ela Atienza with fellow speakers Dr. Alvin Ang, Dr. Francisco Magno, Dr. Ador Torneo, and the event secretariat. Source: DLSU Jesse Robredo Institute of Governance

ROUNDTABLE DISCUSSION Mga Pahayag at Sabi-Sabi sa SONA 2019 July 17, 2019

In this RTD co-organized by PSPC with several other UP CIDS Programs, experts in political science, constitutional law, Islamic studies, foreign relations, and economics explored and discussed likely pronouncements in the upcoming midterm SONA and reviewed the achievements and challenges that the current administration faces as it reaches the midpoint of the Duterte presidency. Proceedings of the RTD can be downloaded here.

WEBINAR

Multilevel Crisis Governance: International and Philippine Responses and Prospects in the Midst of Pandemic Challenges

April 29, 2021

The third installment in the UP CIDS "Philippine Public Policy in a Time of Pandemic: Confronting the COVID-19 Challenge" webinar series, this webinar examined the policy and research implications of the response of governance actors to COVID-19 and the impact and challenges posed by the pandemic on different levels of governance. This was later transformed into podcast episodes.

The webinar was co-organized by PSPC with SSP and DSP. The webinar proceedings was

later included in UP CIDS' publication entitled Philippine Public Policy in a Time of Pandemic: Confronting the COVID-19 Challenge. The proceedings may be accessed here.

FORUM

Knowledge Forum: Democracy in Pandemic Times

August 12, 2021

Dr. Maria Ela Atienza was invited as one of the speakers on a knowledge forum organized by the Jesse Robredo Institute of Governance in De La Salle University. The forum examined the state and future of Philippine democracy in the context of the COVID-19 pandemic. In this forum, Dr. Atienza presented the updated key findings of the Constitutional Performance Assessment in the Time of a Pandemic.

ROUNDTABLE DISCUSSION Taking Stock of Southeast Asia's COVID-19 Pandemic Battle: Looking Back and Preparing Ahead

October 2, 2021

Dr. Maria Ela Atienza was invited to present in an online academic roundtable discussion organized by the O.P Jindal Global University of India. Dr. Atienza presented the Philippines' experience with inputs from the Constitutional Performance Assessment in the Time of a Pandemic.

PSPC'S ROLE IN POLICY-MAKING

How does your Program define/evaluate "public policy" and what do you think is your role in the policy making process?

The Program for Social and Political Change (PSPC) defines and evaluates "public policy" in consideration of its core purpose and the impact of its research on society. PSPC specifically defines public policy as a course of action, or a set of principles and guidelines adopted by governments or other authoritative bodies to address societal issues and achieve specific goals. It encompasses decisions, laws, regulations, and actions taken

by public institutions to shape the well-being of individuals, communities, and the broader public. On the other hand, evaluating public policy has the following steps:

- Problem Identification: Assess how well the policy identifies and defines the problem it aims to address. Is the problem clearly articulated, and are its causes and consequences properly understood?
- Goals and Objectives: Evaluate whether the policy sets clear and measurable goals and objectives. Are the intended

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outcomes realistic, specific, and aligned with the identified problem? Are the objectives measurable and time-bound?

- Evidence and Research: Examine the extent to which the policy is grounded in evidence-based research. Has the policy considered relevant data, studies, and expert opinions? Is there a sound understanding of the potential impacts and effectiveness of the proposed policy measures?
- Stakeholder Engagement: Consider the inclusiveness and engagement of diverse stakeholders in the policy-making process. Has there been meaningful consultation with affected individuals, communities, civil society organizations, and experts? Have their perspectives and feedback been considered?
- Policy Design and Implementation: Evaluate the coherence and feasibility of the policy design. Does the policy propose appropriate strategies, mechanisms, and resources to achieve its goals? Are there provisions for monitoring, evaluation, and necessary adjustments during implementation?
- Equity and Social Impact: Assess the policy's potential effects on equity, social justice, and marginalized populations. Does the policy promote fairness and address systemic inequalities? Are there measures to mitigate any unintended negative consequences?
- Policy Outcomes and Evaluation: Measure the effectiveness of the policy in achieving its intended outcomes. Has the policy made a tangible difference in addressing the identified problem? Are there mechanisms in place to monitor, evaluate, and revise the policy based on its outcomes?

PSPC's role is to identify significant sociopolitical issues that require policy and provide policy recommendations based on multisectoral engagements, evidence-based research, and multidisciplinary collaboration.

It also evaluates existing policies and recommends policy changes and/or actions for implementation. It also addresses one important aspect of participative policy process.

How do you think UP, as a whole, can play a bigger role in policy making? How can we strengthen the links, trust, and communication ties between/among the academe and government and other stakeholders?

The University of the Philippines can play a bigger role in policy making by actively and constantly engaging in various ways, and strengthening the links, trust, and communication ties between the academe, government, civil society organizations, and other stakeholders. The following are suggestions on how this can be achieved:

- Analysis: Policy Research and Continuously conduct rigorous relevant policy research that addresses key societal challenges. Research should be evidence-based and focused on providing practical solutions to policy issues. Ву producing high-quality research, UP can establish itself as a trusted source of expertise and analysis for policymakers.
- Policy Advocacy Dialogue: and Actively engage in policy advocacy by participating in policy discussions and debates. Faculty members, researchers, and students can contribute by sharing their expertise, research findings, and perspectives in relevant forums, conferences, and public hearings. This participation can help shape policies and ensure that they are well-informed, responsive, and aligned with the needs of society. Research outputs and analysis should also be made accessible to the public in various formats.
- Collaboration and Partnerships: Strengthen its links with the government and other stakeholders by actively seeking collaboration and partnerships.

This can involve establishing joint research projects, consultancy services, and knowledge-sharing initiatives with government agencies, civil society organizations, and industry partners. Collaborative efforts can facilitate the exchange of knowledge, expertise, and resources, leading to more informed policy decisions.

- Policy Education and Training: UP should offer specialized policy education and training programs equip researchers, students and professionals with the necessary skills and knowledge for effective policy making. This can include courses, workshops, and internships that provide practical experiences in policy analysis, formulation, and implementation. By nurturing a new generation of policy experts, UP can contribute to a stronger policy ecosystem.
- Transparent and Open Governance: Promote transparency and open governance within the university itself. By ensuring that decision-making processes are participatory, accountable, and inclusive, UP can serve as a model for good governance practices. This can enhance trust and credibility, both within the institution and in its engagements with external stakeholders.
- Public Outreach and Communication: Improve communication and engagement through research dissemination events, policy recommendations, and expertise with the broader public. This can be done through various channels, such as public lectures, policy briefs, op-eds, and social media. By publicizing information in an accessible and understandable manner, UP can foster public awareness, understanding, and participation in policy discussions.
- Policy Internships and Exchanges:
 Facilitate policy internships and exchanges with government agencies, allowing students, faculty, and researchers to gain first-hand experience in policy making processes. This can provide

valuable insights, build relationships, and foster mutual understanding between the academe and the government. Additionally, inviting policymakers to guest lecture or participate in academic events can bridge the gap between theory and practice.

Overall, strengthening the role of UP in policy making requires a proactive approach, collaboration, and sustained efforts to build trust and communication ties. By actively engaging with policymakers and other stakeholders, conducting relevant research, and fostering open dialogue, UP can make significant contributions to evidence-based and responsive policy development in the Philippines. UP, of course, must provide a conducive, nurturing environment for academics and researchers to engage in policy research and advocacy.

STRATEGIC STUDIES PROGRAM

PROGRAM RATIONALE, OBJECTIVES, AND HISTORY

The Strategic Studies Program (SSP) aims to promote interest and discourse on significant changes in Philippine foreign policy and develop capacity-building for strategic studies in the country. It views the country's latest engagement with the great powers and multilateral cooperation with other states in the Asia-Pacific as the catalyst for further collaboration and multidisciplinary research between the intellectual communities in the region.

PROGRAM STAFF

Convenors	Herman Joseph S, Kraft Professor Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2017 – present
	Aries A. Arugay, Ph.D. Professor Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2017 – June 2020
	Maria Thaemar C. Tana, Ph.D. Associate Professor Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2023 – present
Principal Researcher	Rear Admiral Rommel Jude G. Ong (Ret.)	January 2020 - December 2020
	Aileen S.P. Baviera, Ph.D. UP Asian Center	January 2018 – December 2018
Project Leader	Meiting Li, Ph.D. Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2018 – December 2018

	Maria Thaemar C. Tana, Ph.D. Associate Professor Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	March 2022–31 July 2022
	Raisa E. Lumampao Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2018 – December 2018
	Jaime B. Naval Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2018-June 2018; January 2019 -December 2019
	Enrico V. Gloria Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2019– December 2019
	Marielle Y. Marcaida Department of Political Science College of Social Sciences and Philosophy University of the Philippines Diliman	January 2019– December 2019
Research Fellows	Jay L. Batongbacal, JSD UP College of Law	January 2018– June 2018
Junior Research Analyst	Marvin H. Bernardo	January 2018– November 2022
	Maria Nikka U. Garriga	January 2018- December 2021
Senior Project Assistant	Ronna Shane M. Belaro	January 2022- present
	Ramon D. Bandong, Jr.	January 2018– December 2020

2017-2022 PERFORMANCE AND HIGHLIGHTED ACTIVITIES

SUMMARY

The projects of the SSP during the term of Executive Director Encarnacion Tadem centered on Philippine-China relations, Taiwan's Southbound Policy, Philippine foreign policy and international relations, the sociopolitical state of nations in the Asia-Pacific region, and the state of COVID-19 therein.

As mandated, the Program examined the engagement of the Philippines with great powers. SSP examined aspects of multilateral cooperation, potential alignments, as well as prevailing issues and challenges in the Asia-Pacific region that impacts or are anticipated to impact the Philippines. Likewise, the Program engaged with the intellectual communities in the region to conduct multidisciplinary research and enrich strategic studies in the country.

PUBLIC LECTURE "Philippine-China Relations Change and Continuity in China's Foreign Policy"

October 10, 2018

The public lecture featured the research conducted by SSP research fellows Dr. Meiting Li and Assistant Prof. Raisa Lumampao, on the emerging trends on China's foreign policy. Dr. Li' delved into the theoretical foundation of China's foreign policy and the intricate interplay internal and external factors that shape the country's positioning in the global political arena. Meanwhile, Prof. Lumampao provided a regional assessment of China's foreign policy in the strategicallyl and economically important Northeast Asian region. Additionally, the similarities and juxtapositions of the foreign policy approaches of Chinese leaders Hu Jintao and Xi Jinping's were presented.

Asian Politics and Policy (APP) Conference 2018: Development and Security Crossroads for the Philippines and Asia

October 22, 2018

The conference was headlined by four (4) panels examining the Philippine domestic situation, Southeast Asia's China dilemma, and the emerging order in the Indo-Pacific region. The speakers included academic experts on strategic studies, government officials, and representatives from the military and private sector.

POLICY BRIEF

The South China Sea and the East China Sea Disputes: Implications for the Philippines

2019

Featured in the SSP publication entitled "Towards an Enhanced Strategic Policy in the Philippines", this policy brief written by Assistant Professor Jaime Naval investigates the South China Sea (SCS) and East China Sea (ECS) cases, specifically to examine the origins of the disputes, identify possible repercussions to the Philippines, and proffer policy-relevant directions or actions which the government may consider as alternatives aligned with national and regional interests. The paper strongly

recommends the continuous framing of the SCS and ECS narratives within the ambit of the rule of law, non-use of force, and regional superordinate.

DISCUSSION PAPER

Organized Crime, Illicit Economies, and Philippine-China Relations Under the Duterte Administration

2019

by Assistant Professor Written Marielle Marcaida, the discussion paper describes and explores the changing state and nature of organized crime in the context of the Philippines-China relations under the Duterte administration. It problematizes how bilateral relations have made it easier for organized crime activities to impact the country's development, and how these have shaped PH-China cooperation in addressing transnational organized crimes (TOC). It recommends think pieces in developing policy actions to address TOCs including bilateral security cooperation and changes in the country's drug policy.

POLICY BRIEF

Friend or Foe?: Insights on China's foreign policy in contemporary international relations

2019

The brief presents a summary of China's foreign policy decision-making. Drawing upon the research conducted by SSP Research Fellows Assistant Professors Meiting Li and Raisa Lumampao, it delves into the changes that have occurred in China's foreign policy from the time of Presidents Hu Jintao to Xi Jinping, and examines their impact on the region, specifically Northeast Asia. The conclusion of this policy brief includes significant observations regarding the establishment of China's strategic interests and its areas of priority.

POLICY BRIEF

Japan's relations with China: What can the Philippines learn from it?

2019

The policy brief discusses lessons from Japan's approach towards improving its relations with China. It highlights two factors that Philippine policymakers should consider: the historical

development of the bilateral relations between Japan and China; and political realities that the Philippines must confront to safeguard and promote its own interests. The author suggests that studying the Japanese experience could greatly benefit Philippine policymakers in dealing with this issue.

DISCUSSION PAPER China's Foreign Policy in Xi's Era: Change and Continuity

2019

This study examines foreign policymaking under the Xi administration, including elements inherited from previous Chinese leaderships and areas where the current administration has taken a different approach. It argues that both external and internal factors play a crucial role in shaping China's foreign policy, contributing to the observed patterns of change and continuity during the Xi administration.

DISCUSSION PAPER

Understanding China's Foreign Policy Discourse: The Belt and Road Initiative as a Pursuit for Major Power Identity 2020

Author

Authored by Assistant Professor Enrico Gloria, the paper explores China's contemporary foreign policy, focusing on the significance of the Belt and Road Initiative (BRI) of the Xi administration. It adopts the social identity theory (SIT) to examine the role of identity in shaping China's foreign policy rationale. Through an analysis of official foreign policy documents, the paper uncovers the discursive strategies of reference and argumentation employed by China to construct narratives surrounding the BRI. The findings from this analysis provide valuable policy and research insights.

POLICY BRIEF The Philippines in China's BRI: The Road So Far

2020

The policy brief investigates the challenges and opportunities of the BRI for the Philippines. It provides an overview of the BRI framework within a domestic context, and discusses considerations on how Philippine policymaking

can be made to maximize the country's gains. The paper recommends, among others, for policy makers to be critical in the loans the country is taking from China, to integrate national development projects into our plans on ports management, and to ensure transparency and accountability in the execution of the Build, Build, Build (BBB) program.

POLICY BRIEF

How the Philippines Could Pave the Way for a Minilateral Arrangement: Policy Directions for a Philippine-led South China Sea Minilateral Initiative

2022

The policy brief explores policy directions for a Philippine-led South China Sea Minilateral Initiative. It argues that such an initiative has the potential to overcome the impasse that has troubled the region in recent years by gathering countries with interests in the SCS dispute and leading discussions in formulating practical solutions. The brief recommends careful balancing of national interests combined with tactful negotiations, highlighting the role of the diplomatic corps in this effort.

POLICY BRIEF

Minilateralism on the South China Sea Dispute: The ASEAN Minus x Plus 1 Equation

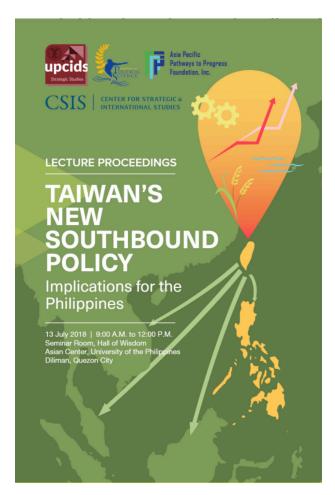
2022

This policy paper examines the increasing tensions in the SCS within the context of the strategic competition between the United States and China. It presents three potential configurations for minilateral arrangements, assessing their advantages and obstacles to effective cooperation. The focus is particularly on the role that the Philippines could potentially assume in promoting such an initiative.

LECTURE: Philippines-China Relations

November 21, 2017

The lecture/discussion presented a thorough investigation of the multiple factors that influence the current and emerging geopolitical conditions in the regional environment in Asia, and how these developments can impact the country in the long-run.



Cover design of the lecture proceedings. Source: UP CIDS

with China

April 29, 2018

The main objective of the RTD was to discuss and understand the Japanese experience in its conduct of bilateral relations with China, the economic interests of China and the relationships that it is building with countries in Southeast Asia, the role and influence of the US in the region, and the general perceptions of Southeast Asians about recent developments in the region. The RTD was concluded by a discussion of practical steps that would contribute to the improvement of the bilateral relations between Philippines and China.

Taiwan Southbound Policy

Lecture and Proceedings Taiwan's New Southbound Policy: Implications for the Philippines

July 13, 2018

SSP hosted a public lecture on Taiwan's New Southbound Policy in 2018. It tackled the benefits of the policy to relevant countries,

especially the Philippines, and explored the various kinds of strategic responses that the PH should adopt given the changing geopolitical realities due to the NSP. This lecture contributes to prevailing conversations and discourse in the strategic studies community by establishing partnerships, engaging with and creating spaces for scholars, analysts, and experts in the field to demonstrate their knowledge and work. Moreover, this project promotes public awareness and appreciation of foreign policy discussions and their importance to the nation. It also influences policymaking and promotes a culture of strategic thinking in the country by seeking, gathering, and generating knowledge in the field of strategic and security studies.

POLICY BRIEF

What's in it for us? A discussion of the various options the Philippines might take to benefit from Taiwan's New Southbound Policy

2019

The policy brief talks about the prospects and challenges for the country as a net energy importer. Building on the insights from the public lecture of DOE Undersecretary Jesus Cristino P. Posadas at UP Diliman, it presents an assessment of energy prospects for the country, including renewable energy, natural gas, nuclear energy and gas hydrates. The brief recommends for the government to develop an effective national strategic policy on energy that will make the country secure and globally competitive but still aligned with its international commitments.

Philippine Foreign Policy and International Relations

World Experts Lecture Series

October 23, 2018

The lecture series, headlined by distinguished scholars from the Australian National University (ANU), Dr. Brendan Taylor and Dr. William Tow, provided insights on the developing geopolitical situation and strategic alliances in the Indo-Pacific region. The focus of Dr. Taylor's lecture concentrated on flashpoints of possible conflict areas in Asia and how these build a volatile situation in the region. On the other hand, Dr.

Tow elaborated on the structural changes in international relations and their implications for the world's strategic environment and the conduct of foreign policy by major powers.

3rd Katipunan Conference: The Philippines Strategic Outlook 2018-2019

February 27-28, 2018

Launched in 2015, the Katipunan Conference serves as a platform for discussing current and emerging issues that impact Philippine foreign policy. For its 3rd iteration, the Conference conducted an environmental scan of the country's security posture and its strategic outlook to produce practical and informed policy options and decision-making aids for government agencies and officials. It gathered eminent security experts, scholars, and practitioners to discuss and analyze pressing strategic issues facing the Philippines.

ROUNDTABLE

Building Capacity Roundtable Series: Securitizing Energy: Prospects and Challenges for the Philippines

May 3, 2018

The roundtable discussion focused on the status of energy security in the Philippines. It was opened by Assistant Professor Nelson Cainghog of the UP Department of Political Science who expressed the need for endeavors like the RTD to contribute to, and enrich, public discourse on national security. He was followed by Department of Energy Undersecretary Jesus Cristino P. Posadas, who presented the policies of the current administration regarding providing power and securing energy reserves. Finally Dr. Mario Aurelio, the director of the National Institute of Geological Sciences (NIGS), gave a presentation on the status of energy in the country from the perspective of a geoscientist.

Workshop on Strategic Studies

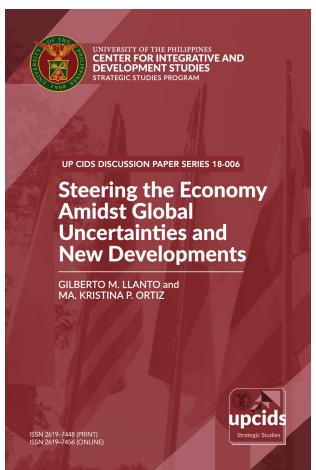
October 24, 2018

The workshop on strategic studies aimed to plan the components of an institutionalized research program of a proposed Strategic Studies Institute (SSI) at UP and of the training program that it will be administering. This is in view of the SSI's thrust to contribute to the

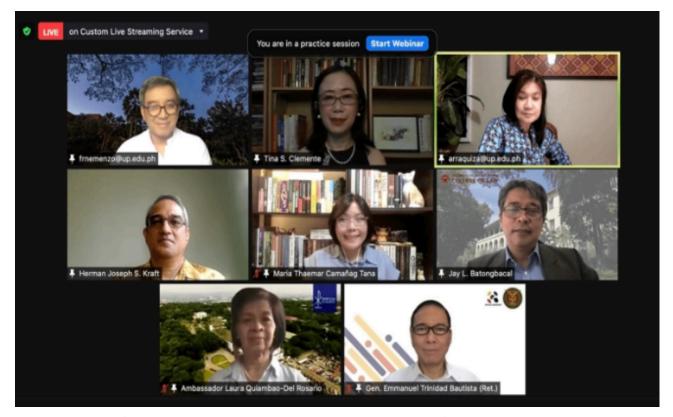
expansion of the Philippine strategic studies community and the overall advancement of strategic studies in the country.

DISCUSSION PAPER Steering the Economy Amidst Global Uncertainties and New Developments

The discussion paper was authored by former Philippine Institute for Development Studies (PIDS) president Dr. Gilberto Llanto and PIDS Senior Research Specialist Ma. Kristina P. Ortiz. The paper analyzes some of the immediate challenges faced by the Philippine economy and their implications, provides a snapshot of the status of the economy amidst global uncertainties, offers remarks on prospects for growth. The discussion paper recommends that the government pursue structural transformation and economic modernization, including productive engagement with the new digital economy.



Cover design of an SSP discussion paper. Source: UP CIDS



Zoom Recording for Strategic Philippine Foreign Relations: Challenges and Prospects for 2022 and Beyond webinar, with UP Diliman Chancellor Fidel Nemenzo, Professor Tina Clemente, Professor Antoinette Raquiza, Professor Herman Joseph Kraft, Dr. Maria Thaemar Tana, Amb. Laura Quiambao-Del Rosario, and Gen. Emmanuel T. Bautista AFP (ret.). Source: SSP

POLICY BRIEF

Changes in the global structure and finding a place for the Philippines

2019

This policy brief talks about significant changes in global relations in recent years which are evidently leading to strategic consequences and shifts in the international system, including the possibility of a renewed era of competition between the US and China. The policy brief forwards policy recommendations as to how the country can navigate these terrains, find a place for itself, and pursue and protect its strategic interests.

CONFERENCE

4th Katipunan Conference: The Philippines Strategic Outlook 2020: Strategic Transformations and Responses in the Asia Pacific

August 15-16, 2019

The 2019 Katipunan Conference, in its fourth year, focused primarily on examining the notable changes occurring in the Philippines' domestic and external security landscape. Key attention was given to critical strategic

matters, including maritime security, political economy, foreign relations, internal conflicts, the strategic utilization of science and technology, and the significance of military industries. The conference also featured a policy speech delivered by a prominent representative from the Department of National Defense, alongside special panels addressing future regional strategic and political trends, as well as the relationship between the Philippines and China.

BOOK

Towards an Enhanced Strategic Policy Thinking in the Philippines

2020

This volume features chapters highlighting discussions and themes in the 2019 Katipunan Conference Thematic areas, including Maritime Security, Political Economic Development, Impact of Developments in Science and Technology, Development of Military Industries in Developing Nations, and Strategic and Conscientious Policymaking.



Zoom Recording for Katipunan Dialogue Podcast Episode 4: "Realignment of Forces in the Indo-Pacific," with Dr. Rajeswari Rajagopalan and Gen. Emmanuel T. Bautista AFP (ret.) Source: Strategic Studies Program



The Katipunan Dialogue Podcast is available on Spotify. Experts join every episode to explore critical issues and share their insights on a wide range of security topics pertaining to Asia's strategic environment. Source: Strategic Studies Program

WEBINAR

Strategic Philippine Foreign Relations: Challenges and Prospects for 2022 and beyond

December 7, 2021

SSP co-hosted "Strategic Philippine Foreign Relations: Challenges and Prospects for 2022 and Beyond," as part of the #PILIpiLUNAS2022 Webinar Series in collaboration with Task Force Nation-Building of UP Diliman. The webinar aimed to promote interest and discourse on significant developments in Philippine foreign

policy. In line with this objective, the webinar focused on three main questions: "How should we appreciate the strategic external relations for national agenda setting?;" "How should the Philippine foreign policy contribute to nation-building?;" and "How should the country approach the West Philippine Sea issue?"

Katipunan Dialogue Podcast 2021

July 2021 - August 2021

The Katipunan Dialogue Podcast series was released between July and August 2021 on

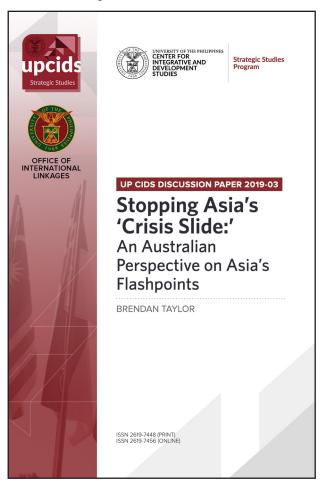
multiple online platforms including Anchor, Spotify, and Google Podcast. The purpose of the podcast and its predecessor, the Katipunan Conference, is to serve as a platform for discussing current and emerging security issues that impact Philippine foreign policy. The podcast is intended to make Philippine foreign policy discussions readily accessible to a wider domestic audience. Marking its inaugural season, the topics covered include: emerging economic and strategic environment; civilmilitary relations in Southeast Asia; regional crisis management: multilateralism; realignment of forces in the Indo-Pacific; gender and security; and energy security.

PROCEEDINGS

The Katipunan Dialogue: A Podcast Series on Politics and International Relations

2022

This publication contributes to prevailing conversations and discourse in the strategic studies community by establishing partnerships, engaging with and creating spaces for scholars, analysts, and experts in the field to demonstrate their knowledge and work.



O Cover design of an SSP discussion paper

PODCAST

Katipunan Dialogue Podcast 2022

June 2022 - December 2022

The Katipunan Dialogue Podcast Series builds on the legacy of its predecessor, the annual Katipunan Conference, and discusses issues and trends in the international and regional environment, as well as its impacts to the country's strategic posture and its foreign policy. The 2022 series presents twelve (12) new episodes, featuring academics and experts from various fields, and tackles traditional and nontraditional security issues surrounding international labor migration, cyber strategy, territorial disputes, diplomacy, and multilateralism. It also covers the developments in the Russia–Ukraine war and its implications on the Indo-Pacific region.

FORUM

The Middle Powers: Promises, Possibilities, and Reality

November 7, 2017

The discussion presented a Philippines' perspective on the role/s played by the middle powers in sustaining international cooperation and their contribution to the maintenance of the existing international order. The featured speakers gave talks on the general role of the middle powers in international relations, citing the cases of Australia and South Korea as middle powers.

The Socio-Political State of Nations in the Asia-Pacific Region

DISCUSSION PAPER

Structural Change and Power Balancing in the Indo-Pacific: An Australian View of the Region's Alliance Politics

2019

Written by Dr. William Tow, this discussion paper presents a comprehensive analysis of the ongoing structural transformations in international relations and their strategic implications for power dynamics in the Indo-Pacific region. It examines the evolving framework in this area, as scholars specializing in strategic studies and political actors have transitioned from using the term "Asia-Pacific" to "Indo-Pacific" as a reference point

that signals a shift that goes beyond mere geography. The paper highlights the potential for favorable economic and political prospects but also acknowledges the presence of risks and challenges associated with this transformation.

DISCUSSION PAPER Stopping Asia's 'Crisis Slide': An Australian Perspective on Asia's Flashpoint

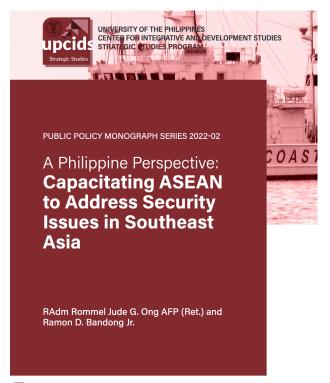
2019

The discussion paper attempts to uncover and understand the points of conflict that Asia is most likely to face as a region in the context of prevailing transformations and developments. It investigates the possibility of a major power standoff erupting in Asia, where it is likely to originate, and what can be done to prevent it.

FOCUS GROUP DISCUSSION **Capacitating ASEAN to Address Security Issues in Southeast Asia**

September 21 & 24, 2020

This research project explores the various strategies ASEAN could utilize to adapt to the consequences of great power competition in the region. It aims to aid in the development of security-related policies and studies both at the national and regional level. The first phase of data gathering involved an initial investigation on minilateral arrangements through focus group discussions with Philippine government officials.



MONOGRAPH

Capacitating ASEAN to Address Security Southeast Asia: ASEAN in Minilateralism

2022

The aim of this research is threefold: Firstly, it seeks to contribute to the development of security-related policies and studies at both national and regional levels by recommending key components for a minilateral arrangement tailored to address the specific issues faced in the region. Secondly, it investigates the feasibility of setting up a minilateral arrangement as a means to resolve contentious matters in Southeast Asia, including the South China Sea. Lastly, the research aims to present the perspective of the Philippines regarding this proposed minilateral proposal.

LECTURE

Marine-Technology Cooperation in East Asia

December 6, 2017

The lecture highlights the increasing significance of "Smart Ocean" for China and ASEAN, and their relations with one another. The talk tackled the Smart Ocean Initiative and covered climate change, ecosystem degradation and environmental management. Likewise, implications for future geopolitical alignment and emerging areas of cooperation and conflict were covered, followed by a discussion on the country's approach to scientific cooperation in the East Asian strategic environment.

LECTURE

Will Australia defend the rules-based order?

October 20, 2017

The lecture/discussion focused on Australia's role in the upholding international rules-based order. The talk anchored on the principal argument that the complications posed by the changing power relations in the region has compromised Australia's commitment to an international order based on existing norms and rules.







COVID-19 AND THE INDO-PACIFIC

Emerging Trends and Opportunities

28 July 2021 | 10:00 A.M. - 12:15 P.M. (PHT) | via Zoom & Facebook Live

Developments in the regional strategic environment Rajeswari Pillai Rajagopalan, Ph.D.

Director, Centre for Security, Strategy & Teo Observer Research Foundation, New Delhi

Julio Amador III Founder and Chief Networker Philippine Strategic Forum

Regional security and its implications for the Philippines Gen. Emmanuel T. Bautista (Ret.)

Foundation for the National Interest

Prospects for economic recovery after COVID-19 Tina S. Clemente, Ph.D.

Professor, Asian Center University of the Philippines, Diliman

Philippine foreign policy under the Duterte administration Ambassador Laura Quiambao-Del Rosario President, Miriam College

Moderator: Jean S. Encinas Franco, Ph.D. Associate Professor, Department of Political Scie University of the Philippines, Diliman

Register via Zoom at bit.ly/Covid19-theIndoPacific

The cover design of the webinar posted on UP CIDS social media accounts. Source: UP CIDS

COVID-19 Pandemic

CONFERENCE

5th Katipunan Conference: COVID-19 and the Strategic Environment: Change and Continuity

October 6, 12, 19 & 26, 2020

The fifth edition of the Katipunan Conference, with the theme "COVID-19 and the Strategic Environment: Change and Continuity," took the form of a webinar series. The webinars focused on regional transformations and their impact on Philippine strategic interests, particularly in relation to security concerns, as well as the overall regional security architecture in the context of the COVID-19 pandemic. Discussions also delved into the strategic competition between the United States and China, which was reinforced by pandemic, as well as into the potential effects of a prolonged economic crisis resulting from COVID-19 on regional stability, and the exacerbation of internal conflicts within Southeast Asia.

From F2F to VCF



- Meetings and activities postponed
- Most of the ASEAN meetings, including high-level engagements, have been done via vid conference platforms, among them:
 - o 36th ASEAN Summit (June 2020)
 - 53rd AMM and Related Meetings (September
 - 37th ASEAN Summit and Related Summits (to be held in November 2020)

During the 5th Katipunan Conference, Junever Mahilum-West, Assistant Secretary of the Office of ASEAN Affair of the Department of Foreign Affair, talks about how ASEAN activities have adapted an online-format due to the COVID-19 pandemic. Source: UP CIDS

WEBINAR

COVID-19 and the Indo-Pacific: Emerging Trends and Opportunities

July 28, 2021

As part and continuation of the conversation generated in the Katipunan Dialogue Podcast, the webinar COVID-19 and the Indo-Pacific: Emerging Trends and Opportunities was held to examine the transformations that have taken place in the strategic environment as a result of the COVID-19 pandemic.

SSP traces its antecedents to the UP CIDS China/Strategic Studies Program of 2015-2016. It aims to promote interest and discourse on significant developments in Philippine foreign policy and promote capacity-building for strategic studies in the country. Fundamental transformations are continuously taking place in the regional and global strategic environment and the security architecture, which have considerable impacts on the country's security posture and strategic options. As a developing country, the Philippines cannot draw much leverage from military and economic resource for our defense and security, and for safeguarding our national interests by and large. We rely more on diplomacy and political stratagem, the effectiveness of which shall rely on our capacity for strategic thinking.

Consistent thereto, SSP has conducted research and organized and convened events throughout the past 6 years to tackle developments and issues on security and foreign relations. It originally focused primarily on the use of military power for defense and security purposes, but SSP has recently evolved to embrace the human and multidimensional aspects of security. As evident in the activities and publications of the Program, the range of issues is wide, but as a common ground, the element of strategic foresight is promoted, as this is a lens that SSP provides and a capacity that the Program hopes to develop more in the conduct of Philippine foreign policy and external relations.

As parameters for assessing SSP's contributions, we begin by looking at our outputs, the projects that SSP has implemented and the publications it has produced. Next is the outcome (the change or influence we want to bring to our respective field/target sector) which is to (1) contribute to the conversations and discourse in the strategic studies community by establishing partnerships and engaging with and creating spaces for scholars, analysts, and experts in the field to demonstrate their knowledge and work; (2) promote public awareness and appreciation on foreign policy discussions and their importance to the nation; and (3) influence policymaking and promote a culture of strategic thinking in the country.

SSP'S ROLE IN POLICY-MAKING

How does your Program define/evaluate "public policy" and what do you think is your role in the policy-making process?

In defining such a well-used term and concept as 'public policy', the definition popularized by Thomas Dye (1975) offers a good foundation. He posits that public policy is "what the government chooses to do and not to do," a phrasing which, to a large extent, underlines the indispensable role of the government or state in the public policy arena.

But as we have discussed in the recent preparation for the impact assessment report, public policy is not limited to state actors, especially when one understands it from two standpoints: public policy as an output and public policy as a process. Public policy as an output essentially refers to the tangible decisions of the government as a response to the environment. The recognition of an environment means that certain factors outside the formal structure of the government have an

influence on public policy (i.e., policy demands). As outputs, policies include legislation, executive decisions, policy pronouncements, processes, and procedures in the bureaucracy, etc.

On another note, public policy can be seen as a process, where non-state actors are able to demonstrate some kind or level of influence. Most of all, public policy is always purposive and/or goal-oriented (Anderson, 1975), and this goal presumably is to address a problem/s in society and promote common good and welfare of the people.

SSP subscribes to the ideas presented above as we make a sense of what public policy is and our role in it. As part of UP CIDS, we support the Center's role in developing, organizing, and managing research issues of national significance and apply them to the sector/field of foreign policy and security and strategic studies in the country. Digging deeper into the role of CIDS, we believe that, as far as policymaking is concerned, the SSP, and

possibly other Programs, aid, influence, and contribute through policy science and/or policy analysis.

Laswell (1970) conceptualizes policy science as the knowledge of the policy process and the relevance of knowledge in the process. And we share this knowledge that we seek, possess, and generate through our research and other undertakings, with the intention to help solve a problem, or promote a goal or vision. At SSP, we look at the dynamic and complex issues relating to conflict, peace, and security, as it relates to the country's security posture and national interests and develop policy recommendations on foreign and security policy by way of strategic thinking (i.e. how can the Philippines deal with China's actions in the WPS or how can the government achieve energy security given multiple domestic and international constraints?). Without the knowledge we generate through research, events, and other engagements, the Program cannot answer any of these inquiries.

How do you think UP can play a bigger role in policy making? How can we strengthen the links, trust, and communication ties between/among the academe and government and other stakeholders?

The UP Strategic Plan 2017-2023 is a good place to start. It outlines the University's role in national development through knowledge creation and public service, as well as upholding access and diversity by enhancing structures and developing policies for domestic and international collaboration. Two things must be done. First, the University must continue its pursuit of knowledge, not just by analyzing and making use of existing theories and models, but also by understanding and considering lived experiences of the Filipino people. Because second, at the end of the day, and especially in our role in policymaking, we are not generating knowledge to simply pass a law or tell the government what to do and not to do. We are generating knowledge for public service, to solve societal challenges, and to serve the Filipino people. That being said, the University should not limit its efforts to finding ways to actively participate or pursue a substantial role in formal policy-making processes. The University has a wide array of options to extend its service to the Filipino people and to promote its national interest. Thus, it should focus on how it can continue improve in these respects.

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